

Financial Times

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FINANCIAL TIMES

Europe's Business Newspaper

D8523A

Iberia crisis talks as dispute halts Spanish flights

Airline management and unions were locked in crisis talks last night to stop Iberia, Spain's national carrier, from sliding into bankruptcy. Strikes in all domestic airports brought air traffic in Spain to a virtual halt, stranding tens of thousands of passengers. The airport chaos highlighted a bitter confrontation over management plans to slash the airline's costs. The dispute threatens to disrupt Spain's ruling socialist government and to strain the country's relations with the European Commission. Page 26; Lex, Page 20

UK Tories face down rebels: Kenneth Clarke, chancellor of the exchequer, delivered an uncompromising defence of Britain's policy towards the European Union as the government faced down a threatened rebellion by its own backbench MPs over the Brussels budget. Page 20; Minister turns down House of Lords, Page 10; Joe Rogaly, Page 19

Bayer, German chemicals multinational, is to re-focus its pharmaceuticals research away from more crowded market sectors and towards treatments for allergies, rheumatic ailments and Alzheimer's disease. Page 21; Lex, Page 20

EU lifts Syrian arms embargo: The European Union is to lift its eight-year embargo on sales of arms to Syria. The decision was immediately condemned by Israel's foreign minister Shimon Peres. Page 20

China saves face on Gatt deadline: China said it would offer no new concessions in negotiations to rejoin the General Agreement on Tariffs and Trade if talks were not concluded by the end of the year, but indicated it would continue to negotiate after the deadline. Page 8

Close Uruguayan poll to slow reform

Julio Maria Sanguinetti (left) was declared president-elect of Uruguay, as his Colorado party edged ahead of the governing Blanco party and the left-wing Encuentro Progresista coalition in the country's closest ever election. The virtual three-way tie, mirrored in parallel congressional elections, will force Mr Sanguinetti to forge a coalition, which is likely to slow Uruguay's cautious reform process. Page 4

Renault: The French state-owned motor group floated on the stock market earlier this month, should be privatised in the second half of next year, said French industry minister José Rossi. Page 21

Chechen threat to Russian lives: The breakaway Russian republic of Chechnya threatened to execute 70 Russian fighters it claimed to have captured unless Moscow admitted it was directly involved in trying to destabilise President Dzhokhar Dudayev's regime. Page 2

Kohl sets pace: Germany's Chancellor Helmut Kohl, easily re-elected as leader of the governing Christian Democrats, warned his party of the need to liberalise the economy and open itself up to the younger, and female, generation. Page 2

Japan Airlines: said its earnings would be unaffected by estimated losses on 1985 forward currency buying contracts of Y176.3bn (\$1.7bn) by the end of this accounting year. Page 21

Republicans jockey for 1996: The developing rivalry between two potential Republican presidential candidates, Senators Robert Dole and Phil Gramm, could get an early airing this week as the party begins to choose senior congressional leadership positions. Page 4

Mass murderer killed: American mass murderer Jeffrey Dahmer was killed in an attack in a Wisconsin prison where he was serving 15 life sentences for murdering 17 young men and boys.

Taiwan concerned at pace of growth: Taiwan's economy showed signs of overheating in October for the second consecutive month, the country's planning ministry warned. Page 7

Ethiopia's Moslems protest: About 100,000 Moslem Ethiopians demonstrated in Addis Ababa against their treatment in the secular state. About 45 per cent of Ethiopians are Moslems but Copic Christians hold sway over most of the country.

Chagall suspects held: Two well-known figures in the Paris art world have been held on suspicion of theft and receiving stolen paintings by Marc Chagall. Police said at least 40 paintings were taken from Chagall's studio after he died in 1985 and sold for about FF750m (\$10m).

STOCK MARKET INDICES

FT-SE 100 ... 3,007.1 (+13.8)

Yield ... 4.22 (+6.25)

FT-SE Eurotrack 100 ... 1,355.02 (+6.45)

FT-SE All Share ... 1,514.98 (6.4%)

Midos ... 18,911.35 (+144.43)

New York: Dow Jones Ind Ave ... 3,720.51 (+21.53)

S&P Composite ... 452.88 (+0.87)

Index ... 70.9 (-0.8)

US LUNCHTIME RATES

Federal Funds ... 5.5% (5.5%)

3-mo Treasury Bills: Yld ... 5.500%

Long Bond ... 9.4% (9.4%)

Yield ... 7.976% (7.976%)

LONDON MONEY

3-mo Interbank ... 5.1% (5.1%)

Libor long gilt future: Dec 1993 (Dec 03/93)

NORTH SEA OIL (Argus)

Brent 15-day (Jan) ... \$17.08 (17.17)

Gold

New York Comex (Dec) ... \$382.3 (384.7)

London ... \$384.0 (384.9)

STERLING

New York: £/dollar ... 1.5933 (1.5831)

London ... 1.5933 (1.5831)

DM ... 2.4453 (2.4396)

Fr ... 6.3225 (6.3716)

Yen ... 2.0729 (2.0643)

DM ... 15.0408 (15.4375)

Index ... 70.9 (-0.8)

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TUESDAY NOVEMBER 29 1994

West unites to call for settlement in former Yugoslavia

Five-nation contact group in talks with Serbian president

By Laura Silber in Belgrade, Emma Tucker in Brussels and David Buchan in Paris

The US, its European allies and Russia, struggling to avert a bitter international row over Bosnia, joined forces yesterday to press for a ceasefire in the enclave of BiHac and a broader settlement in former Yugoslavia.

Mediators from the five-nation contact group – comprising the US, Russia, Britain, France and Germany – held secret talks with Serbian President Slobodan Milosevic at a villa in a remote area north of Belgrade.

In a day of hectic diplomatic activity in former Yugoslavia, Washington and Brussels, the contact group also called for an immediate truce in both BiHac and Bosnia as a whole.

Mr William Perry, the US defence secretary, said Washington would "seriously consider" any request for troops to help oversee the withdrawal of UN peacekeepers from Bosnia. But he hoped that no pull-out would be necessary, as the peacekeepers were playing an important role.

His comments were welcomed in Europe as a sign that the US administration, unlike Congress, remained sympathetic to its allies' concerns.

In BiHac, blood-letting dragged on as two mortar rounds exploded within the notionally UN-protected safe area and one man, apparently a civilian, was killed. Diplomatic recriminations over Bosnia also continued, with European Union foreign ministers

angrily rejecting an attack by Mr Robert Dole, leader-elect of the US Senate's Republican majority, on the stance of Britain and France.

Mr Douglas Hurd, the UK foreign secretary, said Mr Dole's comments – calling for an immediate UN withdrawal and arms deliveries to Bosnia – reflected a mistaken view about what outside forces could do to end the fighting. Mr Dole said he hoped to narrow his differences with

Union tries to agree line on enlargement

Editorial Comment ... Page 19

the UK over Bosnian policy in a trip to Europe starting today.

"Nato's inability to respond to a war of aggression on southeastern Europe raises serious questions about Nato's future plans to expand to central and eastern Europe," Mr Dole said before he left.

In a clear reference to US calls for tougher air action, Mr Hurd said peace in the BiHac area "will not be achieved by fostering illusions about what Nato air power can achieve".

The UN was continuing yesterday to work for a ceasefire accord between Bosnia's Muslim-led government – which favours a three-month truce – and the Serbs, who prefer any truce to be indefinite. British officials said the contact group mediators were briefing Mr Milosevic on the group's latest ideas, which are reported to include a further easing of sanctions on Serbia if he fully recognises Croatia.

The group, in a significant concession, has also indicated that it will consider allowing the Bosnian Serbs a "special relationship" with Serbia if they accept the international peace plan.

The idea of "confederal ties" between the Bosnian Serbs and Belgrade was firmly rejected by the Bosnian government last night, and western officials stressed that the issue could not even be raised unless the Serbs agree to the existing peace proposals.

France, meanwhile, launched a fresh appeal to the UN and Nato to "ensure the respect" of safe havens in Bosnia. Paris called for a renewed effort to find an overall settlement between Serbia, Bosnia and Croatia that took no account of recent Serb gains in the BiHac area.

Despite the signs of improving international co-operation over Bosnia, bitter arguments were raging in several western capitals over how to settle the conflict, and there were fresh warnings of the danger to the Atlantic alliance.

Large postal vote may favour the Yes side



Polls see close finish in Norway EU vote

By Hugh Carnegie and Karen Fossel in Oslo

Two election-day opinion polls last night predicted a neck-and-neck outcome in Norway's vote on membership of the European Union in yesterday's referendum.

One poll on the state NRK television network forecast a 52.8 per cent majority for the No side, while the commercial station TV2 predicted a Yes victory with a majority of 50.1 per cent. Indicating that the race was neck-and-neck, after 35 of 628 municipalities had been counted, the Yes side led by 52 to 48 per cent.

Both sides said the survey results were not conclusive pointers. A crucial factor is likely to be the 13 per cent of total votes cast as postal ballots in advance and not reflected in the opinion polls. This vote was particularly large in cities where the Yes side is counting on a majority.

Officials said turnout yesterday had been high among the 3.6m voters. They said it could reach 85 per cent.

Norway is the last of four countries from the European Free Trade Association to hold a referendum on whether to join the EU, which currently has 12 members, next year. Austria, Finland and Sweden have voted to join.

After Sweden approved membership earlier this month, the Yes side in Norway began making gains as the Labour government, led by Mrs Gro Harlem Brundtland, the prime minister, urged Norwegians not to leave the country isolated.

Mrs Brundtland has made as her central political goal the reversal of Norway's rejection of the European Economic Community in 1972.

Despite the traditional reluctance of Norwegians to embrace Brussels – many fear it will erode the country's independence and control of petroleum and other natural resources – Mrs Brundtland has sought to

Continued on Page 20

ABC owner joins Spielberg in TV venture

By Tony Jackson in New York

Capital Cities/ABC, owner of the US television network ABC, is to join forces with the newly formed Hollywood trio of Spielberg, Katzenberg and Giffen to create a TV studio.

The joint venture, in which the two sides will initially invest \$100m apiece, aims to produce and syndicate a broad range of TV programmes.

The trio's original intention to strike a deal with the Hollywood studio MCA has been thwarted by uncertainties over the relationship between MCA and its parent, Matsushita of Japan.

Mr Katzenberg, whose recent resignation from Walt Disney was seen as a blow to the company, said: "As the entertainment industry looks to the future, it is clear that one of the

most important considerations will be the ever-evolving relationship between the Hollywood studios and the broadcast community.

When David, Steven and I formed our company, one of our initial goals was to build a strategic alliance with a broadcast studio.

An ABC executive said the initial \$200

Van Mier rejects French El power plan

EUROPEAN NEWS DIGEST

French talks on primary contest

A joint group from France's ruling Gaullist RPR and Union for French Democracy (UDF) coalition parties is due later today to report on the feasibility of holding primary elections to select a single conservative candidate to contest next year's presidential elections, amid signs of failing public support for such a US-style innovation.

According to a Sofres opinion poll, 65 per cent of French believe that the traditional first round vote, to be held next year on April 23, is sufficient to select the final two contestants - usually one from the right and one from the left - for the second-round vote on May 7. Proponents of primaries, notably Mr Charles Pascual, the interior minister, have argued that the fortnight between the two rounds is not long enough to heal the deep divisions within the right. But, seeing primaries mainly as a device to corral conservatives into backing prime minister Edouard Balladur from the outset, two of the prime minister's opponents, ex-president Valéry Giscard d'Estaing, who leads the UDF, and Mr Philippe Séguin, the National Assembly president who is backing Mr Jacques Chirac as the RPR candidate, have come out strongly against special early primaries. *David Buchan, Paris*

Turkish foreign minister quits

The Turkish foreign minister, Mr Mumtaz Soysal, resigned yesterday over a dispute with prime minister Tansu Ciller on the appointment of his assistant. The Anatolian news agency said Mrs Ciller had accepted the resignation, but the foreign ministry made no announcement. Mr Soysal, a member of the junior coalition partner, the Social Democrat People's party, had resisted appointing Mrs Ciller's hand-picked candidate as his deputy since he was named foreign minister during a cabinet reshuffle in July. Mr Soysal has also clashed with Mrs Ciller on the issue of privatisation and had pushed for an amendment in the anti-terrorism law, which gives officials wide latitude to declare writings and speeches terrorist propaganda. He had expressed his uneasiness over the increasing pressure from the west about Turkey's poor human rights record. "I have been relying on my own reputation, which is not going to last long, to face the charges," Mr Soysal said recently. Mr Soysal, 65, spent more than 14 months in jail in the early 1970s under the military regime on charges of making Communist propaganda, and has been a university lecturer on constitutional law and a deputy president of Amnesty International. His strong nationalist stance won him few friends in foreign capitals. Mr Soysal's resignation came two days before the national security council, a supreme advisory body, was scheduled to discuss the use of "Turkish bases" by US aircraft enforcing the Iraqi Kurd's "safe haven" in northern Iraq. Mr Soysal has said that the force should leave. He has also been particularly vocal in the row with Greece over territorial waters in the Aegean Sea. *AP, Reuter, Ankara*

Irish continue coalition search

Ireland's political parties were still in deliberations on the formation of a new government last night, raising fresh doubts on whether tomorrow's meeting of the Irish parliament will be able to resolve the uncertainty and vote in a new administration. The Labour party leader, Mr Dick Spring, the kingmaker in any future coalition, held separate talks with both Fianna Fail, Labour's partners in the outgoing government, and with the main opposition Fine Gael party in an attempt to break the deadlock, following the collapse of the 22-month coalition between Fianna Fail and Labour and the resignation of Mr Albert Reynolds as prime minister. A poll published yesterday suggested 63 per cent of people wanted a new Fianna Fail-Labour coalition. Moreover 43 per cent of those polled wanted Fianna Fail's leader, Mr Bertie Ahern, as prime minister and only 23 per cent supported Mr Spring. The result gives Mr Ahern a strengthened hand in negotiations with Labour. "I don't think we're a hundred miles away from reaching agreement," said Mr Ahern before going into yesterday's talks. Fianna Fail officials said Mr Ahern and Mr Spring had agreed to meet again. *John Murray Brown, Dublin*

Italian terror suspects arrested

Italian police claim to have made a breakthrough in unmasking Falange Armata, a right-wing group that has claimed responsibility for numerous acts of terrorism over the past five years. This follows the arrest over the past week of three policemen, two of them brothers, stationed in Bologna and the Emilia Romagna region. All three are believed to be linked to some 15 unexplained killings and a series of violent robberies dating back to 1988. A pistol found in the possession of one of the arrested policemen has been matched by firearms experts to the killing of a carabinieri and the murder of a prison educationalist. Police are now checking whether the group was protected within the service and allowed to carry out activities to destabilise Emilia Romagna, the region controlled by the former Communist party. The inquiry could also clarify still unexplained aspects of terrorist attacks in Bologna, including the bombing of Bologna station in 1980 that killed 80 people and left 300 injured. *Robert Graham, Rome*

Craxi's gold hoard confirmed

The Swiss government confirmed yesterday that 15kg of gold it confiscated from a Geneva safe after an Italian request belonged to former Italian prime minister Bettino Craxi, who was sentenced in absentia earlier this year in Italy to 8½ years in prison for corruption. Mr Craxi, who has refused to return from his villa in Tunisia citing health problems, has consistently denied any links with the gold and said it was part of a politically-motivated vendetta. In a written statement issued through his lawyer in Italy, he reiterated those denials. He is the highest-ranked official charged so far in connection with the corruption scandals. A former friend of Craxi's, Mr Giorgio Tradati, a businessman, said last month that he transferred about SFr20m (£9m) into banks in Switzerland. Mr Tradati claimed that once the corruption inquiry started, Craxi used some of the money to buy the gold upon the advice of an American Express Bank official, to try to cover the trail. *AP, Berne*

ECONOMIC WATCH**East German output increases**

Construction output rose by 5.1 per cent in September from August and was up 11.4 per cent from a year earlier. Mining output rose by 15.1 over the same period, although it had declined by 10 per cent on a year-on-year comparison. *Judy Dempsey, Bonn*

■ Belgian year-on-year inflation dipped from 2.12 per cent to 1.99 per cent in November, the first time it has been below 2 per cent since December 1988.

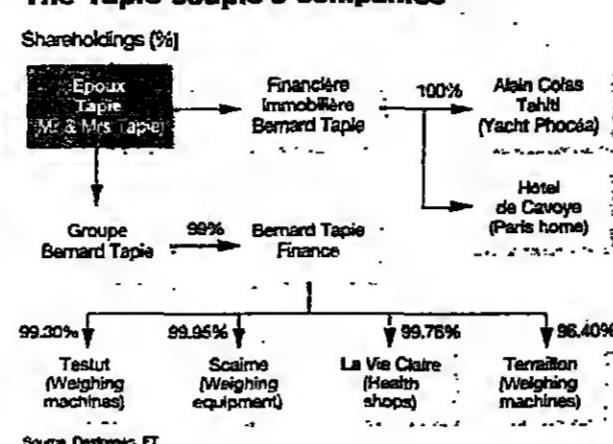
■ The annual growth of Greece's M3 money supply aggregate decelerated to 9.7 per cent in September from 10.6 per cent in August, and M4 slightly accelerated to 10.7 per cent from 10 per cent.

NEWS: EUROPE

Tapie tries to avoid riches to rags ending

The French courts will soon decide the fate of the populist tycoon-politician, writes John Riddings

For Mr Bernard Tapie, France's populist politician, tycoon and one-time pop star hopeful, it is time to face the music. A spate of legal and financial wrangles accumulated over the past few years are now before the courts. They threaten his political aspirations and could lead to a decline from riches to rags for the French deputy and Alain Colas Tahiti (Yacht Phocéa)

The Tapie couple's companies

disillusionment with the political class, and a sense that it cannot respond to the big problems of the day such as unemployment. So mavericks like Mr Tapie can play an important political role."

His ability to do so is now in the balance. FBT and GBT are unlimited liability companies owned by himself and his wife. Should they be wound up, it could spell bankruptcy for the Tapie couple. And, under French law, bankruptcy would mean that Mr Tapie would be ineligible for elections to public office.

This would present a serious

reverse for Mr Tapie. He has made no secret of his intention to run for mayor of Marseille in elections next year and has also indicated that he might take a tilt at presidential polls due next spring. "If there is no one to represent the interests of my supporters then I will do so," he says, referring to the 2.5m who voted for his Radical Energy list in June's European elections, supporting his pro-European, anti-racist and full employment ticket.

The ineligibility of Mr Tapie could also hold implications for France's other presidential hopefuls. The 12 per cent of the

vote garnered by his list in the European polls presents Mr Tapie as a significant power broker. By running in June, he drew support from the Socialist party, prompting a disastrous result and the election of Mr Michel Rocard as its leader. Mr Tapie argues that he should not be blamed for this. Rather, he claims: "They should congratulate me. I rid them of a candidate who was a sure loser."

As for Mr Jacques Delors, the head of the European Commission and widely touted as the Socialist standard-bearer in the presidential elections, the considerations are more complex. According to Ifop, the polling institute, Mr Tapie and Mr Delors could complement each other because they draw support from different age and social groups.

In the absence of a Tapie candidacy, Ifop estimates that only one-third of his supporters would vote for Mr Delors in the first round of the two-round poll. At the same time, the populist businessman could garner support for the left from his electoral strongholds. "The danger of splitting the vote of the left may not be a problem, particularly if Tapie was to support Delors in the second round," says one political analyst. To Mr Tapie, how-

ever, such calculations are premature. For amid his complex legal tangles one thing is clear: he is not going to relent without a fight. "The match is not over until the whistle goes, and we are not even at half-time."

Mr Tapie, fond of football metaphors, is already two goals down, but he insists: "The match is not over until the whistle goes, and we are not even at half-time."

tance of the commercial court to move rapidly to wind up his businesses, partly because of the implications for the hundreds of employees involved and the political sensitivity of unemployment in France.

As a result, a possible outcome is the opening of a process of judicial redressment for Mr Tapie's companies. This involves an exhaustive study of the possibilities for the rescue or sale of the businesses - both of which are described as feasible solutions by Mr Tapie's lawyers. The process can last up to six months, buying time for the embattled businessman. A more aggressive stance by the court, however, would mean that Mr Tapie's time is running out.

"I'm arriving tonight and I have no time to pack. How much do I have to bring?"



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FOUR SEASONS REGENT HOTELS AND RESORTS

NEWS: THE AMERICAS

Sanguinetti wins close Uruguay election

Ex-president's opposition Colorado party edges ahead in country's tightest poll, writes David Pilling

Mr Julio Maria Sanguinetti was yesterday declared president-elect of Uruguay, as his Colorado party edged ahead of the governing Blanco party and the left-wing Encuentro Progresista coalition in the country's closest ever election.

President Luis Alberto Lacalle called Mr Sanguinetti yesterday to congratulate him and invited him to meet to discuss the March 1 transition, the government said.

With more than half of the nearly 2m votes counted, Mr Sanguinetti's Colorado party was only 19,000 votes ahead of the Blancos and 30,000 ahead of Encuentro. The Colorados had 32.5 per cent of the vote, against 31.5 per cent for the Blancos and 30.3 per cent for Encuentro.

Mr Sanguinetti himself - one of four Colorado presidential hopefuls in a system that combines primaries with national elections - was on 24.4 per cent, 9 points ahead of his nearest rival from the governing Blanco party.

Mr Taboré Vázquez, on about 30 per cent, was likely to end up with the most individual votes but will not become president because his Encuentro coalition failed to win at party level.

The virtual three-way tie, mirrored in parallel congressional elections, will force Mr Sanguinetti to forge a coalition. The need for cross-party accords is likely to slow Uruguay's cautious reform process still further.

Mr Sanguinetti, president from 1984

to 1989, said yesterday he recognised that the narrowness of his victory would complicate his ability to govern.

"This has been the most hotly disputed election in our history... our political system obliges us to make great efforts to achieve governability and to enable our democracy - as well as guaranteeing freedom - to be effective and functional," Mr Sanguinetti said.

The election, in which Blanco candidates mustered less than a third of the votes, is likely to be seen as a rejection of the current Blanco administration's curtailed reform attempts.

President Lacalle tried to change the country from an inward-looking welfare state to a more liberal economy competing in the international arena. But his attempts to privatise state corporations, to pull down tariff barriers and to cut social security costs have aroused public suspicion, notwithstanding partial success in bringing down inflation and producing healthy economic growth.

The very strong showing for Encuentro Progresista, a coalition ranging from social democrat to former Tupamaro guerrillas, is evidence that many Uruguayans place defence of generous social welfare provisions ahead of any desire to adopt the neo-liberal policies sweeping across much of Latin America.

Encuentro, which in the early stages of vote-counting seemed close to victory, won easily in Montevideo, the capital, but could not reproduce



Poll position: Sanguinetti and his wife as the results began to come in

that result in the more conservative interior.

Mr Sanguinetti, who campaigned on a social-democratic platform, will take the reins of a very different Uruguay from the one he led in 1984. Uruguay was then emerging from 11 years of military dictatorship and Mr Sanguinetti, now at 58 already considered a grand old man of Uruguayan politics,

saw his main task as re-establishing the country's deep democratic roots.

One of Mr Sanguinetti's principal challenges this time will be to forge a new role for the country within the context of Mercosur, the emerging customs union that will from next year integrate the Uruguayan market with its enormous counterparts in Argentina and Brazil.

During the campaign, Mr Sanguinetti expressed concern at some aspects of regional integration, particularly its potential to expose fragile Uruguayan industry - and jobs - to fierce competition. He has spoken of the need for properly conceived export policies.

Mr Sanguinetti has also criticised the Blancos for allowing the peso to appreciate as part of its inflation-beating strategy. This has led to speculation - denied by Mr Sanguinetti - that he is contemplating a devaluation.

The president-elect has said that a too-strong currency has been prejudicial to exports and has helped to fuel a trade deficit expected to be \$900m this year. Mr Sanguinetti may well try to slow the peso's appreciation, though he will have to balance this against efforts to bring inflation down from its current 40 per cent a year.

When Mr Sanguinetti left office in 1989, inflation was more than 80 per cent a year and the government was running large budget deficits, leading opposition critics to question his commitment to fiscal rectitude.

AMERICAN NEWS DIGEST

US home sales up in October

Sales of existing US homes rose by 0.5 per cent in October, but downward revisions to statistics for earlier months meant that the announcement offered more evidence of a slowdown in the housing market. The National Association of Realtors said sales of existing single family homes rose to a seasonally adjusted annual rate of 3.9m in October from a revised level of 3.8m in September. The figure is, however, a drop from the 3.9m annual rate the association had originally reported for September. The association is predicting sales of existing homes will reach a total of 3.97m in 1994.

Home sales have shown increasing signs of weakness in recent months in response to the Federal Reserve's successive increases in short-term interest rates, which had already pushed average 30-year fixed-interest mortgage rates up by 2 percentage points before the three quarters of a percentage point increase the Fed decided on two weeks ago. George Graham, Washington.

Low-smoke smokescreen?

US cigarette manufacturer R.J. Reynolds Tobacco yesterday appeared to be playing down prospects for the launch of a new type of low-smoke cigarette called Eclipse, saying it did not know if or when the cigarette would be introduced because it was still being developed.

Reynolds, part of R.R. Nabisco, the US food and cigarette group, has been testing the cigarette which works by igniting a charcoal element at the end and passing the hot air over tobacco without burning it. A similar non-burning cigarette called Premier, launched by the company in 1988, flopped.

Yesterday Reynolds said testing indicated that Eclipse had less tar and nicotine than 85 per cent of cigarettes currently on the market and eliminated 90 per cent of second-hand smoke. Richard Tomkins, New York.

Camel court case to go ahead

The US Supreme Court yesterday refused to block a lawsuit accusing R.J. Reynolds Tobacco and two advertising agencies of improperly targeting minors with a Camel cigarette advertising campaign.

The lawsuit, filed in California state court in 1992, charged that the promotion featuring a cartoon character called Old Joe Camel seeks to unlawfully make smokers of teenagers. The suit named Reynolds and a unit of the Interpublic Group of Companies and Young & Rubicam, the advertising agencies which helped develop the campaign. Reuter, Washington.

Argentina challenger picked

Argentina's opposition Radical party has picked Mr Horacio Massaccesi, governor of Rio Negro province, as its challenger to President Carlos Menem in next May's presidential elections. The Frente Amplio, an opposition coalition, has postponed nominating its presidential candidate for next year's elections, expected to be won convincingly by Mr Menem.

Mr Massaccesi defeated rival Mr Federico Storni by a wide margin, partly as a result of backing from former Radical president Mr Radol Alfonso, and from powerful Cordoba governor Mr Eduardo Angeloz.

Mr Massaccesi now faces the task of fortifying a Radical party plagued by poor results in recent elections and riven by internal conflict. "The next step is to create party unity" so that we "can offer Argentines alternative proposals to official policies of backwardness and social injustice," Mr Massaccesi said in his victory speech. David Pilling, Montevideo.

Senate Republicans start to jockey for position

By Jurek Martin in Washington

The nascent rivalry between two potential Republican presidential candidates - Senators Robert Dole and Phil Gramm - could get an early airing this week as the party begins to choose senior congressional leadership positions.

Mr Dole is certain to be elected majority leader by his peers on Friday but it is far from clear who will be his number two - Senator Alan Simpson of Wyoming or Senator Trent Lott of Mississippi.

While both are conservative, Mr Lott has made no secret of his support for Mr Gramm's candidacy for the Republican nomination and the Senator from Texas has returned the compliment by openly preferring his Mississippi colleague to be Mr Dole's deputy.

Mr Gramm's argument, which he is not shy in expressing, is that if Mr Dole is frequently going to be absent in pursuit of his national ambitions, Mr Lott would be a more effective deputy.

Some political observers translate this into the belief that Mr Gramm would urge Mr Lott to undercut the majority leader on key policy issues relevant to the 1996 campaign.

The Dole-Simpson connection is based more on a record of pragmatism, plus a shared reputation for being ascerbic.

Both support abortion rights, unlike many party dogmatists, while the Senator from Wyoming, probably the leading congressional authority on immigration, is less inclined to take the hard line against all immigration currently popular among right-wing Republicans.

Mr Lott also has some history accommodating party moderates, both in the Senate and as a House whip in the 1980s.

In a recent interview Mr Lott urged the conservative forces lined up behind Congressman Newt Gingrich, who is due to be elected next Speaker of the House on January 4, "to cool down seniority."

But he is also contrasting his "more extensive and personal" relationships with the new House leadership to those of Mr Dole and Mr Simpson. Mr Simpson told the New York Times in typically blunt language that he was the best candidate to combat what he described as the Republicans' "stavistic desire to clobber themselves when they begin to give each other the salvia test of purity."

The new Republican committee

chairmanships in both houses will not be settled until early January. But, over the weekend, Mr Dole pretty much laid to rest flickering speculation that Senator Jesse Helms of North Carolina would not take over the foreign relations committee following his extraordinary attacks on President Bill Clinton.

"If you're going to start knocking down seniority," Mr Dole said, "there's going to be an avalanche." This was taken as a clear warning that any challenge to Mr Helms could lead to conservative attempts to oust party moderates in line for committee chairmanships, such as Senator John Chafee of Rhode Island who is due to take over the environment and public works panel.

Democrats also have some close leadership contests to decide. The party's House members must decide

tomorrow whether to remove two of the old hierarchy, Congressmen Richard Gephardt and David Bonior.

They are the outgoing majority leader and chief whip and are under challenge for both positions in the new minority from a pair of southern conservatives, Congressmen Charlie Rose of North Carolina and Charles Stenholm from Texas respectively.

A third contest - for chairmanship of the party caucus, pits Congressman Vic Fazio against Kweisi Mfume, now head of the black caucus.

On Friday, Senate Democrats will choose a new minority leader from between senators Tom Daschle of South Dakota and Christopher Dodd of Connecticut.

Mr Daschle is the protege of Sen George Mitchell, the outgoing majority leader.

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Refugee zones scheme urged for Rwanda

The presidents of Rwanda and neighbouring Zaire and Burundi called for internationally supervised security zones to be set up in Rwanda to encourage the return of hundreds of thousands of Hutu refugees, Reuter reports from Kinshasa.

Zairean President Mobutu Sese Seko, Rwanda's Pasteur Bizimungu and Burundi's Sylvain Ntahantuganya added that refugees remaining in Zaire would be relocated further from the border with Rwanda, according to a statement read on state television yesterday. "Refugees refusing to return to their country of origin will be moved away from the frontier," it said.

The three men agreed on the need for the zones at a summit on Saturday at Mobutu's northern palace at Gbadolite. It was the latest of several meetings aimed at resolving the crisis caused by an exodus of more than 1m Rwandans who fled the advancing Rwanda Patriotic Front (RPF) in July.

The new Tutsi-dominated Rwandan government sees the presence in eastern Zaire of the refugees, discouraged from returning by the former Hutu militia leaders, ex-ministers and army chiefs in their midst, as a serious security threat.

Burundi, where there are



Mobutu: a great step forward

Zaire, a close ally of the refugees, is deeply concerned about deteriorating security in the squalid camps along its border with Rwanda. Zairean troops shot dead at least 18 people and wounded 70 in the Kalembe camp on Thursday and Friday after a soldier was killed in a quarrel over a refugee's car registration.

Zaire on Sunday expelled 37 refugees from the teeming Goma refugee camp, handing them over to RPF troops at the border in what an official said was a crackdown on crime.

Mr Mobutu, hosting the Gbadolite summit, was quoted as calling the security zone idea a great step forward and saying he hoped it would win international backing.

Saudi loses asylum bid

Mr Mohammed Masari, an opponent of the government in Saudi Arabia, is to appeal against a British decision not to grant him political asylum, he said yesterday. Our Foreign Staff reports.

Mr Masari, who arrived in Britain in April on a Yemeni passport, said he learned last week his application had been turned down.

The British government, which values its links with

Saudi Arabia has come under pressure from Riyadh not to allow Mr Masari to remain.

A founder-member of the Committee for the Defence of Legitimate Rights, Mr Masari was imprisoned for six months in Saudi Arabia last year.

On his release from prison, Mr Masari travelled to Yemen, then on to London, where he has made repeated accusations against Saudi Arabia's ruling family.

Thai police bend rule of law

A catalogue of crime has stirred uneasy feelings, writes Victor Mallet

Nobody paid much attention when they saw a 20-year-old policeman demanding cash from passing motorists in central Bangkok the other day; Thai policemen, unmistakable in their too-tight brown uniforms, routinely engage in roadside extortion.

What gave Mr Thammarong Sricharoen away as an imposter and led to his arrest was not his blatant money-grabbing but an incorrect salute to a passing police officer with his left hand instead of his right. He had stolen the uniform.

Incidents such as this (Mr Thammarong's mistake was explained at a news conference by a Thai police chief) have for years been cheerfully accepted by the majority of Thais. They take it for granted their 170,000-strong police force is corrupt. But a lengthening list of recent murders and other tragedies in which police were implicated has aroused uneasy feelings among even the most cynical Thais, fuelling a debate about the pernicious effects of corruption.

Earlier this year, seven Thai policemen were charged with involvement in the murder of at least nine visitors from Japan, Hong Kong, Taiwan and China; the victims were robbed and shot. In July, a 15-year-old prostitute committed suicide by drinking poison in a police station in the southern town of Hat Yai; she had escaped from a brothel and gone to the police station to seek help, but the police sent her away.

All prostitution is illegal in Thailand, and the government

is waging a campaign against child prostitution. But underpaid policemen earn substantial sums in "protection money" from brothel-owners for turning a blind eye, and in some cases run brothels themselves. Even if the credibility of the Thai police had been able to survive such scandals, it would surely have been destroyed by recent developments in the case of the stolen Saudi gems.

Several people connected to the case have meanwhile been murdered in Thailand. The two most recent victims were the wife and child of a jeweller who was an important witness in the case. They were bludgeoned to death, but the police forensic department initially

"The law enforcement branch has broken its last bond with the people," a Thai columnist says

announced to cries of derision, that they had died in a car accident.

"The law enforcement branch has broken its last bond with the people," wrote Mr Suthichai Yoon, columnist and editor-in-chief of The Nation newspaper.

The embarrassed Thai government finally acted: two police generals have been charged in connection with the killing of the jeweller's family, and dozens of other police officers are under investigation.

Mr Mohammed Said Khoja, the outspoken Saudi chargé d'affaires in Bangkok, remains understandably sceptical. He arrived in 1980 on what he thought would be a three-month mission to resolve the affair and is now in his fifth year in Thailand.

"I'm glad that the public in Thailand are starting to have some sympathy," he said in an interview, but added: "Anything can happen in Thailand. Today they arrest the generals, tomorrow they will say there is no evidence. The big policemen here have a better life than the prime minister himself."

Many Thai policemen are so involved in crime, rather than crime prevention, and so dedicated to protecting the rich and powerful, rather than enforcing the law impartially, that it will be hard for any government to make them change their ways.

A recent study by Bangkok's Chulalongkorn University found that some officers pay bribes of up to Baht 300,000 (\$125,000) to their superiors to be promoted to lucrative posts enjoying a steady flow of extorted money - in areas with plenty of brothels, for example.

But the new wave of popular outrage at the latest police crimes may start to make life easier for the few senior police officers regarded as honest.

Maj-Gen Seri Temiyavej, one such crusader, recently arrested one of Thailand's best-known "godfathers", in connection with an allegedly illegal land deal near the coastal resort of Pattaya.

Even if such prosecutions succeed, cleaning up the police force is likely to be a painfully slow process.

"What we've been trying to do is to establish the rule of law," says Mr Chuan Leekpai, the prime minister. "I think the situation will improve as a result of the government's determination, but in the short term it may not be so easy to perceive."

the Green movement.

Mr Anderson's consistent rating as preferred prime minister helped the Alliance become the country's second top polling party. But his resignation saw the Alliance support drop by 20 per cent to 23 points, its lowest level this year.

The Alliance is now led by an Ms Sandra Lee, who is considered too inexperienced to be able to revive its fortunes.

The fourth political party now represented in parliament, New Zealand First, led by Maori MP Winston

Aborigine land fund setback

By Nikki Tak in Sydney

The Australian Senate, the federal parliament's upper house, yesterday referred the government's contentious Aboriginal land fund legislation to a select committee for further examination.

The move came despite warnings from Senator Gareth Evans, the government's Native Title leader, that this could trigger a "double dissolution", that is, a dissolution of both houses, necessitating fresh elections.

The legislation proposes to establish a A\$1.4bn (\$650m) land fund by 2004, through a series of government payments over the next 10 years. By using the money to make land purchases, the fund would aim to help dispossessed Aborigines who are unlikely to benefit from last year's Native Title legislation.

The proposed structure of the land fund and the relatively low level of financing have been criticised by some Aboriginal groups. In recent weeks, the Senate, where the government does not have a majority, has made a large number of amendments to the bill. But the government refused to accept these and returned the legislation to the Senate.

Yesterday, Senator Evans, Australia's foreign minister, warned the government would treat a select committee referral as "a failure to pass this legislation within the meaning of the Constitution, Section 57". This states that if legislation passed by the House of Representatives is rejected or obstructed by the Senate twice within certain time limits, Australia's governor general may dissolve both houses simultaneously.

The notion that the government will seek to call an early election, before the economic outlook clouds, has circulated for some months, and the land fund hiatus could provide an excuse. But, in issuing his warning, Senator Evans emphasised yesterday that the government was not looking for an "artificial trigger".

Meanwhile, Senator Brian Harradine, an independent whose vote was crucial to securing the committee referral, pointed out that a double dissolution trigger was already in place because of the Senate's decision to reject certain immigration-related legislation.

New Zealand Labour party moves up in polls

By Terry Hall in Wellington

Support for New Zealand's Labour party has improved with opinion polls timed to coincide with its annual conference at the weekend showing it with 25 points against the National government's 42.

The change in Labour's fortunes has been dramatic: less than three months ago it came in fifth place in a by-election in the South Island Selwyn constituency, a seat it nearly won in last year's general elections.

The polls suggest that the New

Zealand political scene is set to return to its traditional dominance by its two old established parties.

Labour's resurrection has been partly due to hard work by Ms Helen Clark, the party leader in distancing it from the right wing policies that it followed in government between 1984 and 1990 that caused its eventual landslide defeat. Labour's unity has been helped by the departure of both left and wing right critics to join other parties.

It recently unveiled populist eco-

for the well off, bigger family support payments, industry planning and a venture capital fund.

However it has also benefited handsomely from the surprise decision of Jim Anderton to step down as leader of the Alliance party, an unusual grouping of left and centre parties.

A charismatic former president of the Labour party, Mr Anderton broke away to form his own left wing party in 1988. This was promptly joined by some minor political groups favouring such disparate policies as monetary reform and Maori rights and also

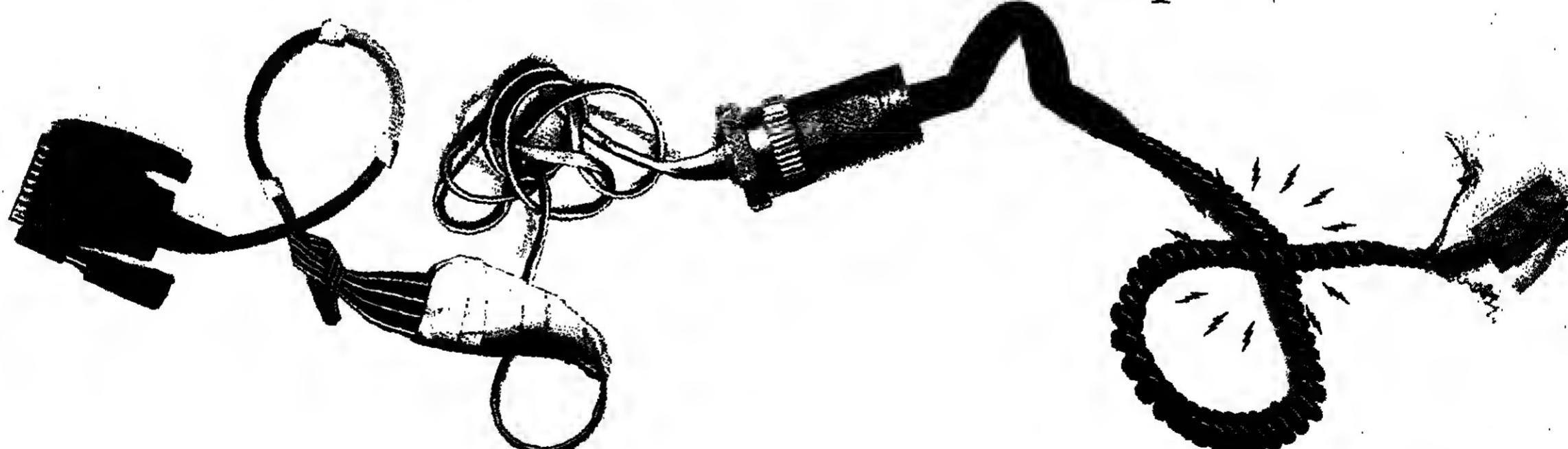
the Green movement.

Mr Anderton's consistent rating as preferred prime minister helped the Alliance become the country's second top polling party. But his resignation saw the Alliance support drop by 20 per cent to 23 points, its lowest level this year.

The Alliance is now led by an Ms Sandra Lee, who is considered too inexperienced to be able to revive its fortunes.

The fourth political party now represented in parliament, New Zealand First, led by Maori MP Winston

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NEWS: INTERNATIONAL

KMT makes sure the party is not over

Taiwan's Nationalists seek to continue enjoying fruits of power, writes Laura Tyson



Taiwan's long-ruling Nationalist party, the Kuomintang, fearing that the opposition Democratic Progressive party may try to nationalise its vast business empire should it come to power, is consolidating its assets, converting them into more liquid form and investing profits offshore.

Accustomed to ruling by fist and fiat, the 100-year-old KMT has turned to its extensive business interests to keep its grip on power through the ballot box.

So far the strategy, while costly, appears to have worked. The KMT is believed to have an edge over the opposition in elections to be held on Saturday. However, the party, which has seen its mandate slip perilously since the lifting of martial law in 1987, is scrambling to protect its riches.

It is coming under increasing pressure to disclose the true extent and origins of its assets. DPP legislators have drafted a law governing the activities of political parties, but the KMT has obstructed attempts to put the draft on the parliamentary agenda.

"There are a lot of unanswered questions about how the party became so rich and how it started all its businesses," says Professor Lu Ya-li, a political scientist at National Taiwan University. "The party's main concerns right now are to make all the companies private so people will never know how rich the KMT really is, and to move

assets offshore, both for economic and political reasons."

The party is regarded as one of the island's biggest and most diverse industrial conglomerates. Its seven holding companies have investments in more than 100 enterprises spanning cement, electronics, finance, petrochemicals, telecommunications, construction and trade. The total registered assets of those businesses, of which perhaps a dozen are listed, stood at T\$950bn (£23bn) and net assets at T\$240bn at the end of 1992, the most recent figures available.

The KMT has managed to gain control of a large part of Taiwan's economy and accumulate a huge amount of party enterprises and assets, and through these can also exert control over domestic politics," says Prof Chen Shih-meng, an economist at National Taiwan University and co-author of *Dismantling Party-state Capitalism*, published in 1991. "I doubt very much that President Lee Teng-hui is trying to build a true democracy in Taiwan as long as he wants to hold on to the party's wealth."

In the last year, the party has begun to invest offshore, mainly across south-east Asia where it ranks among the biggest foreign investors in Vietnam and Indonesia. It has invested or considered investing in the US, Japan, Hong Kong, Burma, Russia, Paraguay and even China, though through circuitous channels as it officially bans investments in the Chinese mainland.

As democracy threatens to erode the longstanding privileges of KMT enterprises, the party's new policy is to list as many of its companies as possible on the stock exchange. Last week Fuh-Hwa Securities Finance, whose monopoly on finance for margin share trading is being broken down by deregulation and is one of the party's biggest earners, went public.

According to a book just published by the party, *The Evolution and Ideals of the Kuomintang of China*, the purpose behind listing KMT companies is "so that all the people may share in their success".

Critics say it is so that the KMT can reap while they are still profitable.

"Through listing, the party will be able to cash in assets very quickly and transfer them overseas if necessary," says Prof Chang Ching-hsi, also an economist and the other author of *Dismantling Party-state Capitalism*. "That way the party can also use its assets more flexibly before elections," he added in a reference to alleged vote-buying.

This weekend voters will for the first time elect mayors for Taipei and Kaohsiung, the island's two largest cities, and a provincial governor in what are the most important polls to date in Taiwan's political reform. Municipal councils and a provincial assembly will also be elected.

A DPP victory would not pose an immediate threat to the KMT's empire. Nonetheless a KMT loss would tilt the balance in favour of the opposition in future elections looks likely to be assured for some time.

President elections late next year and first ever presidential elections slated for early 1996.

Critics say that the KMT built its empire through its privileged position. The party bought land from the government at a fraction of market value, enjoyed monopoly market positions in certain sectors and preferential access to government contracts, they say.

KMT officials do not deny such charges but counter that party businesses have contributed greatly to Taiwan's economic and cultural development and moreover many of them are marginally profitable or even loss-making.

The advent of democracy has resulted in ever-tighten links among party members, businessmen and politicians. "Party discipline is now a major problem for the KMT," says Prof Lu. "In the old days, party leaders could impose their will on the rank and file but now they must use persuasion. This has resulted in a tradition of favours and widespread corruption."

In addition, says Prof Chen, there are many enterprises that are only partially owned by the KMT "but in fact are completely controlled by the party, not in legal but in practical terms".

Once transformation of its business empire is complete, the KMT should be well positioned to withstand the rigours of democracy. Analysts estimate its annual expenditures at \$200m compared with \$2m for the DPP. The KMT's ability to out-finance the opposition in future elections looks likely to be assured for some time.



President Lee Teng-hui watched over by a portrait of Sun Yat-sen, founder of the 100-year-old KMT

INTERNATIONAL NEWS DIGEST

Australian 'right to strike' row

Australia's federal government was yesterday at loggerheads with the powerful Australian Council of Trade Unions (Actu) over the country's new "right to strike" law, as a 24-hour stoppage by aircraft refuellers and oil tanker drivers in support of a 12 per cent industry-wide pay claim brought chaos to airports. On Friday, the Industrial Relations Commission ruled that by pursuing an industry-wide pay claim the union involved - the Transport Workers Union - was seeking to avoid "enterprise bargaining", and that its right to strike free from the threat of legal action should be withdrawn. The Labor government yesterday said it supported this stance. But the Actu weighed in behind the TWU, whose appeal against the IRC ruling will be heard today. "If pattern (industry-wide) bargaining is good enough for politicians, judges, members of the IRC and the business sector, then it's good enough for transport workers," said Mr Martin Ferguson, Actu president. Nikki Tait, Sydney

Malaysian politician on trial

A leading member of Malaysia's dominant political party appeared in court yesterday on corruption charges. Mr Abdul Rahim Tamby Chik, until recently chief minister of the state of Malacca and head of the youth wing of the United Malays National Organisation (Umno), was charged with abuse of power and corruption in relation to land deals in his state.

In a case which caused widespread controversy in Malaysia, Mr Rahim was forced to resign from his official posts last month after it had been alleged that he had sexually abused a 15-year-old girl. The attorney general subsequently ruled that, although there was a strong suspicion about Mr Rahim in the case there was not enough evidence to bring charges. Mr Rahim had been considered a close ally of Prime Minister Mahathir Mohamad. Kieran Cooke, Kuala Lumpur

Japan-Germany council set up

Japan and Germany will proceed with long-delayed plans for a council to promote corporate co-operation in science and technology. Mr Heinrich-Dietrich Dieckmann, German ambassador to Japan, said yesterday the joint council on high technology and environment technology would hold its first meeting in Tokyo on December 12 and 13. William Dawkins, Tokyo

Indian inflation rate is falling

The Indian inflation rate is falling, according to data published this week showing that the annual rate of increase of wholesale prices in the week ending November 12 was 8.89 per cent. The inflation rate is well below its recent peak of 13.7 per cent in 1991-92, when Prime Minister P.V. Narasimha Rao, launched his economic reforms. It is also comfortably below a recent high of more than 11 per cent in May this year, when the rate of increase was pushed up by rises in prices of government-controlled commodities including fertilisers. A good monsoon, the seventh in succession, has helped limit price increases. Stefan Wagstyl, New Delhi

Economic overheating approaches the danger level

By Laura Tyson in Taipei

Taiwan may be experiencing too much of a good thing as its economy gains speed, the country's planning ministry warned yesterday. The economy showed signs of overheating in October for the second consecutive month, the cabinet's Council for Economic Planning and Development said.

The council's coloured signal system for measuring economic health flashed a "yellow-red light", indicating fast growth but danger that the economy may be overheating. Until September, a yellow-red signal had not been used since August 1989. A green light, meaning steady growth, was posted for nine consecutive months before September.

An October business confidence survey showed 65 per cent of manufacturers taking part believed the economic climate would remain stable for the next three months, unchanged from a month earlier. Businessmen who felt the economy

would improve in the next three months fell from 23 to 21 per cent; those expecting it to worsen climbed from 12 to 14 per cent.

Last week the government's central statistics office said growth in gross national product reached 6.08 per cent in the third quarter of this year, up from 5.62 per cent in the second quarter. The forecast for the fourth quarter was raised to 6.9 per cent from 6.44 per cent, based on improved export performance and strong domestic investment.

The statistics office forecast GNP growth would reach 6.1 per cent in 1994 and 6.52 per cent in 1995. In 1993 Taiwan's GNP rose 6.02 per cent.

● Taiwan's negotiators blamed counterparts from their arch-rival China yesterday for failure of six days of bilateral talks in the eastern Chinese city of Nanjing. Reuters adds.

Returning to Taipei's international airport, Mr Shi Hwei-yan, Taiwan's chief negotiator, said: "the Chinese side had raised new questions that

prevented final agreements being signed. "Both sides in principle agreed on the structure and resolutions for an agreement," said Mr Shi, deputy secretary-general of Taiwan's quasi-official Straits Exchange Foundation (SEF).

"But (China's) Association for Relations Across the Taiwan Straits (ARATS) raised many new questions and that led to the failure of signing a final agreement," the semi-official Central News Agency quoted Mr Shi as saying.

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NEWS: UK

Crackdown urged on black market in milk sales

By Alison Maitland

The UK government, dairy industry and farmers' leaders called yesterday for a crackdown on an emerging black market in milk sales.

The intervention Board, the government department that polices Common Agricultural Policy milk quotas in the UK, is investigating allegations that farmers are illegally selling milk to small processors.

Under European Union regulations, all milk sold by farmers

must be offset against their individual quota limit. It is illegal to sell the milk without declaring it.

The deregulation of the dairy industry in Britain has helped push up prices to farmers, encouraging them to produce more milk and boosting demand for quota. European milk quotas, however, prevent British farmers from meeting more than 85 per cent of the domestic needs.

Mr William Waldegrave, agricultur-

ture minister, said farmers were understandably frustrated about the EU quota constraints. But they would be "wrong and foolish" to break the rules.

"They'd find themselves in very great difficulty at a time when we're rightly adding to the drive on fraud in the CAP," he said. "Any suggestions that was beginning to happen in the UK would be very damaging."

The intervention board said more than half the 30 tip-offs to its fraud

hotline, set up on November 8, had alleged milk fraud.

Milk Marque, the dairy farmers' co-operative that controls more than 65 per cent of supplies in England and Wales, said "a handful" of its members were being investigated for alleged fraud.

Mr Neil MacFarlane, manager for

the Midlands and north Wales, said:

"It's not a massive problem but it gets emotions running high when people are seen to be cheating. It's another potential fraud and it could become large-scale." Farmers face hefty penalties for producing milk without quota.

They could be levied 25p (40c) a litre by the intervention Board and face an unlimited fine and up to two years in prison if the case goes to the criminal courts.

Milk quotas are traded between farmers. However, the cost of buying or leasing the extra quota a farmer needs to cover increased output has soared, reaching a peak this year of 21p a litre for leased quota.

Sir David Naish, president of the National Farmers' Union of England and Wales, said quotas caused difficulties, but there was "no excuse for black marketeering". Milk Marque urged the intervention board to "stamp on it." Breaches were fairly obvious, Mr MacFarlane said. "It's very difficult to hide a 16 or 18-tonne tanker going on to your farm."

This year's overproduction of milk may push the UK over its 14bn-litre quota. Milk Marque urged farmers to wind down production gradually.

Replace CAP subsidies, says think-tank

By Alison Maitland

Agricultural subsidies to farmers in the European Union should be phased out and replaced by a "safety net" of social and environmental payments in rural areas, the Royal Institute of International Affairs will recommend this week.

The radical proposals from the Chatham House think-tank are the latest in a groundswell of pressure for further reform of the Common Agricultural Policy, intensified by the proposed entry of east European countries into the EU.

The institute calls in a 10-point programme of reform to be unveiled in Brussels on Thursday for a comprehensive policy for rural development to replace the CAP and take on a comparable political importance. It says this would involve "organisational changes" in the European Commission and the Council of Ministers - a hint that farm policy would be better dictated by a wider range of ministers than farm ministers.

The report is designed to

coincide with the arrival of the new European Commission next year. It recommends that support for all CAP products should be reduced to near world market prices over five to seven years and that border tariffs should be lowered.

Existing compensation paid to farmers for price cuts should be phased out, while compensation for reductions in support prices in as yet unrefined sectors such as sugar should not be relaxed in any way to output levels in order to discourage overproduction. It should also carry specific time limits.

The institute wants production quotas for sugar and milk to be transferable across borders in the short term, and to be eliminated in the long term. But it says payments for adopting environmentally friendly practices should be available to all farmers. It calls for member states to have greater freedom to introduce social and environmental schemes provided these are strictly controlled to prevent unfair competition.

Farm leaders attack, Page 30



Mr William Waldegrave, the UK agriculture minister, said yesterday it was highly unlikely that his European Union counterparts would agree this year acceptable limits on journey times for animals being transported to slaughter.

He said he did not expect agreement, although the best hope lay with the German presidency of the EU, which will conclude at the end of this year. It was even less likely under the French presidency next year because France would be preoccupied with elections.

Leading British ferry companies have stopped transporting live animals to mainland Europe following protests from animal welfare groups.

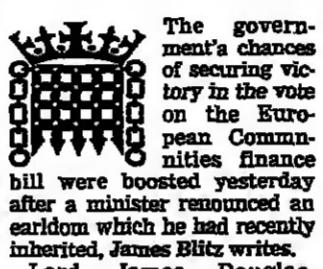
The companies say they will reconsider their bans only if there is EU-wide agreement on shorter journey times.

Mr Waldegrave said in London at the start of the Royal Smithfield Show, the UK's main livestock show, that the government was ready to introduce its own code of practice for hauliers if no EU deal emerged, and would seek help from other member states to police it.

While accepting there was genuine concern about animal welfare, he condemned violent tactics by extremists, such as bomb threats against ferry companies. "We will not allow policy to be dictated by those who use such methods," he said.

The ferries and the other operators

Lord disclaims earldom to remain an MP



During last night's critical debate on Britain's contributions to the EU budget, Conservative Euro-critic Sir Teddy Taylor said that an "enormous" number of MPs would vote for "what they think is a load of rubbish".

He warned: "I know there is a substantial number of this side who are totally opposed to what is happening, who feel obliged to vote for it."

He could not walk down the street and face people "straight and open" if it was decided to pour more cash into "this wasteful, fraudulent and non-democratic organisation".

With Mr Ian Lang, the Scottish secretary, and Mr Malcolm Rifkind, the defence secretary, before making up his mind.

Mr Lang said last night:

"Lord James' decision is greatly to his credit. It reflects his strong commitment to the welfare of his constituents."

The Peerage Act was used by Mr Tony Benn, the Labour MP, to renounce the title Viscount Stansgate in 1983. Mr Quintin Hogg, the former Lord Chancellor, and Sir Alec Douglas Home, the former prime minister, also renounced peerages in order to sit in the Commons.

Several MPs pointed out yesterday that Lord James' decision was particularly significant because he had a majority of just 379 in Edinburgh West at the last general election.

Settlement highlights extent of asthma

By Motoko Rich

A bakery worker has received \$22,500 (£45,100) in an out-of-court settlement with his employer after claiming he had asthma from inhaling flour dust.

The settlement was announced yesterday as Britain's Health and Safety Executive released research which showed employees who inhaled chemical and natural irritants at work could become life-long victims of asthma.

Mr Roger Atley of Shawfield, Glasgow, worked for the Rutherglen plant of Greggs, the Newcastle upon Tyne-based bakery chain. A court had been due to start hearing his damages claim against the company today.

The settlement was reached without any admission of liability by Greggs. The HSE said the case would make employers realize the importance of heeding warnings about the risks of asthma at work.

Robin Thompson and Partners, Mr Atley's solicitors, said they were already taking legal action on behalf of other bakery workers who said they contracted asthma in similar circumstances.

The HSE's research, jointly funded by the National Asthma Campaign, found that increased workplace exposure to such irritants is the most important factor in triggering occupational asthma.

Previously, researchers had concentrated on the predisposition of individuals towards allergic reactions, rather than the intensity of exposure to the irritants, said Professor Anthony Newman Taylor, of Royal Brompton Hospital, who carried out the research.

He estimates there are between 1,500 and 2,000 new cases each year.

Mr Murray Devine, a senior HSE health policy official, said employers should install better air extraction systems, enclose the processes which expose workers to irritants and provide protective equipment such as masks.

Row over duty-free sales reaches High Court

Ferries, airlines, goods suppliers and Dover Harbour Board yesterday asked the High Court to block the attempt by Eurotunnel, the Channel tunnel operator, to put an end to duty-free shopping. Eurotunnel, which is not allowed to sell duty-free goods on its trains although it has duty-free shops at Folkestone and Calais, claims its competitors are enjoying an unfair and discriminatory advantage under European free trade laws because they can subsidise

fares from on-board sales profits.

Eurotunnel's competitors argued that its application for a judicial review of a 1981 Customs and Excise decision allowing the duty-free trade to continue should be struck out because it was brought outside legal time limits.

The Customs decision was based on a ruling by the European Council of Ministers that, despite the advent of the European single market, the trade should be allowed to continue until 1999.

because of the failure to harmonise rates of duty between member states.

At the start of a five-day hearing, the ferry companies' counsel told Lord Justice Balcombe and Mr Justice Tucker.

Eurotunnel was seeking to argue that its competitors had no sufficient legal interest in the case, enabling them to seek a strike-out order. He said this was clearly a "blatant" attempt to stop the court deciding the question of delay.

The ferries and the other operators

obviously had an interest because they relied on revenue from duty-free sales and would be seriously affected if Eurotunnel won its case.

Eurotunnel, which says the duty-free trade represents a total loss to the Exchequer of £600m a year in excise duty and value added tax, is asking that questions of European law are referred to the European Court of Justice as a preliminary to the full hearing of its judicial review application.

He said yesterday that he would renounce the earldom under the provisions of the Peerage Act 1963. He had already submitted documents of disclaimer.

He said he had been unhappy to act so soon after the earl's death, but added: "I owe it as a duty to my constituents whom I wish to continue to serve, and as a matter of loyalty to the prime minister and to the Conservative party, to support John Major in the voting lobby tonight."

He had discussed the matter

Our Newest Chrysler Has

A Lot To Live Up To.

How do you build a car that has to live up to some amazing automotive reputations? The best way we know is to borrow a little from each. And that's just what we've done with the new Neon. From Chrysler's Vision we've taken cab-forward design, which gives the car a wide track for precise handling while maximizing interior space. And speaking of space, Neon makes imaginative use of it much like our

Viper's love of the open road. And there's a spirit of adventure that's kindred to

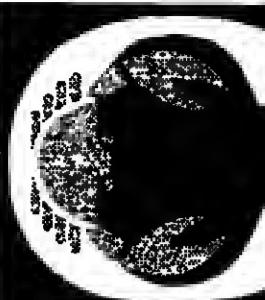
comes from Jeep, Grand Cherokee. But as much as Chrysler's Neon borrows from its relatives, its personality is all its own - that of a good friend and a

great car. Neon may have a lot to live up to, but the truth is, it has even more to catch up to.



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TECHNOLOGY



Cancer kills five people every minute of the day.
In the first of a six-part series, Clive Cookson reports on the war against cancer and the encouraging trends behind the statistics.

IN THIS SERIES:

DECEMBER
Causes and prevention.
Smoking, Diet and food supplements. Sunshine and skin cancer.
Chemicals and other environmental causes.
Vaccines against cancer-causing viruses.
Antibiotics to prevent stomach cancer.

JANUARY
Diagnosis and screening.
Genetic susceptibility.
Tests. Identifying cancer markers in the blood.
Politics and economics of screening.

FEBRUARY
Chemotherapy.
Drugs to kill rapidly dividing cancer cells.
Reducing multi-drug resistance. Anti-nausea drugs and other ways of reducing side effects.
Hormone-based treatments. Photodynamic therapy. Herbal and alternative remedies.

MARCH
Radiotherapy.
X-rays. Gamma rays.
Neutron beams. Heavy ions.
Magic bullets.
Antibodies and fusion toxins aimed at cancer cells.

APRIL
Genetic treatment and other biotech approaches.
Gene therapy and antisense.
Cell migration and adhesion. Apoptosis and cell suicide.
Immunostimulants.
Cell growth factors.
Interferons and interleukins.

Closing in on a serial killer

Cancer continues to sink its claws deeper into mankind. After two decades of "war on cancer", fuelled by billions of research dollars, the death toll rises inexorably.

The disease - named after the Latin word for crab because of the crab-like pattern made by blood vessels on a growing tumour - will kill an estimated 2.5m people in the industrialised world this year. That amounts to almost a quarter of all deaths.

"We hear the word 'breakthrough' thrown around too much," says Nicholas Wright, clinical director of the Imperial Cancer Research Fund in London, "and we certainly get the impression that the public are a bit jaded by scientists talking about breakthroughs."

Why are more people contracting and dying from cancer? The first reason is an epidemic of cancers caused by smoking, particularly lung cancer. "At least 30 per cent of all cancer deaths are tobacco-related," says Archie Turnbull, executive secretary of the Geneva-based UICC, an umbrella body for the world's cancer charities.

A second, more fundamental reason is that cancer is mainly a disease of old age. As medicine becomes more successful at preventing early death from other illnesses such as heart attacks and strokes, more people are living beyond the age of 70, above which the risk of cancer rises rapidly.

Despite the overall rise in cancer mortality, there have been substantial improvements in some areas. The most encouraging feature of the statistics since the 1970s is the progress in curing cancers in children and young adults - particularly leukaemia, Hodgkin's disease and testicular cancer - through new drug combinations. The number of children under the age of 15 dying from cancer has fallen by half.

There are two principal reasons why young people are responding more readily to treatment. One is that youthful cancer cells in the blood or lymph systems are physically easier to reach and destroy with drugs and/or radiation than the solid tumours of the middle-aged and elderly. Another reason is that the difference between proliferating cancer cells and normal cells is greater in childhood cancers than in slower-growing adult tumours. Therefore chemotherapy and radiotherapy, which work by damaging DNA during cell division, can destroy more cancer cells without causing unacceptable side-effects.

Prospects for curing the big killers - tumours of the lungs, bowels, stomach, breast, prostate and pan-

dure of chemotherapy (poisoning cancer cells with drug cocktails) and radiotherapy (destroying them with radiation). Surgery is also used to cut out solid tumours.

"We hear the word 'breakthrough' thrown around too much," says Nicholas Wright, clinical director of the Imperial Cancer Research Fund in London, "and we certainly get the impression that the public are a bit jaded by scientists talking about breakthroughs."

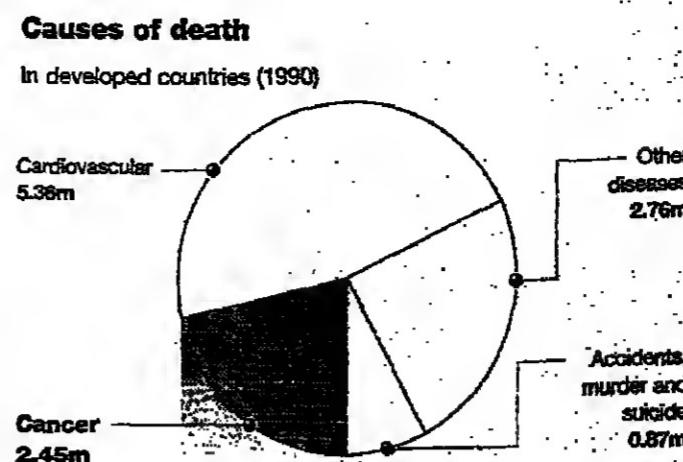
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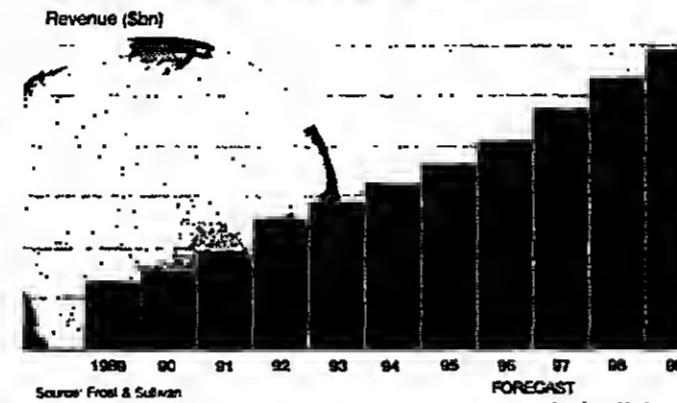
Prospects for curing the big killers - tumours of the lungs, bowels, stomach, breast, prostate and pan-

Deaths by cancer
In developed countries ('000s)

	Deaths ('000s)
Mouth and pharynx	52
Oesophagus	62
Stomach	244
Large intestine	273
Liver	55
Pancreas	118
Larynx	33
Lung	530
Melanoma	23
Breast	177
ALL CANCER	2,450

Source: WHO, ICRF

World market for cancer drugs



diagnosis and treatment of cancer are being built on such differences between the genes of diseased and normal cells - and the corresponding differences in the proteins they produce. One possibility is to block the damaging effects of abnormal "growth factors" which sustain the proliferation of tumour cells without harming healthy cell growth.

But cancer genes are not the only reason why researchers are excited. Another is their new understanding of the way the body's immune system recognises and attacks cancer cells. This has led to experimental "cancer vaccines" to boost the immune response.

These novel "biotech" approaches to cancer diagnosis and treatment will be examined over the next six months on the Financial Times technology page. So will advances in more conventional chemotherapy and radiotherapy.

The aim is to convey the real optimism that now prevails in the laboratories - a hope and expectation that cancer will eventually be restricted to a disease of the very old - without raising excessive expectations about the speed and ease with which this will happen.

After 50 years in cancer research, Sir Richard Doll of the ICRF Cancer Studies Unit in Oxford sums up the mood: "We are winning the war against cancer, albeit slowly."

Disease tops list of industry priorities

The pharmaceutical industry is devoting huge resources to cancer research and development, in relation to sales of existing drugs.

Although reliable figures are not available, industry sources estimate that companies worldwide spend \$3bn (£2bn) a year on cancer R&D. US companies are responsible for about half the total.

The cancer therapeutics market is worth about \$6.5bn this year, according to Frost & Sullivan, the international market research company. 38 per cent in the US, 25 per cent in Europe and 36 per cent in the rest of the world.

The leading suppliers are Zeneca of the UK (whose tamoxifen was the best selling-cancer drug with \$550m sales in 1993) and Bristol-Myers Squibb of the US.

"Devoting almost 50 per cent of sales revenues to R&D is a very high figure indeed," says David Barrett, Bristol-Myers Squibb's strategic projects director. The industry's overall R&D expenditure is 15 per cent of drug sales.

The main reason why cancer spending is so high is that the disease is top of the industry's priority list of "unmet needs". Although deaths from heart disease are twice those from cancer, they are falling - and cardiologists already have a much wider range of effective treatments than oncologists.

At the same time, scientific advances are giving many new leads both to traditional drug companies and to the emerging biotechnology sector. This has led to experimental "cancer vaccines" to boost the immune response.

Analysts such as Decision Resources and Frost & Sullivan predict continued growth of more than 10 per cent a year in the cancer market into the next century. It is expected to exceed \$10bn by 1998.

The industry's cancer R&D spending is matched by a further \$3bn a year from the world's governments and charities. By far the largest contributor is the US National Cancer Institute, which receives \$2bn a year in federal funding.

The charitable sector is particularly important in the UK, where the Imperial Cancer Research Fund and Cancer Research Campaign spend £10m a year between them - 10 times as much as the state-funded Medical Research Council.

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Or call your travel agent.

BRITISH COAL CORPORATION Invitation to offer to purchase CRE Group Limited

British Coal Corporation ("BCC") is seeking offers to purchase CRE Group Limited ("CRE Group").

CRE Group

CRE Group is a wholly owned subsidiary of BCC into which have been transferred the technical consultancy services and laboratory scale research and development activities of British Coal's Coal Research Establishment.

CRE Group offers a range of technical consultancy services and laboratory scale research and development activities to British Coal, funding organisations, such as the Overseas Development Administration and the Know How Fund, and industrial companies, both in the United Kingdom and overseas. CRE Group operates through five business groups: Consultancy, Appliances and Fuels, Biomass and Waste, Environment and Industry, and Research and Analysis. The main services provided are as follows:

- **Consultancy**
This business group undertakes a variety of consultancy activities ranging from detailed technical evaluation of coal and energy utilisation processes to strategic consulting in relation to energy sector and environmental strategy issues.

- **Appliances and Fuels**
This business group provides a wide range of testing and investigation services, traditionally to the solid fuel industry, but recently also to the oil and gas markets.

- **Biomass and Waste**
The aim of this recently formed business group is to use the core skills of CRE Group's employees to develop business which is not related to coal, but which requires similar scientific and technical expertise.

- **Environment and Industry**
This business group offers an integrated energy and environmental service covering emissions monitoring, environmental consultancy and technical support.

- **Research and Analysis**
In the United Kingdom, CRE Group is a major centre for laboratory scale coal research and development. This business

group's work is related to all markets for coal: power generation, industry, commercial and domestic, and carbonisation. In addition, it is intended that two subsidiaries of BCC, IEA Coal Research Limited and Combustion Systems Limited ("CSL"), will be transferred to CRE Group. IEA Coal Research Limited is the operating agent for the IEA Coal Research Programme, which undertakes studies to evaluate scientific, technical, environmental, economic and other data relevant to coal. It is also intended that CRE Group will become the operating agent for the IEA Greenhouse Gas Programme. CSL's principal activity is the exploitation of certain patents and intellectual property.

CRE Group employs 84 staff and operates from freehold premises located at Stoke Orchard, Cheltenham.

Prospective purchasers of CRE Group are now invited to pre-qualify for the sale process. Interested parties who do not pre-qualify may be excluded from the sale process. Applications should be made in writing to Samuel Montagu & Co. Limited ("Samuel Montagu") at the address stated below enclosing the following information:

- a brief description of the applicant's activities and those of the group to which the applicant belongs, if applicable;
- a copy of the audited annual company accounts, and the consolidated accounts of the group to which the applicant belongs, if applicable, for the past three years;
- a brief description of the industrial and economic rationale for the acquisition; and
- an explanation of the way in which the acquisition will be financed.

Applications may be made by fax but should be followed by a postal or hand delivered application and should be sent as soon as possible and, in any case, so that they are received no later than Friday 9 December 1994.

BCG will consider applications to pre-qualify on the basis of the information requested above and any other factors considered appropriate and reserves the right not to pre-qualify any potential purchaser. Applications to pre-qualify should be made only by parties which are incorporated as limited companies.

Those who respond to the invitation to pre-qualify will be provided with a confidentiality letter which should be validly counter-signed by the applicant

and returned to Samuel Montagu at the address stated below no later than Friday 16 December 1994. Applicants who pre-qualify will thereafter be provided with an information memorandum issued by Samuel Montagu which will include information on CRE Group and on the process of sale and timetable. It is envisaged that pre-qualifiers will be required to submit non-binding preliminary offers by on or around Monday 16 January 1995.

General
Neither this invitation, nor the receipt of any offers by BCC will create, with respect to BCC, any obligations or commitment to sell to any bidder and, with respect to any bidder, any rights to demand any performance whatsoever by BCC. BCC reserves the right, in its absolute discretion, to withdraw from negotiations with interested parties without assigning any reason or providing any compensation for fees or expenses incurred. Brokers or agents of any kind must disclose the identity of the company they represent.

This advertisement and the sale process are subject to English law.

This advertisement, for which BCC is responsible, has been approved by Samuel Montagu, a member of The Securities and Futures Authority, for the purposes of Section 57 of the Financial Services Act 1986. Samuel Montagu is acting for BCC in relation to the publication of this advertisement and is not acting for any other persons and will not be responsible to such persons for providing protections afforded to customers of Samuel Montagu or advising them as to any matter referred to herein.

Address for receipt of applications

All communications and applications should be addressed to Samuel Montagu, who will receive them on behalf of British Coal, and marked for the attention of Peter Jones, Director, Corporate Finance Division, at 10 Lower Thames Street, London EC3R 6AE (telephone: 071 260 9315, facsimile: 071 623 5512). Neither BCC nor CRE Group nor any customer or supplier of either of them should be contacted directly (without the prior written consent of Samuel Montagu).

**British
COAL**

Disease tops list of industry priorities

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7 speaker CD player, defies the notion that beauty is only skin deep. Under the bonnet, the GS300's 212 hp (156 kW), 3-litre, 24 valve engine is mounted on its own sub-frame, before it is assembled on the body to absorb the slightest vibration. Its 4-speed automatic transmission adapts to the driver's mood and its independent double wishbone suspension guarantees high speed stability, confident braking and precise cornering. For peace of mind, the GS300 comes equipped with a host of safety measures. Advanced electronic ABS

brakes and seat belt pre-tensioners are standard, as are driver and front seat passenger airbags. However, to truly understand what we mean by 'the relentless pursuit of perfection', get behind the wheel of the Lexus GS300. A test drive is worth a thousand words.



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ITALY : 06 65 96 23 00, NETHERLANDS : 01621 85900, NORWAY : 32 20 5420, SPAIN : 91 563 33 96 - 93 280 30 31, SWEDEN : 08 706 71 00, SWITZERLAND : 062 999 911, U.K. : 0800 343434.

The logo consists of the word "COAL" in a bold, sans-serif font. The letters are white with black outlines, set against a dark background. A small, stylized flame or spark graphic is positioned above the letter "A".

MANAGEMENT: THE GROWING BUSINESS

Italian borsino planned

Plans announced last week to launch a pan-European stock market for entrepreneurial companies have struck a chord in Italy, where banks, business federations and the stock exchange authorities are encouraging the birth of a baby stock market, or "borsino".

The plan ought to stand a good chance of success. Italy's innovative small and medium-sized companies, particularly those in the north of the country, are recognised as the backbone of the Italian economy, and many are enthusiastic exporters bent on expansion. But management consultants say their development is being hampered by their inability or unwillingness to take on more bank debt, making stock market flotation a tempting alternative.

Consoi, Italy's stock exchange watchdog, has invited consortia to submit offers to set up a second market, which would trade ordinary shares as well as bonds and warrants. Promoters would have to guarantee the presence of at least 50 companies with an overall market capitalisation of more than £500m (£198m) and the involvement of an adequate number of intermediaries to guarantee liquidity.

The main problem, however, will be persuading growing Italian businesses - many of them family-owned - that they need to list their shares, after decades of relative prosperity as unquoted companies. To encourage entrepreneurs on to the second market, the government is offering fiscal incentives to small companies which decide to float their shares, and to investors who want to buy them. A further snag is that even the main equity market, in Milan, is relatively underdeveloped.

As for the European second market, advocates of an Italian version are sceptical about the willingness of investors in Rockdale wanting to buy shares in a Rimini-based company. Although the second Italian market will be national, the emphasis is at first likely to be on local savers investing in local companies.

Andrew Hill

During the first holiday David Coulter took after founding his laundry business, Stalbridge Linen Services, he read a book on management by Peter Drucker.

To Coulter, a bootstrapping entrepreneur who began his business washing pub tea towels in London laundrettes, Drucker was merely re-stating the obvious. "You talk to the customers and find out what they want and provide it. And if it goes wrong, you find out why and sort it out," says Coulter.

Without knowing it, Coulter says he had been applying much of this theory as he grew his business in Dorset to £6m of sales and a workforce of 200 people.

It was therefore a rude shock when he applied for Investors in People, a government-sponsored programme set up in 1990 to boost training and management development in the UK. Instead of sailing through to IP recognition, Coulter found his management team fell well short of the mark.

The production side of the laundry - sorting, washing, pressing and packing - passed with flying colours. But in frank conversations with the consultant who helped implement the IP programme, Coulter was told his management reeled off firefighter decision-making, rather than foresight and planning, and that there was considerable scope for improving communication among the team.

"We had senior managers who were relying on experience and know-how from the past and were not looking to improve themselves or inspire the people underneath them," Coulter says. "The attitude had to change."

Driving down a narrow Dorset lane shortly after starting the IP programme, Coulter recognised his problem. Like the traffic building up behind two dawdling cars, the pace of Stalbridge's progress was being dictated by its slowest manager.

He fired the entire management team and made them reapply for their jobs. Nine months later, in May this year, Stalbridge won IP recognition. Most of its managers got jobs back in different areas. But responsibility is now more effectively delegated, training systems are better documented and the management team has been allowed to grow now that it has freed itself of the influence of managers who did not encourage personal development, Coulter says.

His early scepticism about the IP programme is not uncommon. He approached the exercise thinking it would be a good marketing tool but otherwise with low expectations.

The surprise at discovering that IP has real benefits is also not unusual. According to Mark Spilsbury, senior research fellow at the



From autocrat to democrat: 'I am having to learn to delegate,' says David Coulter

A clean job of it

RICHARD GOURLAY on a laundry owner's experience of working with Investors in People

Institute of Employment Studies at Sussex University, a growing number of case studies suggest the IP programme is achieving its aims. "Unusually in our evaluations of government initiatives, the response has been quite astonishingly positive," Spilsbury says, based on the early stage of an evaluation he is conducting. "Employers certainly liked it [IP] and thought it had made an impact on how they had done their training and development and thought it would filter through and benefit the bottom line."

He believes IP opens up channels of communication and will eventually increase businesses' chances of surviving and growing. "It gets them [managers] focusing on their business needs," he says. "It goes all the way through from the mission statement, the business plan and training plan linked to that. For some companies that is quite new stuff."

The IP programme is funded by the department for employment and administered through the Training and Enterprise Councils which market it to local companies. Some companies qualify for a subsidy from the Tec. Dorset Tec paid about half the cost of Stalbridge's IP consultant, but the expense of implementing the programme still came to £30,000, Coulter says.

"I am having to learn to delegate and by delegation I mean you have to train people to develop themselves," Coulter says.

He is also worried about losing his contact with customers, the basis for the growth of his business. "The process is supposed to be getting us closer to customers," he says. "Some people are getting closer but others like me, are getting more removed."

He is having to learn to let his management team take the reins. No doubt, now that he has recognised this need he will read a management tract that tells him entrepreneurs need to let go if their businesses are to grow.

Companies that seek the standard must agree to training all employees towards specified corporate objectives; they must regularly review training and development needs and identify the necessary resources in their business plans. They must train employees when they are recruited and evaluate subsequent training and development and revise their targets.

The government's intention is that half the companies with more than 200 employees should have achieved IP recognition by 1996. More than 350 companies are already recognised as Investors in People and 2,000 are on the way to achieving recognition - this is about 35 per cent of companies with more than 200 employees.

But is there any proof that IP works? "I would say there is plenty of evidence, though not proof of improvements," says Mary Chapman, chief executive of Investors in People UK, a government-supported body promoting the IP programme. "There is reduced absenteeism and staff turnover and tangible improved productivity, reduced waste and increased profitability."

Bringing in outside consultants is not easy for any entrepreneur, particularly one like Coulter who has taken an unconventional route.

Coulter and his wife had decided to move to Dorset before they had any idea that they would start a laundry business. "We thought of opening a shop but we didn't have enough capital and had to fall back on our experience and what we knew best," says Coulter.

Having started and subsequently bought a local laundry business, Coulter proved it was possible to build a thriving business in an industry where there were relatively low bars to entry.

Coulter knew he had to change from an entrepreneurial to a professional management style. But the IP programme exposed him to some blunt criticism. "A customer once said I was an autocrat trying to be a democrat," Coulter says. The IP consultant was broadly of the same opinion.

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Midlands funds spoilt for choice

PAUL CHEESERIGHT on the proliferation of finance

Midland, for example, has 30 local loan funds.

Indeed, the banks appear now to be competing for business which previously they eschewed. "All the banks see the value of being involved," said Mike County, a small-business specialist at Midland.

It is a sharp change from two years ago when banks were pilloried for what was perceived to be their indifference to an ailing small-business sector. It is the result of a confluence of circumstances:

The government's 1993 Competitiveness White Paper played a part with its stress on encouraging banks to provide a wider range of products. The banks' own desire, after the criticism of the recession years, to escape the charge that they would only lend against the collateral of physical assets claimed with that urging of the government.

The banks also met a movement from another angle. David Hall of Business Link Birmingham explained that the subsuming of the Enterprise Allowance scheme into the government's Single Regeneration Budget meant that local Techs, Business Links and councils were looking for new funds. The banks found ready partners to act in a sector where the personality and prospects of a potential borrower are more significant than his assets. The vehicle of partnership proved to be the loan fund.

The fact that organisations such as Techs and Business Link had the facilities and willingness to school potential borrowers through the writing of business plans meant that the banks could deal with the fund clients of one remove.

The banks could administer the loans but they were spared the time-consuming task of giving pastoral care to borrowers with a negligible business track record. They had a comfort factor, somebody to look after their money for them.

Certainly, the banks are unlikely to make much profit out of the funds. The Midland funds and the Arrow fund offer loans at 1 per cent above base rate, the sort of interest charged to blue-chip multinationals.

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GARDEN MACHINERY/AUTOMOTIVE

Autocar Equipment Limited

The Joint Administrative Receivers, Nigel J Voght and Timothy R Hants, offer for sale the business and assets of the above Company based at Elephant & Castle, London SE1.

The following businesses are available:

- Garden Machinery Distributor
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- producer of Optronic Kits for car ignition systems, with worldwide turnover of £800,000 per annum
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- France (Garden Machinery - turnover £6,900,000) Netherlands (Smart Engine - turnover £800,000 per annum)
- Prominent property in London SE1 - 25,000 sq ft commercial/industrial buildings.

For further information, please contact Scott McDonald or Martin Wright of Coopers & Lybrand, Hillgate House, 26 Old Bailey, London EC4M 7PL. Telephone: (071) 212 8055. Fax: (071) 212 8000.

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FABRICATION AND ENGINEERING BUSINESS

Hayes Engineering (Llandow) Limited

The Joint Administrators receive offer for sale the above company.

Principal features of the business include:

- based in South Wales
- steel fabricators and general engineers
- multi-skilled workforce
- freehold property - 30,000 sq ft
- turnover approximately £3 million.

For further information, please contact Richard A Smart or Stephen J Hall of Coopers & Lybrand, Churchill House, Churchill Way, Cirencester GL7 4XG. Telephone: (0222) 237000. Fax: (0222) 237000.

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BUSINESS FOR SALE

Franchise Motor Dealership For Sale

The Directors offer for sale the business, assets and goodwill of Spark & Co Limited t/a Tandridge Motor Centre, an established Ford Retail Dealership located at 159 Station Road East, Oxted, Surrey. It is envisaged that this will be an asset only sale.

Principal features include:

- Leasehold premises of approximately 10,800 square feet.
- Annual turnover approximately £3.4 million.
- Retail and servicing of new and used vehicles.
- Retail of petrol.
- Dedicated and experienced workforce.

For further information interested parties should contact J R W Kronfeld Esq on 0883-713 223.



Department of Trade and Industry

THE LABORATORY OF THE GOVERNMENT CHEMIST: PRIVATE OWNERSHIP

The Department of Trade and Industry intends to transfer the Laboratory of the Government Chemist (LGC) to private ownership by April 1996 either by a non-profit distributing company or through a commercial sale of the business. The DTI's aim is to ensure that LGC transfers as a financially and scientifically viable organisation, retaining its statutory role and its reputation for independence and impartiality, and continues to support the National Measurement System and other major public sector programmes.

The Laboratory

LGC has been an Executive Agency within the Department of Trade and Industry (DTI) since October 1989. It employs about 300 people and has a turnover of about £16 million.

The Laboratory is the focus for analytical chemistry and related sciences in Government and the centre for the development of the chemical National Measurement System. It provides high quality services and advice to underpin the work of Government, commerce and industry related to forensic science, trade and revenue, the environment, food and agriculture, health and safety, and innovation and quality.

Basis of a Sale

An essential feature of the Laboratory's work is its independence from influence by any other party. This includes in particular the statutory responsibilities of the Government Chemist and the Laboratory's role to carry out analyses to discharge these responsibilities.

The remaining work of the Laboratory, including its commercial work for private sector customers, makes use of the skills and facilities associated with these responsibilities, while strictly observing the independence required by LGC's customers. This position will need to be maintained in the future as new commercial opportunities are pursued.

While the DTI is pursuing the establishment of the Laboratory as a company limited by guarantee, it would like to hear from relevant organisations in the private sector with experience of meeting a strong requirement of independence, who would be interested in a commercial sale of the business.

Expressions of Interest

If you would like a copy of LGC's Annual Report for 1993/4 and a note with further information, please write to Bob Collier, DTI Laboratories Unit, Room 314, 151 Buckingham Palace Road, London SW1W 9SS. (Telephone: 071-215 1989. Fax 071-215 1400).

Organisations interested in purchasing the Laboratory as a business should write to Bob Collier at the DTI no later than 9th December 1994, setting out their initial qualifications and the rationale for their interest.

The Department reserves the right not to pursue further the commercial sale of the business if it is not satisfied that a purchaser can remain free from any conflict of interest and preserve LGC's independence and impartiality. If the Department can be so satisfied, it will decide which intending bidders to include on a short list and will send them further details in an Information Memorandum as the basis for preparing bids.

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Paul Newman or Joel Goldman on
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Richard Ray - Director
Telephone: 32-2-511-2505
Facsimile: 32-2-511-5616

Thao Clark - London
Telephone: 44-171-629 6290
Facsimile: 44-171-493 3734

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STATE PROPERTY AGENCY**TENDER INVITATION**

The State Property Agency (SPA) invites an open, one-round tender for the sale of the state-owned shares of Balaton Fösztert Kereskedelmi Részvénnytársaság (Balaton Fösztert Trade Plc.) (H-7400 Kaposvár, Föredi u. 1.)

Balaton Fösztert Kereskedelmi Részvénnytársaság is a public limited company, its shares are listed on the Budapest Stock Exchange. Its main profiles are wholesale and retail trade of foodstuffs, household chemical goods and basic groceries. Balaton Fösztert has modern warehouse bases in two county seats, in Kaposvár and Zalaegerszeg and several discount and cash and carry stores and supermarkets.

The registered capital of the plc. is HUF 1,330,000,000, that is one billion three hundred and thirty million Hungarian forints, 54,58 percent of which is in state ownership.

The SPA's primary aim is to find a strategic investor, skilled in trade, who, by capital increase and by the purchase of a block of the state owned shares will acquire at least 51 percent of the firm's shares. The capital increase can only be submitted to and approved by the shareholders' meeting following the announcement of the result of the tender.

Each bidder will have to submit two bids:

- one for the capital increase (to the extent indicated by the investor) and for the purchase of a share package from the SPA in a way that the shares acquired altogether ensure an ownership ratio of 51 percent for the investor.
- and another for the purchase of 51 percent of the present share capital (HUF 678,300,000)

The Tenderer prefers to offer the share capital increase as oppose to purchasing the shares.

The price expected by the SPA is 115 percent of the nominal value of the shares (bids quoting lower price, however, are not valid). The minimum extent of the capital increase is HUF 200,000,000 and can only be performed in cash. In the bid the subscription rate of the shares issued in the course of the capital increase should correspond to the buying rate of shares bought from the SPA.

90 percent of the bid price must be paid in cash, 10 percent in compensation coupons. Foreign investors must pay the total purchase price in foreign currency.

Bidders must deposit HUF 30,000,000 as retention money. A certificate of deposit of the retention money should be attached to the bid.

We hereby announce that the shares of Balaton Fösztert were admitted to the Budapest Stock Exchange in May 1994. The present ownership structure of Balaton Fösztert is as follows:

SPA	54,68 percent
Municipalities	13,51 percent
Employees	17,83 percent
Institutional and private Investors	13,98 percent

For further information please contact:

Attila Tóth, deputy director (in Hungarian)
telephone: (36-1)-267-0054

Michael Stanton, advisor (in English)
telephone: (36-1)-267-0084

Gregory Martin, advisor (in English)
telephone: (36-1)-269-8600

Bids should be submitted to the given address in a sealed, unmarked envelope, in three copies, in Hungarian. Foreign investors may submit their offers also in English or German, but the Hungarian copy will rule.

"Pályázat Balaton Fösztert" must be written on the envelope.

The tender documents containing the detailed conditions of participation and the introduction of the firm are available at the Customer Service of the State Property Agency. The price of the tender documents is HUF 30,000 + VAT.

Deadline for submitting bids:

March 1, 1995.
between 10.00 and 12.00 a.m.

Place to submit bids:

Állami Vagyontügörök (SPA)

Room 804

H-1133, Budapest

Pozsonyi út 56.

HUNGARY: PRIVATISATION GOES ON

PEOPLE

Davidson Kelly quits Lasmo

Tom King, director.

Davidson Kelly kept a low profile during the bid, with many observers feeling he could have been a potential weakness in the target company's defence. He had been closely associated with arranging several of Lasmo's controversial acquisitions, including Ultramer.

However, a close associate says that, while Lasmo was acknowledged to have paid far too much for Ultramer, its best assets are those which were acquired in the deal.

Davidson Kelly, whose annual salary was in the region of £180,000, was on a three-year rolling contract.

Peggy Hollinger

Non-executive directors



- Geoffrey Juddings (above), formerly chief executive of Fimbrus and deputy chief executive of PIA, at DBS MANAGEMENT
- Timothy Currie, chief executive of Telemetric, at DOSEN PARK INDUSTRIES
- Richard Robinson, md of Forbes Schroder & Co, at THE KYLE AGENCY
- Edward Marrs, formerly md, as chairman at LEEDA RESTAURANTS
- David Hewitt has retired from COLORVISION
- Philip Girle is retiring from SOUTHERN WATER
- Robin Burleigh, senior partner of Clifford Chance, at FIRST NATIONAL FINANCE CORPORATION
- Peter Molony at ALLIED LEISURE
- Ted Thilly, chief executive of the Consolidated and Financial Insurance Group, at MARCHANT & ELIOT UNDERWRITING
- Gerald Harris, former commercial director of Central Television, as chairman at MORTON HODSON
- Peter Everett at EDINBURGH JAVA TRUST
- Bill Oddy as deputy chairman at SWALLOWFIELD
- John Price has resigned, from QUAYLE MUNRO HOLDINGS
- Michael Krause, president of American Premier's non-standard automobile group, at its subsidiary INSURANCE (GB)
- Philip Barth at ALEXANDERS HOLDINGS
- David Linnell as chairman at YRM in succession to Tony Hunt who remains on the board but steps down to take operational responsibility for the structural engineering division
- Adrian Fort at HAMBROS CURRENCY FUND; David Gibbs has resigned

Winning post in Darby's sights

Gavin Darby is expanding his territory within the Coca-Cola empire. President of Coke's northwest European division, he is picking up Great Britain and Ireland (north and south) at the turn of the year. They join France, Belgium, Luxembourg, the Netherlands and Denmark in his portfolio.

He takes over from Penny Hughes, Coke's president of Great Britain and Ireland, who has decided not to return from maternity leave after her baby arrives in April. One of the highest flying female executives in the UK, Hughes, 35, wants to concentrate for a while on family rather than business commitments.

Darby, 38, is moving from Brussels to London to manage his expanded brief. This will be the fourth configuration of

countries Coke had managed from London within 10 years, he said.

"We often group divisions around the experience of the leader and I've spent half of my 10 years with Coca-Cola in the UK," he says. With strong teams of country managers, it is easy to make such shuffles, he added. Born in London and educated at Manchester University, he worked in the UK for Spillers Foods and S.C. Johnson before joining Coke in 1984.

Coke remains the largest single UK grocery brand with grocery sales of about £260m, according to Nielsen, the market researchers.

Darby says the biggest task for him - and indeed Coke anywhere - is to get more people to drink its soft drinks rather than other beverages of any kind. "Competing for the consumption occasion" is the phrase that gets Coke pulses racing. In per capita consumption terms, the UK and other European countries are still virgin territory for soft drinks compared with the US.

Another adrenaline-inducing

phrase might be Virgin Cola, launched recently by Richard Branson and Cott Corporation. But Darby says competition helps stimulate the whole market and anyway Coke always gets the lion share of any growth.

With Branson likely to have

a glass of his own in his hand in every picture, the competition could be brisk. But Darby's not bothered. "We always feature Coca-Cola as the hero, the star," Roderick Orman

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ARTS

Drawn to the kitchen sink

William Packer reviews the work of five artists in vogue during the 1950s

Give a dog a bad name – but with art it would seem that any name will stick. It was remarked in the mid-1950s that certain younger realist painters and writers were fixated upon the more unkempt and informal features of domestic life like the lovely Mary Ure at the ironing-board, the unmade bed, the lavatory bowl, the breakfast-table, the kitchen sink itself. And "Kitchen Sink" was taken up at once, and still stands, as the epithet by which to characterise much of the work, indeed the very mood, of the entire period.

That it was only ever a partial truth would hardly disqualify so patently catchy and convenient a term. But it had its effects, even so, and not all of them benign. It might be all very well in relation to *Look Back in Anger*, or to John Brathy's paintings of table-tops, or Jack Smith's babies, prams and sink. But was it always quite so apropos? What about *Lucky Jim* or *Godot*? More to the point, what about the still-lifes and butchers' shops of Peter Coker, the fields and streams of Edward Middleditch, the Italian farmyards and rooftops of Derrick Greaves?

Give a dog a bad name; so when the mood of the moment lightened with the turn of the decade, and the arch and ironical references of Pop-Art replaced a supposed realist gloom, small wonder that all these painters seemed suddenly so irrelevant and passé, ripe for the rubbish bin. Greaves, Smith, Middleditch and Brathy had together represented Britain at the Venice Biennale of 1956. By the mid-1960s, only Smith, who had since "gone abstract", still enjoyed any critical credibility at all.

The critical rehabilitation, which at times amounts to rediscovery, of the painting of the 1950s has been one of the most positive and encouraging critical developments of recent years. For it reminds us that no critical orthodoxy is either permanent or necessarily narrow, and suggests that good work

eventually will receive its due. The process continues happily with this handsome show at the Mayor Gallery, in which a considerable emphasis is placed upon the role of drawing in relation to painting.

What emerges is that drawing as a discipline is no mere thing of indulgent self-expression, though inevitably the self is expressed. Nor is it simply a matter of technical mastery or demonstration, though of course skill is not to be sniffed at. Rather it is a discipline quite as much of the eye and the mind as of the hand, of observation, understanding and enquiry. The particular subject is studied, the useful record of information made, the larger composition proposed and modified through variation. It is a practical and unconscious business, out of which things of great power and beauty emerge.

That we see all these artists as they were as young artists is, however, a shade dispiriting. For, leaving their painting aside for the moment, here is drawing of a technical quality and seriousness of purpose which in these days could be assumed even from the young, but which today is entirely foreign to the experience of almost any artist under 50. We simply never see it because it is not done, nor even thought to be relevant.

The five heroes, Brathy, Smith, Middleditch, Greaves and Coker, are represented by substantial paintings of that period, including Smith's eponymous "Baby in Sink" of 1953, and they are joined in their draughtsmanship aspect by Henry Inlander and Bruce Tippett. And of them all, what with Brathy, Middleditch and Inlander already dead, Coker sadly now an invalid, and Smith and Tippett both now abstract painters, only Greaves is still at work in the old way. He was always the aesthete, even then as concerned with the elegant run and sweep of the line as with his nominal subject of a pregnant woman or a sleeping baby.

John Brathy's remains a powerful presence, with some fine still-lives and kitchen interiors and strong drawings. They offer a salutary reminder that a remarkable young artist has been too-long obscured by the reputation of the uncritical, self-regarding buffoon and caricature of himself he became in his later years. Certainly he is remembered by those who taught him at the Royal College in the early 1950s as still one of the most gifted



Study of a Baby Asleep - the artist's son Simon', c.1956 by Derrick Greaves

draughtsmen ever to pass through the painting school.

But the star of the show is Peter Coker, with but one large painting of an apple tree, of 1956, and a sequence of ravishing drawings, of trees and landscape, of dead fish and hare and chickens, of butchers' heaving carcasses about, and of his baby son asleep – for they all drew and painted their children. And the young Coker's drawings, above the

rest, make the very point that drawing too, and with a wonderful economy, can aspire to the condition of true art. He is one of the great unacknowledged painters of our time, and it is time we put that right.

The Kitchen Sink and the Beaux Arts Gallery: Mayor Gallery, 22a Cork Street W1 until December 23, in association with Julian Hartnett.

Recital/John Allison

Arkhipova and her protégé

Last Thursday was Russian Opera Night in London: while the new production of *Khovanshchina* unfolded at the Coliseum, the great Russian mezzo Irina Arkhipova was holding her Wigmore Hall audience spellbound in a programme devoted mainly to Rimsky-Korsakov songs.

Arkhipova, doyenne of Russian singers, is nearing the end of a performing career that has taken her throughout the world and made her a heroine in her homeland, and Thursday's recital, latest offering in the Kirov-Maryinsky Series, may well turn out to have been her final appearance on the London platform. She was in remarkably good vocal shape: though short of course no longer commands the powers of her prime, every phrase was sung with warmth and dramatic intensity.

Arkhipova's programme was also an imaginative contribution to the 150th anniversary this year of Rimsky-Korsakov's birth. The composer's 80-or-so songs are scandalously undervalued, far more neglected even than those of Tchaikovsky or Rachmaninov, and

they form an equally rich body of literature. Spanning most of Rimsky's career, the songs reflect his stylistic attachments and – like artist's sketches to finished paintings – contain the essence of ideas developed in the operas.

Above all, with texts drawn from writers including Pushkin, Lermontov and Alexei Tolstoy, many of Rimsky's songs are musico-poetic gems.

masterfully characterised accompaniments.

The programme's scope was widened to include music by two of Rimsky's colleagues, Mussorgsky and Borodin, and to allow Arkhipova to introduce one of her protégés, the Bashkirian bass Askar Abdrasakov. Together they sang the duet for Marfa (one of the mezzo's most celebrated roles) and Dosefey from *Khovanshchina*, before the spotlight was turned on Abdrasakov in his imposing performances of the Trepak from *Songs and Dances of Death*, Konchak's aria (*Principe Igor*) and the Viking Guest's song (*Sadko*).

All revealed an instrument – dark, full-toned and focused – of astonishing maturity for a singer so young. Abdrasakov is undoubtedly a name to watch, and his presence here was an indication of Arkhipova's generosity and dedication to the future of her art.

The Maryinsky-Kirov Series is supported by the Regent Hotel (London) and British Airways (St Petersburg).

John Allison

at 7.30 pm; Dec 1, 2
● La Khovanshchina: opera by Mussorgsky at 7.30 pm; Nov 29, 30; Dec 3, 4
● Sadko: Rimsky-Korsakov opera. Musical director Valery Gergiev at 7.30 pm; Dec 6

■ BERLIN
OPER/BALLET
Deutsche Oper Tel: (030) 41 92 49
● Dialogues des Carmélites: by Poulenc, in three parts. A new production directed by Günter Krämer. Conductor Jiri Kout at 7.30 pm; Nov 29; Dec 1
● The Magic Flute: by Mozart. Conductor Foster Lang-Lessing/Soltész, production by Günter Krämer at 7 pm; Nov 30

■ AMSTERDAM
CONCERTS
Het Concertgebouw Tel: (020) 671 8345
● Bernard Haitink: conducts the Royal Concertgebouw Orchestra, with soprano Karen Huffstodt, mezzosoprano Hanna Schwarz, and baritone Csaba Alzner to perform Schoenberg and Bartók at 8.15 pm; Dec 1, 2
● Moscow Philharmonic Orchestra: conducted by Vassili Sinaiski play Beethoven and Mussorgsky at 8.15 pm; Dec 6
Het Muziektheater Tel: (020) 551 8922
● Die Fledermaus: by Strauss. Conductor, Ralf Welker, production by Johannes Schaaf at 8 pm; Dec 6

GALLERIES
Rijksmuseum Tel: 020 673 21 21
● Art of Devotion 1300-1500: English National Opera

spiritual function of objects in the medieval period; to Feb 26 (Not Sun)

LONDON

CONCERTS
Barbican Tel: (071) 638 8891
● Gala Concert: London Symphony Orchestra with mezzo-soprano Marilyn Horne and conducted by Marin Alsop.

Alsop's 'The Anatomy of Peace' at 7.30 pm; Dec 1
● Grand Operatic Evening: National Symphony Orchestra with soprano Susan McCulloch under the direction of Martin Many perform a variety of operatic pieces at 7.30 pm; Dec 3
Festival Hall Tel: (071) 928 8800
● Philharmonia Orchestra: with conductor Charles Dutoit and pianist Peter Jablonski play Tchaikovsky (piano concerto No. 2) and Shostakovich (symphony No. 5) at 7.30 pm; Dec 6
Queen Elizabeth Hall Tel: (071) 928 8800

● The Fall of Icarus: Multi-media event inspired by Bruegel's, 'Landscape with Fall of Icarus'. Belgian director Frédéric Flamand collaborates with Italian artist Fabrizio Plessi and composer Michael Nyman at 7.45 pm; Dec 2, 3
GALLERIES
Barbican Tel: (071) 638 8891

● A Bitter Truth: a multi-media exploration of changes in attitudes towards World War 1 throughout its duration; to Dec 11
Royal Academy Tel: (071) 439 7438

● The Glory of Venice: a major survey of Venetian art in the 18th century; to Dec 14
OPERA/BALLET
English National Opera

Tel: (071) 632 8300
● Ariadne on Naxos: by Strauss. A Graham Vick production at 7.30 pm; Dec 1

● Khovanshchina: new production of Mussorgsky's opera. Director Francesca Zambello at 6.30 pm; Nov 30; Dec 3, 6

● The Magic Flute: by Mozart. Originally produced by Nicolas Hytner, John Abulafia directs this revival with conductor Alex Ingrams at 7.30 pm; Nov 29; Dec 2
Royal Opera House Tel: 071 240 1200

● An Ashton Celebration: The Royal Ballet Company pays tribute to its founder choreographer, who would have been 90 this year, with a short festival of his work consisting of 12 ballets and divertissements.

Performance includes a new production of Daphnis and Chloë by Ravel at 7.30 pm; Nov 30

● La Traviata: by Verdi. A new production by Richard Eyre. Georg Solti conducts for the first five performances, then Phillips Auguin. In Italian with English subtitles at 7.30 pm; Nov 29; Dec 2, 5

● Mixed Programme: includes Fearful Symmetries choreographed by Ashley Page, and Symphony in C by Bizet, choreographed by George Balanchine at 7.30 pm; Dec 1, 8

● The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Björnson at 7.30 pm; Dec 3 (2 pm)

THEATRE
Barbican Tel: (071) 638 8891

● New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec., otherwise at 7.15 pm; from Nov 29 to Dec 29 (Not Sun)

National, Lyttelton Tel: (071) 928 2252

● Out of a House Walked a Man: by Daniil Kharms. A Royal National Theatre and Theatre da Complicite co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Dec 1 (7 pm), 2, 3 (2.15 pm), 5

● The Devil's Disciple: play by Bernard Shaw, directed by Christopher Morahan. Set and Tunes mat at 2.00 pm; to Nov 30 (Not Sun) 7pm

● Three Tall Women: by Edward Albee, directed by Anthony Page. With Maggie Smith, Frances da la Tour and Anastasia Hille at 8 pm; (Not Sun)

● The Nutcracker: by Tchaikovsky, performed by the NY City Ballet. Tues-Thu 8pm. Fri 8 pm. Ring for other times and matinees; from Nov 30 to Dec 31 (Not Mon)

THEATRE
Gershwain Theatre Tel: (212) 307 4100

● Show Boat: by Harold Prince, choreographed by Susan Stroman. Cast includes John McMartin, Elaine Stritch, Rebecca Luker and Mark Jacoby at 8 pm; (Not Mon)

Promenade Theatre Tel: (212) 239 6200

● Three Tall Women: by Edward Albee's Pulitzer Prize winning drama about a 92 year old widow contemplating her life. Sun. 8 pm, otherwise at 8 pm; (Not Mon)

NEW YORK

METROPOLITAN
Metropolitan Tel: (212) 467 4600

● National Symphony Orchestra: conducted by Eiji Oue play Mahler and Tchaikovsky at 8.30 pm; Dec 1, 2 (1.30 pm), 3, 6 (7 pm)

GALLERIES
Phillips Collection Tel: (202) 387 2151

● Pictographs of Adolph Gottlieb: exhibition of one of the founding members of the New York School; to Jan 2

OPERA/BALLET
Kennedy Centre Tel: (202) 467 4600

● Don Giovanni: by Mozart, sung in Italian at 8 pm; Dec 2, 6

● Lady Macbeth of Mzensk: by Shostakovich at 8 pm; Nov 30; Dec 3

● Madama Butterfly: by Puccini at 8 pm; Dec 1, 5

● Rigoletto: Italian opera by Verdi at 8 pm; Nov 29; Dec 3

New York State Theater Tel: (212) 870 5570

Theatre/Alastair Macaulay

Raising Fires

It ill behoves me to speak ill of a play that concerns farming folk near Manningtree, since the folk I myself come from are all farmers near Manningtree and since they present a valuable contrast to the popular conception of " Essex person". Indeed, *Raising Fires*, a play by Jenny McLeod, is also about rural arson, and in my time I have stood by flaming strawstacks ignited by arsonists.

But *Raising Fires* is not the play to raise Manningtree-consciousness. It is merely a muddled melodrama, and distinctly close to mimicking the bygone witch-hunting depicted in Arthur Miller's *The Crucible*. Set in Elizabethan times (Manningtree is mentioned in Shakespeare), it shows how young Marshall Loder has married one woman, Ruth, to advance his own political career, though having made another girl, Tilda Hubbis, pregnant; and it then shows how the women of the community make Tilda out to be the witching culprit of the mysterious local fires. The twist is that Tilda is

through his wife's father and sex with Tilda, victimises. What will he do? Actually, it doesn't matter, for he proves as helpless in the face of mob hysteria as Tilda. Tilda is packed off to her death. Someone ends by saying "God – we will answer for this". A more serious play might have shown them answering for it, or might have made Marshall Loder's dilemma more interesting (by making him a more interesting character), or might not kept its focus more thoroughly on Minister Hubbis (who promotes damnation or paradise for the pettiest sins of virtues, but who has kept Tilda irresponsibly passive).

But everything here is clumsy. The language commutes wretchedly between mock-period ("At such a sight the sickness inside me was so great", "Four babies I had in my arms") and naturalistic modernity ("This is not what I need", "I say 'Bugger the father'"). The conflict between Minister Hubbis and Judge Fury suggests a church v. law conflict that is inadequately investigated. The roles that Daniel Hubbis and Grace Turvey play in the one-act action are insufficiently clear. And the names! Hubbis this, Wife that; Grace here, Fury there. I cannot imagine why this play won a 1993 London Weekend Television Plays on Stage award.

Dominic Dromgoole, directing, keeps it lively, but he cannot provide depth. The same goes for his cast, which includes Robin Soans as Minister Hubbis, Julia Saunders as Tilda, and Gary Love as Marshall Loder. And there is too much unnecessary shouting. In pub theatres, making the actors turn up their volume controls is the easiest way to achieve intensity, but also the cheapest.

At the Bush Theatre, W.6.

Opera/Roderic Dunnett

The Spanish Lady

When Elgar died in 1934, one of the three major unfinished projects he left was an opera, *The Spanish Lady*. Is it salvageable? Arguably not. The surviving material is extensive but fragmentary, and almost beyond repair. But both Cambridge University Opera Club, and Dr Percy Young, to whose devoted scholarship we know, as much as we do, are to be congratulated on having a crack at it. *The Spanish Lady* was staged last week as part of the enterprising Cambridge Elgar Festival.

The story is broadly based on Ben Jonson's play *The Devil is an Ass*, on to which Elgar grafted texts from other sources, including Jonson's *The Epicoene* (on which Strauss was already working independently for *Die Schwellenfrau*). Elgar's text is not merely eclectic, but botterly-like: part-masque, part Restoration comedy, mainly morality d' *la Volpone* (with a satirical bite rather lost here in performance).

This first full staging, in Young's conjectural completion, made for a mixed evening. What was badly needed was the kind of coherent, taut direction Joseph Ward brought to the Royal Northern College's *Prisoners Progress*. There not a flinch or quiver was wasted. Here, Adrian Osmond (Trinity), unhelped by the cramping of on-stage orchestra and the set that gave none of the intended sense of place, failed really to surmount any of the inherent problems.

Most first-half stage entries and exits were loose, at worst abysmal. Overfussy or random crowd activity muddied too many focal moments. Principals projected

insufficiently, so that the intricate plot became further confounded. Character definition was weak, with the exception of Leigh Melrose's Mencraft and Keith Petty's foppish Manly, both admirably sung. The devilry of Pug (Suzie Trayling) soon lost its initial promise. Even a memorably funny drag entry by Christopher Gaze (Wittipoli) as the Spanish instructress was blurred by poor blocking. Blake Applegate supplied the title

THE FT INTERVIEW: Jacques Toubon

"My great desire is not to prevent the French from speaking whatever language they like," says the man whose name, Jacques Toubon, will for ever be attached to the law of August 4 1994, regulating the use of the French language.

"What I want is to make it just as modern, just as - dare I say it? - 'fashionable' to speak French as to speak English."

Had the minister of culture and "francophonie", now known to many of his compatriots as "Jack Allgood", just broken his own law by using an English word while speaking in his official capacity and on public premises? That would be for the courts to decide, if anyone prosecutes.

The official glossary of French words which Mr Toubon wanted to append to his law was struck out by the Constitutional Council as an infringement of the "free communication of thought and of opinion" proclaimed by the Declaration of the Rights of Man in 1789. This means that "you can still oblige people to speak French, but they can speak whatever French they like - which obviously leaves it to the courts to decide in the last resort, what is French."

Mr Toubon is a close ally of Mr Jacques Chirac, the Gaullist mayor of Paris, former prime minister and now for the third time presidential candidate. But he insists his language policy is part of a general strategy adopted by the Balladur government, aimed both at developing French culture abroad and at strengthening the links within the French-speaking world, of which the most important is of course the language itself.

Indeed, he claims the loudest demand for action to defend French in France came from other French-speaking countries, which are anxious to join with France "in proposing an alternative to the Anglo-Saxon model of the universe". And he clearly relishes the task of defending this alternative in an interview with the Financial Times, a newspaper seen by many French people as heading the Anglo-Saxon invasion of the continent.

"I'm a strong believer in learning foreign languages," Mr Toubon declares. "What I don't want is a language which would be neither a foreign language nor my own. I want

Mind your language



Toubon: "I'm a strong believer in learning foreign languages."

French, English, Russian - but as languages in the plural. I want the English of Shakespeare, not of Microsoft."

His nightmare is that in 50 years France would have a "tribal" linguistic structure, with executives speaking English, immigrants speaking their own languages, ordinary people speaking "the language of television - 400 words, with every kind of sloppiness", and "in the middle the language of the administration... and perhaps the language of intellectuals and professors".

This, he says, would be a catastrophe; it would mean that our society, already torn apart by so many other things, would not only tear itself apart but the fragments would be incapable of understanding each other.

Mr Toubon brushes aside the argument that language cannot be decided by law. In France, he says, "the state has always had its word to say", ever since the 17th century when Richelieu instituted the French Academy.

It was in this spirit that he fought his successful battle last year to keep cultural products, especially film and television, outside the purview of the General Agreement on

Trade and Tariffs, preserving France's right to subsidise its film industry and to reserve a part of its air time for European products. In the same spirit he is now engaged in another battle, aimed at ensuring the European Union as a whole takes advantage of this "cultural exception" and acts to preserve the diversity of European culture.

Largely thanks to French pressure Mr Jose de Deus Pinheiro, EU commissioner for culture, is now bringing forward plans to tighten European broadcasting quotas and to ban advertising on new electronic information services.

Mr Toubon accepts that some countries, such as Britain, will choose not to implement the 1989 "television without frontiers" directive, which says that a majority of Europe should be European-made. But, he insists, countries such as France which do apply the directive must be able to apply it to all TV signals in Brussels are now adopting "more conciliatory" positions.

Otherwise, he says, someone like Mr Ted Turner, the US media magnate, can broadcast

from UK territory by satellite into Europe, including those countries which apply the TWF directive, whatever programmes he likes, including 100 per cent American cartoons. France has banned Mr Turner's products from its cable network, but the legal status of this decision is unclear.

Mr Toubon wants the EU to ban such unauthorised cross-frontier broadcasts, and also to extend the directive to cover "new information techniques, namely those which are generally called multimedia". He also wants to expand the EU media programme to give increased EU and national aid to the production, and especially the distribution, of European films "and, by extension, to the films of countries linked to Europe, for instance the southern film industries in Africa, Mexico, Brazil, etc".

His object, he explains, is "to maintain the diversity of film production in the world". He rejects the suggestion that "all you need to do is make films that people actually want to see", arguing it is up to states and by extension the EU, to ensure that people can still enjoy a real choice of films and television programmes rather than being limited to ones which reflect "the same model, the same state of mind, the same aesthetic".

In this spirit he wants to negotiate a convention with other governments to make the mutual recognition of high school diplomas conditional on their inclusion of a compulsory second foreign language, alongside the inevitable English. Obviously he hopes that in many non-French-speaking countries French would be the most popular choice, but he suggests that Spanish and Germans also have much to gain.

Mr Toubon hopes to enlist the support of the German presidency for these ideas during the Franco-German summit in Bonn today and tomorrow, which he will attend.

After that he plans to use the French presidency to push them forward early next year, leaving his fellow-Latinos from Spain and Italy to finish the job. He knows he has a fight on his hands with the UK government, but claims to have heard that even British delegates in Brussels are now adopting "more conciliatory" positions.

Otherwise, he says, someone like Mr Ted Turner, the US media magnate, can broadcast



A referendum on Britain's continued membership of the European Union will be promised by all three national political parties at the next general election. Sure it will. Their respective leaders might deny any such intention, for the "in or out" question has not been tabled by any of them, not in so many words. It need not be. Circumstances will decide that. The Maastricht treaty allowed specific opt-outs for Britain (and indeed Denmark), but there is no guarantee that such jiggery-pokery will be possible when - if - there is a Maastricht II. If the rest of the EU moves towards further integration and Britain stands back, that will be as good as an "out" vote. It would certainly be seen as such during the campaign.

Support for a plebiscite based on an overtly more innocuous question than "stay or go" is accumulating. The latest platoon to arrive was heralded in an interview with Sir James Goldsmith on BBC Breakfast with Frost on Sunday. Sir James offered to fund a new British political party "the purpose of which is only one item, to have a referendum". Our European Perodites need have no fear. He will not be called upon to lavish millions on a lost cause, as was Mr Ross Perot in the 1992 US presidential election.

He should not go to the trouble of writing a cheque to a 30-day wonder party that does not yet exist. He may not be a serious political figure, but he will have his referendum, gratis.

We can count the reasons on three fingers. The Liberal Democrats have promised to consult the people if the intergovernmental conference of 1996 agrees on significant changes to the constitution of the EU.

Let me move away from such phantasmas. It has been objected that a vote on the single currency would destabilise the currency markets for the duration of the campaign. The value of the pound would fluctuate. Titch. Sterling moves every which way, every day. Contemporary markets are destabilised by everything and anything. They were pretty jumpy over the "join or not" question recently posed in Fin-

land, Austria, Sweden and, on Sunday and Monday, Norway. The planet survived. Without such a popular vote the British polity might not survive - not if our Parliament, from which we feel ever more remote, took us into a single European currency before first asking our permission. As matters stand, the EU is a club in which its members, all sovereign states, sit in constant negotiating session. It has the characteristics of a Gaullist "union" of nations rather than those of a sapling superstate. Create a single currency and the balance tips sharply the other way. That would be a constitutional leap in the dark for everyone. It is not only the British people who would demand a referendum first.

It might be necessary to hold two referendums about a single European currency, the first to say no, the second, yes

Goodness me. What tricks

the mind does play. Two long years ago, during the tense summer when the passage of the bill to ratify the Maastricht treaty seemed to be in question, the proposition was put, here as elsewhere, that a promise of a referendum on melding sterling into a single European currency would not only be constitutionally correct, it might even reanimate the Conservatives. Did I see the foreign secretary slipping that card up his sleeve, ruminating the while that he would note its usefulness? Surely not. It must be my fevered imagination.

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Level-headedness would be the best response. Let me assure you that the overwhelming "stay or go" type of question as it has been everywhere in western Europe nearly every time it has been put. When the Danes made the mistake of voting no, they were asked again. This type of question is the "rubber life raft into which we may all have to climb", as the then Mr James Callaghan remarked, when what became the British plebiscite of 1975 was first discussed.

Whatever type of question is chosen, a referendum in Europe in 1996 might split the Conservative party. Well, yes, in a way, sort of. You cannot properly divide what is already in shambles. True, a promise of a popular consultation might not heal the wounds evident in yesterday's debate on Britain's contribution to the EU budget. Mr Kenneth Clarke, the chancellor, mercifully thumped the sceptics behind him, leaving none unbruised. But we are talking of a mere handful of Tory backbenchers here. Surely most of the party would come together on a promise to suffice the people. As in 1975, cabinet solidarity might have to be suspended so that ministers could campaign on opposite sides. So what? They do that, covertly, now.

In sum, a properly managed referendum is a useful, if risky, last-ditch device for getting parties out of trouble and persuading us to vote the way the elite of the day thinks best. My case rests.

Joe Rogaly

Life raft for parties

The Labour party has formally left the matter open, but its leader has placed himself in a position to promise a popular vote in much the same circumstances. This would not be expediency, you understand. It would be an expression of democracy, a means of educating the British about where their government is taking them. Meanwhile the Conservatives have moved from the prime minister's original flat rejection of extra-parliamentary decision-making towards Mr Douglas Hurd's expedient "never say never" of recent days.

Goodness me. What tricks

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Let me move away from such phantasmas. It has been objected that a vote on the single currency would destabilise the currency markets for the duration of the campaign. The value of the pound would fluctuate. Titch. Sterling moves every which way, every day. Contemporary markets are destabilised by everything and anything. They were pretty jumpy over the "join or not" question recently posed in Finland.

It might be necessary to hold two referendums about a single European currency, the first to say no, the second, yes

Goodness me. What tricks

the mind does play. Two long years ago, during the tense summer when the passage of the bill to ratify the Maastricht treaty seemed to be in question, the proposition was put, here as elsewhere, that a promise of a referendum on melding sterling into a single European currency would not only be constitutionally correct, it might even reanimate the Conservatives. Did I see the foreign secretary slipping that card up his sleeve, ruminating the while that he would note its usefulness? Surely not. It must be my fevered imagination.

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Bribery law change in EU would remove blight on business

From Mr Peter Eigen

Sir, Andrew Taylor writes of the European Commission's raft of court actions to outlaw unfair practices in the awarding of public sector contracts within the European Union ("Brussels gets tough on public contracts", November 23).

Admirable though these moves are they overlook one particular anomaly: it is against the law if you bribe an official in your own country, but not if you do it in your next-door-neighbour's. And you may or may not get a tax break for the bribe you pay to an official in your own country, but you probably will do so if you pay it to an official in another. Ethics apart, this must surely be a wholly unacceptable state of affairs.

The EU would do well to implement the OECD recommendations of May 1994 and criminalise foreign corrupt payments and tax deductibility

for illicit payments, at least as between the member countries of the Union.

Then, companies across Europe could compete with each other on equal terms, and without those who bid on their home turf having to comply with norms from which others are exempted.

Such a move would, at a stroke, harmonise the legal framework in these respects across the EU. Just as important, it would create an opportunity for developing countries to be judged by the same rules, if they so chose.

It would therefore represent a significant step towards tackling, in a positive way, one of the greatest blights on business of contemporary times.

Peter Eigen, chairman, Transparency International, Hardenbergplatz 2, D-1062 Berlin, Germany

Universal private pension plan has powerful support

From Frank Field MP

Sir, You report ("Pensions body wants saving to be compulsory", November 18) the support of the National Association of Pension Funds has given to a reform which Michael Owen and I proposed 18 months ago (*Prietary Pensions for All*, Fabian Society). The initial reaction to the idea of instituting universal private pension provision was met by two substantial criticisms.

Those politicians who ideologically opposed the idea never answered the question we posed. Large numbers of people are in private schemes.

How then can we equalise opportunities? The only sensible way forward is to have universal private provision, and the only way to do this is through a compulsory scheme. We are pleased that this approach has been backed by the Social Justice Commission.

Some members of the National Association of Pension Funds made practical criticisms. Our 10 per cent combined contribution was too low for adequate pensions. We therefore proposed that employers and employees should contribute 18 per cent of the salary hill. Now the NAPF has backed our original figure. Why?

To what extent is the NAPF's decision a soft sell approach to employers, or a belief that a voluntary top-up would naturally occur? What range of pensions would be produced from these savings running alongside the state fibres?

Barry Riley highlights

"Waking up to the pension scheme threats", November 23) concern about the underfunding of pension schemes. We have tried to cover this point too. Taking Joel Joffe's idea for a new savings scheme, we suggested it should be made universal by establishing a National Pensions Saving Scheme. This would be separate from the state, would form a new kind of collective action, and would allow savers to own their own savings.

Our suggested reform could not lead to underfunding as in final salary schemes. In addition, mobile employees would gain a level playing field, knowing in advance the minimum pension contributions they would be expected to make and would not, as many of them now do, enter detailed negotiations to see whether the pension scheme of the company they hoped to join might produce pension benefits equal to their current scheme.

Support for the idea of universal private pension provision to run alongside the state scheme, and to make contributions to both schemes compulsory, has won powerful allies over the past year. But the debate is not an academic exercise. I hope that before the next year is out your columns will be reporting that both Labour and the Liberal Democrats are backing this proposal. Voters will then have a clear choice on reforming one of the big areas of welfare reform at the next election.

Frank Field, House of Commons, London SW1A 0AA

Who's really in charge?

From Dr J H Mulvey

Sir, According to Robert Peston ("Treasury drops dividends probe after pressure", November 24), quoting a "senior government official", the Treasury's inquiry initiated by financial secretary Stephen Dorrell last year into whether high dividend payments were responsible for inadequate investment has been abandoned. The government official

revealed that "it became too much of a hot potato after Lord Hanson attacked the review".

Can we be told who is the real First Lord of the Treasury, John Major or Lord Hanson? J H Mulvey, executive secretary, The Sage British Science Society, Box 241, Oxford OX1 3QQ

UK arms exports at odds with 'good governance' objectives

From Mr Tony German

Sir, The debate about entanglement between arms and aid has to date missed an important point.

Some policy makers and opinion formers seem to be assuming that, as long as there are no more explicit links between aid and arms exports, government policy is quite coherent. But last year, along

with other OECD donors, Britain approved a set of policy orientations which, inter alia, urged donors to examine contradictions between their aid and development co-operation objectives and other external policies, including the promotion of exports of arms.

The UK has been in the forefront of promoting "good governance", urging developing countries to reduce military expenditure. What steps has the government taken to scale down Britain's role as a leading arms exporter, in a way that will minimise the negative impact on exports and jobs?

The foreign secretary's assurances that arms and aid have not been linked during his term of office is welcome. The next step should be for the

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FINANCIAL TIMES

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Tuesday November 29 1994

Save the alliance

The international community could not save Yugoslavia, and it has failed to save Bosnia. That failure has hovered like an evil fairy over the cradle of the European Union. Along with the parallel failure in Somalia, it has blighted efforts to make a revived United Nations the centre of a new world order. And it now seems to threaten a death blow to the ageing Atlantic alliance.

It is too late to save Bosnia as an effective country in its original frontiers. But Nato might still be saved – though it is desperately vulnerable – and it is worth saving.

Nato is vulnerable because, with the demise of the Soviet threat, it has come to be seen as a luxury rather than a necessity by many people on both sides of the ocean. That may not be such a bad thing if it leads Europeans to take Nato less for granted than they did in the past, and so to think more seriously about what they themselves can and should do to ensure their own security. But it would be no less criminally irresponsible for Europeans to imagine that they can easily do that without any assistance or co-operation from the US, than it is for them to assume that such assistance will always and inevitably be forthcoming.

That is why the alliance is worth saving, even at the cost of some national pride and self-righteousness. No major power, after all, has any right to feel proud or self-righteous about the situation in Bosnia. Britain and France are much given to reminding the world that they, unlike the US, have troops on the ground. But the events of the last week have cruelly demonstrated, once again, that those troops are deployed not as an instrument of policy but as a substitute for one.

Sorry mix

The US is equally prone to accuse the Europeans of betraying the Bosnian government and appeasing the Serbs. But it has never shown convincingly that it was able or willing to help the Bosnian government redress the imbalance of forces on the ground. US policy, like indecision, rhetoric and gesture.

Senator Robert Dole, to whose words the mid-term elections have

given an authority equal to, if not greater than, that of President Clinton himself, has now called for the withdrawal of the UN protection force (Unprofor), arguing that its presence serves merely as a pretext for Britain and France to oppose any effective Nato intervention from the air. Those powers, and other troop contributors, will be sorely tempted to take him at his word.

Undeserved blame

The troops, whose mandate contains almost as many contradictions as it does Security Council resolutions, are getting a great deal of undeserved blame for not carrying out a task for which they are not equipped, namely holding back the Serb offensives and counter-offensives. They are certainly not saving Bosnia. They are saving an unknown number of individual Bosnian lives, but possibly at the cost of others if you believe (as many do) that their presence prolongs the war.

It is never the right time to pull the troops out. Their departure could easily provoke a resumption of fighting throughout Bosnia and even beyond – though there is no guarantee that this will not happen anyway. It may also be violently opposed by one or more parties to the conflict. And it could easily be accompanied by even more bitter mutual accusations across the Atlantic than we have already heard. Those are all strong arguments against withdrawal now – except that the difficulties are likely to get greater rather than less if more time is left to elapse.

Only the risk of jeopardising a real hope of peace would be a convincing argument for keeping Unprofor in place. And the only ground on which such hope can now be based is the acceptance of the Contact Group partition plan by both the Bosnian and Serbian governments, and the pressure exerted by Serbia on the Bosnian Serbs to do likewise. If this pressure is not seen to bear fruit within days, or at most weeks, the Serbs and their Russian protectors must understand that removing Unprofor and lifting the arms embargo will become unavoidable for the west irrespective of its effect on Bosnia, because it will be the only way to save the Atlantic alliance.

All change in Whitehall

Although often disparaged at home for its unashamed elitism, Britain's civil service used to be the envy of the democratic world. It now faces an uncertain future, and could be seriously weakened if the government fails to tackle problems created by a decade of rapid structural and cultural change in Whitehall.

In a report published last week, the all-party Treasury and Civil Service committee of the House of Commons questioned the adequacy of existing mechanisms for upholding the ethical standards of the civil service. The committee recommended a statutory code of ethics setting out the duties of civil servants and the responsibilities of ministers.

It also called for a reformed Civil Service Commission with members drawn largely from outside Whitehall; and for reforms in the relationship between parliament and the semi-autonomous "next steps" agencies which over the past five years have taken over most of Whitehall's service-delivery responsibilities.

These proposals are timely and should be implemented. The committee cited Gladstone's dictum that the British constitution "presumes more boldly than any other the good faith of those who work it". Recent events, notably the admission by civil servants to the "arms for Iraq" reply that they drafted inaccurate replies for ministers, have brought that good faith into question, and support the case for a code of ethics.

The case is made well-nigh imperative by the impact of 15 years of one-party rule. When parties alternate regularly in power, permanent officials have a strong incentive not to mistake party convenience for the national interest. They are under far less pressure to separate the two when serving one set of political masters for a protracted period.

Ministerial accountability

The doctrine of ministerial accountability also needs to be modified to reflect new realities. It is a nonsense to pretend that ministers can be properly accountable to parliament for the work of executive agencies for which they have no operational responsibility. As the committee notes, the government's attempt to draw a dis-

Nobody ever said selling off Italy's sprawling public sector would be easy, and in the past eight months a change of government, political infighting, and stock market fragility have complicated the task. However, it will be a bitter irony if the latest and most serious government crisis derails the programme, because in the last two months the momentum of the sell-off has picked up again.

In late September, Mr Silvio Berlusconi, Italy's prime minister, badgered by institutional investors for a firm signal on privatisation, outlined a revised timetable.

The government has since found a buyer for the last morsels of SME, the state-owned foods, supermarket and catering group, which has taken nearly two years to dismember and sell. It has also appointed an international adviser for the sale of further shares in Stet, the telecommunications holding company. A committee of the upper house of the Italian parliament last week agreed a framework for independent regulation of privatised Italian utilities. Most importantly, ministers have proposed a two-stage privatisation of Enel, one of the world's biggest electricity companies, from mid-1995.

A simultaneous effort by the government to stimulate demand for shares, by encouraging the establishment of investment funds and pension funds, is raising hopes that the state-sector culture in Italy is changing. "Demand for 'real' shares will come from Italian mutual funds not from small savers," says Mr Giandomenico Roveraro, managing director of Akros Finanziaria, a growing financial services group.

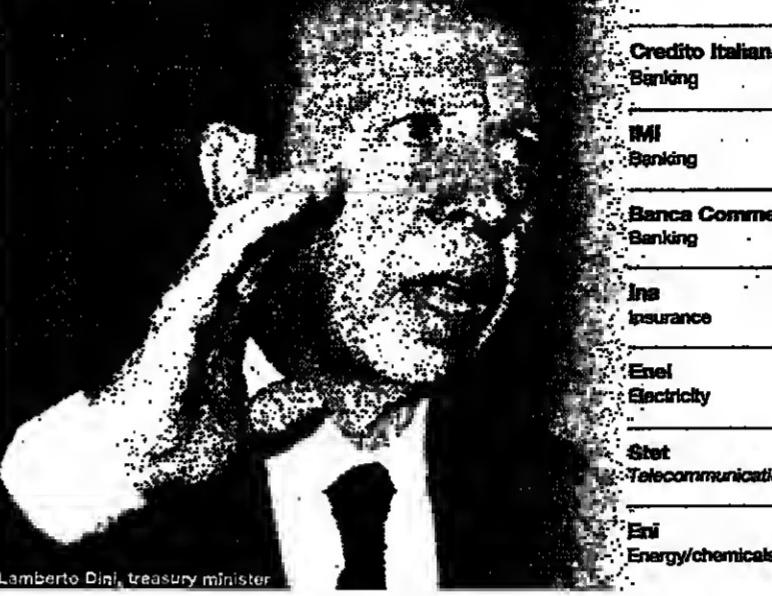
One reason for the hiatus in the privatisation programme was the inexperience of the new government. Of the Treasury, Budget and Industry ministers, who are directly responsible for detail of privatisation, only Mr Lamberto Dini, the Treasury minister, was at all familiar with the procedure of committee, cabinet and parliamentary approval. It was he who signed the documents permitting the June privatisation of Ina, the only public offer of state-held shares under the Berlusconi government to date.

The delay was not particularly worrying, Mr Berlusconi's predecessor, Mr Carlo Azeglio Ciampi, was also criticised for failing to implement the July 1992 privatisation decree quickly – until late last year, when he initiated a flurry of share offers in state-controlled banks. Moreover, new ministers had the crucial 1995 budget to worry about, and one analyst puts it, "it's better that the big privatisations should be done well, than that they

All for a share in democracy

Political uncertainty in Italy is not expected to halt the country's privatisation programme, says Andrew Hill

Italy's privatisation: revised, again



	Date	Status sold	Amount released (Lira bn)
Credito Italiano	December 1993	67%	1,900
MFI	January 1994	33%	2,400
Banca Commerciale Italiana	February 1994	54%	2,900
Ina	June 1994	47%	4,500
Enel	1995	-	-
Stet	1995	-	-
Eni	1995?	-	-

Source: Companies

should be done in a hurry".

What unsettled the markets and the managers of state-controlled companies was the way some in the new government put a party political spin on the debate when it came into office in May.

This was partly because new ministers and members of parliament wanted to stamp their mark on privatisation policy, but also because of clear divisions within the coalition.

For example, the populist Northern League wanted to see the rapid break-up and sale of state companies, encouraging competition that would benefit private industry and finance in the north of the country. The far-right MSI/National Alliance resisted the rapid break-up of state monopolies, partly, opponents claimed, in order to install its own supporters in board or senior management positions prior to privatisation.

These factions staked out positions at every level of policy, from the debate on regulation or shareholder structure to the choice of banks to co-ordinate the sales.

Top managers in state industry

now say they are being left to get on with preparing for privatisation, and advocates of a controlled and politically neutral reduction of the state's presence seem happy again. "At the beginning and in the first months [of this government] there was strong pressure to go back to the old system," says one manager. "All of a sudden, that pressure has faded out."

That may be a sign that disruptive elements in the new government are settling in, or possibly that they are too distracted by crises to worry about shaping privatisation policy to their own ends.

The Treasury and managers of the state-owned companies do not believe current political turmoil will halt the programme. No mainstream party actively opposes privatisation. At issue has been its timing and form. And both the government and IRI, the state holding company that controls Stet, need the proceeds to reduce debt.

But the replacement of key ministers, a change of coalition, or even a general election, could seriously delay the tough timetable set by the current administration. And even if

the existing coalition survives, the task is not easy.

For example, although ministers' agreement on a plan for the sale of Enel was hailed as progress, the proposed structure of the group reflects an uneasy compromise between feuding coalition members: the Northern League wanted to break up the company and allow tariffs to vary across the country; and the National Alliance, with the support of Enel management and trade unions, backed an integrated group and single-tariff structure.

Under the government plan, there will be a single tariff. But before launching a first tranche of Enel shares around the middle of next year, the generating activities of the old system, "one of a sudden, that pressure has faded out."

That formula risks displeasing all. Enel unions staged a one-day strike last week and opponents could delay parliamentary approval of a single authority to regulate the sector, setting back the timetable.

Furthermore, Enel's estimated market capitalisation of £20,000bn (\$30,000bn (\$11.8bn)) would make it one of the largest companies on the Milan stock market, which could mean small investors find it difficult to digest. The other candidates for privatisation next year – Stet, the telecoms holding company, and the Agip/Snam energy activities of the state holding company, Eni – are almost as big. The government also wants to complete privatisation of IMI, the financial services and banking group, and Ina.

The sale of shares in state-controlled banks in late 1993 and early this year went well, but they were already quoted and the market was buoyant. The sale of nearly 50 per cent of Ina, owned by the Treasury, was received less enthusiastically, and post-sale trading was sluggish.

A solution would be to sell thinner slices of Stet and Enel, possibly only 10 per cent. But that would prolong uncertainty for their managers – a particular concern at Stet and Telecom Italia, its operating arm, as they need to give firm guarantees on future ownership to attract international partners.

The second problem with partial privatisation is that it could put a brake on the cultural change that the sell-off was supposed to stimulate. Already the pioneers of shareholder democracy in Italy – small investor associations, employee shareholder groups and their advisers, for example – allege the government has not done its best to release former state companies into the free market.

In the case of Ina, for example, they claim the insurance company's board is still under the control of the Treasury, which appointed 10 of Ina's 13 directors, after privatisation. They also claim that Mediobanca, the Milan merchant bank, has extended its influence over the former state-controlled banks, Banca Commerciale Italiana, and Credito Italiano, to the detriment of small investors.

The Treasury believes it can show its willingness to relinquish control by removing its direct representatives from the boards of former state companies, even partially privatised ones, as it has done at Ina.

But that is unlikely to satisfy the most zealous privatisers. For them, only a convincing attempt to diffuse ownership of Italy's largest companies will do. As one Italian investment banker puts it: "Up to now, Italian industry has been managed by the Agnelli, De Benedetti, and Ferruzzi, and at the end of the day by Mediobanca – plus the state. If you don't have more players, you don't have a shareholder democracy, and that should be the main macroeconomic goal of the privatisation programme."

Bruce Clark argues that the UK could learn from French diplomacy over Bosnia

Diplomatic baggage

Events in Bosnia have brought home how much Britain has to learn from France about foreign policy presentation.

The two countries have almost identical attitudes to the conflict, driven by an almost identical mixture of considerations.

Both countries want to stop the war spreading, to wean the Serbs off chauvinism and reintegrate them into the European mainstream; to avoid looking bad in the eyes of an Islamic world concerned about the fate of the Bosnian Moslems; and to avert a humanitarian catastrophe.

Unlike the US, both London and Paris are more concerned with containing the war than "punishing the guilty" or imposing a fairer peace.

Both would agree that the status quo in Bosnia gives a disproportionate advantage to the Serbs, but neither believes that imposing justice is worth the tens of thousands of lives – and the breakdown of relations with Russia – that full-blown war against the Serbs could cost.

From an identical mixture of considerations, an almost identical mixture of policies has flowed: the

General Sir Michael Rose, the British commander of UN forces in Bosnia is a hate-figure for the Bosnian government, while his French boss General Bertrand de Lapeyre – whose thinking is virtually identical – is not.

How have the French done it?

The answer, put simply, is that they are far better than Anglo-Saxons at holding two almost irreconcilable positions at once, and also at striking rhetorical poses that belie little relation to reality.

Britain and France have made precisely the same analysis of the situation in BiH.

As both countries see it, it would be a bad turn of events if the Serbs were to overrun the BiH enclave. The fact that they may now do so is seen as an undesirable consequence of an ill-judged Bosnian government offensive.

The mayor of BiH, the Bosnian town besieged by Serbs, refuses to speak to British reporters. Senator Robert Dole, the new majority leader in the US Senate, blames the British and the French, particularly the British, for the situation in the BiH enclave.

chance of hitting the wrong people.

So far, so much Anglo-French consensus. But when it comes to policy presentation, the differences between Gallic flair and Anglo-Saxon plod start to show.

France staked out the moral high ground by proclaiming: "BiH must not be allowed to fall!" Britain was true to its plodding, empirical self by making the – undeniably accurate, but gloomy – observation that BiH might fall.

If BiH does now fall, the world will say that it was not for lack of French trying; if that outcome is somehow prevented, Paris will claim a share of the glory.

As for the French penchant for holding two contrasting positions at once, it is demonstrated by Paris's ability to sound both pro-Serb and pro-Moslem than London.

In September, while British officials were sternly stressing the absolute unchangeability of the existing peace plan for Bosnia, France floated the idea that the Bosnian Serb zone should have confidential relations with Serbia. That

idea – heresy at the time – has been resurrected this week.

France has balanced the effect of these pro-Serb statements by making high-sounding commitments to the security of Bosnia's Moslem enclaves, which are music to the ears of Senator Dole.

Mr Alain Juppé, French foreign minister, makes weighty pronouncements such as: "Europe cannot enjoy stability and peace in a context of confrontation with Islam... What is at stake in Sarajevo is the possibility of an open and tolerant Islam."

With the great sweep of French strategic thinking, he rejects the inevitability of division in Europe between the Catholic, Orthodox and Moslem worlds. France's historical mission, from Richelieu to General de Gaulle, is to reject barriers erected in the heart of the continent.

A British minister who said something like that would be lampooned in satirical magazines. But to judge by the success that France's lofty rhetoric seems to enjoy, London ought to be sending its brighter young diplomats off to its *grandes écoles* for a refresher course on Des Cartes and Voltaire.

Uneconomic in quotes

■ Without wishing to proffer needless encouragement to garrulous economists on this of all days, now also happens to be an exercise for the FT's fame ratings – an exercise in its third year which ranks UK economists according to the frequency of their mentions in the economic newspapers over the past 12 months.

Surprise vaulter to pole position for 1994 is last year's number 12, Simon Briscoe, an ex-Treasury number crunched at S.G. Warburg, whose mastery of the ready quote earns him 221 mentions. He has thrashed – by 70 plus points – the next placed economist, Gavin of Goldman Sachs.

Davies, third in 1993 and top the year before, put in a sturdier performance than other members of the chancellor's team of "wise men", with Tim Congdon slipping from first to ninth, Wynne Godley and David Currie – who both leave Clarke's panel at the end of next year – come in at 17th and 35th, down from fifth and 12th respectively.

If the chancellor cared to run the same metric over prospective new wise men, he would observe the needle flickering above Citibank's Neil MacKinnon, in third place from eighth, and Salomon's Michael Saunders, who climbs up 11 places to sixth. But watch out for HSBC's

Ian Shepherdson, who has leapt an unheard-of 23 runs of the ladder to fourth spot. By contrast, BZW's Derek Scott, the new economic adviser to Labour leader Tony Blair, still seems to be having some difficulty getting his message across. He remains stuck at 49th, albeit one place above Colin Mowll, the Treasury's chief forecaster.

The six have already been downgraded since the chancellor now only wishes to read two, rather than three, of their reports a year.

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Israel condemns move as premature without a peace treaty

EU lifts Syrian arms embargo

By David Gardner and Emma Tucker in Brussels

The European Union is lifting its eight-year embargo on sales of arms to Syria.

The decision, announced by EU foreign ministers when they met in Brussels last night, was immediately condemned by Mr Shimon Peres, Israel's foreign minister.

Mr Peres, also in Brussels, said the embargo should be abandoned only if Syria was willing to negotiate a peace with Israel.

"Before the Syrians move, why lift... the embargo? Let them move and maybe then there won't be a need for an arms embargo," Mr Peres said.

The ban was imposed in 1986 after

allegations of Syrian involvement in a thwarted attempt to smuggle explosives on to an El Al airliner.

Other sanctions, such as bans on low-level diplomatic meetings, were gradually lifted between 1987 and 1990, when Syria sided with the West in the Gulf war.

Mr Peres and Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, made some progress yesterday towards resolving differences over the Palestinian peace process.

The two, visiting Brussels on the eve of an international donor conference intended to speed up aid flows to the Palestinian authority in Gaza and Jericho, emphasised that recent violence in the Middle East would not be

allowed to destroy progress made so far.

"We will make this peace process a success," Mr Peres said.

"We will not stop our route."

Neither side was particularly forthcoming on the issues dividing them, including Israeli delays in withdrawing from the West Bank and its action in sealing off Israel to Palestinian workers resident in Gaza, or the delays in holding elections in the Palestinian territories.

Referring to the recent bloody clashes between Islamic fundamentalists on one side and Palestinian police and his own Fatah faction, Mr Arafat said: "I insist on very rapid elections to see who has the support of the people - Hamas or Fatah?" He con-

tinued: "In my opinion the Israelis understand our need for a quick election, but at the same time we have to understand their necessity for security, which is one of their main items."

Mr Arafat said that the most important thing for the Palestinians was that all donors should keep their promises, pointing out that they had so far only received a fraction of the total that had been promised.

EU foreign ministers were last night meeting Mr Farouk al-Shara'a, the Syrian foreign minister, as part of their effort to expedite and widen the Middle East peace process.

There were no signs last night of any direct contact between Mr Peres and Mr al-Shara'a.

Norway seen to vote 'no' in EU poll

Continued from Page 1

persuade the nation that, after the Cold War, Norway must play a full part in Europe's political and economic mainstream.

Although she has staked much of her government's reputation on winning a Yes vote, Mrs Brundtland has said she will not resign if the vote goes against membership.

The Labour government is in a minority in parliament. But the opposition is splintered, with no other party in a position to form a government, and recent opinion polls have shown support for Mrs Brundtland.

The government faces a problem in the event of a narrow Yes victory. The opposition Centre party and Socialist Left party, the leaders of the No campaign, have threatened to block ratification of EU entry in parliament unless a large majority is in favour throughout the country.

Mrs Brundtland suggested she will dissolve parliament and call new elections if that happened.

Spain hit by air chaos as Iberia plan sparks strike

By Tom Burns in Madrid

Airline management and unions were locked in crisis talks last night in an attempt to prevent Iberia, Spain's national carrier, from going into bankruptcy.

Strikes in all domestic airports in protest at proposed cost-cutting measures brought air traffic in Spain to a virtual halt, leaving tens of thousands of passengers stranded.

The airport chaos highlights a bitter confrontation over Iberia's plans to slash costs. The dispute threatens to disrupt the government of Mr Felipe González and strain Spain's relations with the European Commission.

Iberia is struggling under the financial burden of an ambitious expansion into Latin America, where it has bought substantial shareholdings in three local carriers, including Aerolineas Argentinas. Iberia has Pta150bn (\$1.2bn) of accumulated losses and says it faces bankruptcy early next year unless it parets costs and receives fresh state aid

of Pta130bn. However, any capital injection by the government requires authorisation from the European Union. In 1992, Iberia was allowed a subsidy of Pta120bn on condition it did not apply for more aid until 1996.

Last night's talks were dealt an early blow when representatives of the pilots union walked out. The pilots fear they will bear the brunt of Iberia's planned salary and job cuts and are seeking the removal of its chairman, Mr Javier Salas, as a condition of any agreement.

Mr Salas said failure to agree a 15 per cent pay cut would mean the immediate sacking of 5,000 employees - 20 per cent of Iberia's workforce - and the break-up of the airline.

"This meeting represents the last chance to maintain Iberia in its present form," he said.

The unions, representing cabin crews, ground staff, mechanics and other employees, said wage cuts should be limited to 8 per

cent and strongly weighted towards the higher paid. They said they would continue to disrupt Spain's air traffic if management pressed ahead with the layoffs.

Some 500 flights to and from Spain were cancelled yesterday, including all of Iberia's and most incoming flights by other European airlines. In the Canary Islands alone, 174 charter flights were cancelled.

Iberia has for far too long depended on hand-outs and believed it always had a safety net," said a senior Madrid government official. "All that is over now and these are not conventional talks about pay; they are about the survival of a big company."

In the absence of a restructuring plan based on the 15 per cent wage cuts, Iberia says it will be forced to sell off its more profitable business units to raise capital through disposals.

See Lex

Clarke defends Britain's EU stance

By Philip Stephens in London

Mr Kenneth Clarke, the UK's chancellor of the exchequer, yesterday delivered an uncompromising defence of Britain's policy towards the European Union as the government faced down a threatened rebellion by Tory Eurosceptics over the Brussels budget.

But the debate on legislation to allow higher British contributions to Brussels once again exposed the deep divisions in the Conservative party over Europe. Mr Norman Lamont, Mr Clarke's predecessor at the Treasury, called for Britain to redefine its relationship with Brussels even if that meant considering the option of withdrawal from the EU.

A group of hard core Eurosceptics was still threatening to abstain or vote against the measure in spite of a threat of suspension from the parliamentary party.

In a combative performance in which he accused Labour and the Liberal Democrats of colluding

retical Commons majority of 14. Rightwing opponents of Mr Major were also still seeking support for a challenge to the prime minister before Wednesday's deadline for the start of such a contest.

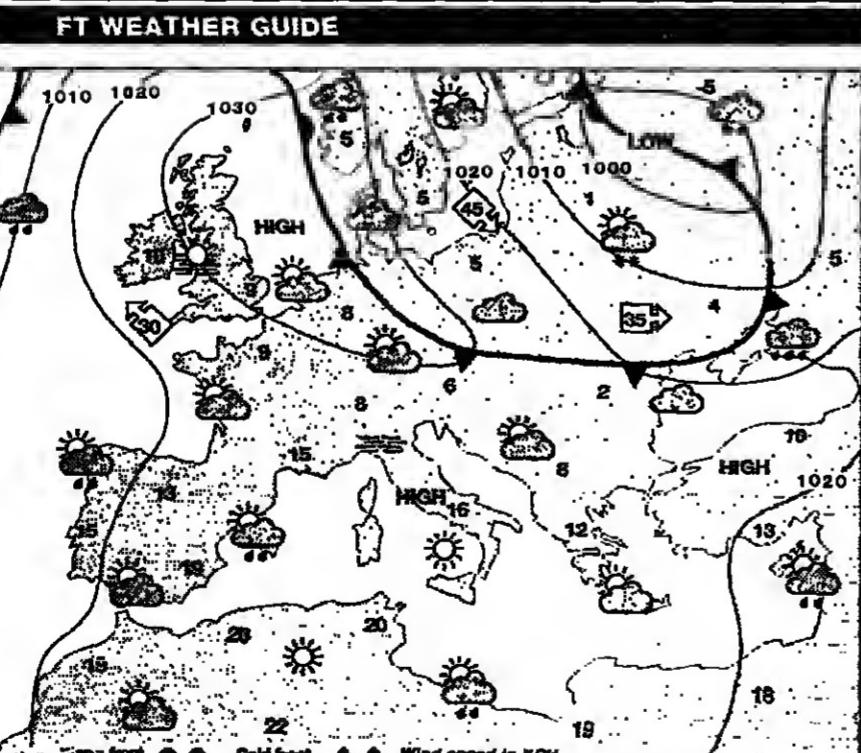
But dissidents on the left of the party made it clear they were not

prepared to add their names to the list of those seeking a challenge, leaving the rightwingers short of the required 34 names.

Mr Michael Heseltine, the trade and industry secretary, had earlier flatly rejected any suggestion that he had any knowledge of claims from some in the anti-Major camp that a contest could pave the way for him to win the leadership.

Insisting that the agreement would add only £75m (\$125m) to Britain's contributions next year - rising to about £250m extra by the end of the century - he said the accord represented a "personal triumph" for Mr Major.

Mr Clarke's only concession to the rebels was to promise tougher measures by national governments and by the Brussels Commission to cut EU fraud.



Situation at 12 GMT. Temperature maximum for day. Forecast by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum Celsius	Beijing	sun 8	Gibraltar	sun 29	Faro	shower 18	Madrid	cloudy 13	Rangoon	fair 33
Abu Dhabi	sun 30	Belgrade	sun 9	Cardiff	sun 9	Frankfurt	fog 8	Malta	cloudy 17	Reykjavik	rain 9
Accra	fair 32	Berlin	sun 9	Casablanca	sun 18	Geneva	fair 7	Manchester	cloudy 19	Rio	cloudy 25
Algiers	sun 20	Bermuda	fair 10	Chicago	cloudy 3	Gibraltar	fair 12	Montreal	sun 10	Rome	fair 18
Amsterdam	fair 8	Bogota	fair 20	Cologne	fair 8	Edinburgh	sun 20	Nantes	fair 21	S. Frisco	fair 14
Atlanta	fair 14	Buenos Aires	sun 20	Delhi	fair 22	Helsinki	fair 21	Paris	shower 23	Seoul	fair 11
Bangkok	fair 15	Brisbane	fair 8	Delhi	sun 25	Hong Kong	cloudy 27	Milan	shower 22	Singapore	fair 21
B. Aires	cloudy 24	Budapest	fair 7	Dubai	sun 30	Honolulu	cloudy 28	Milan	shower 29	Stockholm	fair 4
B. ham	sun 9	Chapman	fair 8	Dublin	sun 10	Istanbul	fair 9	Munich	fog 10	Strasbourg	fair 4
Barcelona	fair 33	Cairo	cloudy 18	Dubrovnik	fair 15	Jerusalem	shower 31	Montreal	snow 1	Sydney	thund 25
	cloudy 18	Cape Town	sun 29	Edinburgh	fair 8	Kuala Lumpur	fair 21	Nuremberg	shower 1	Tanger	sun 19

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ABC's star attraction

The big US broadcasters have been kept out of television production for several decades. Now the shackles are being removed, it is hardly surprising they are rushing to get into the business. When there is an opportunity to link up with media titans such as Mr Steven Spielberg, Mr Jeffrey Katzenberg and Mr David Geffen, the temptation to do so must be irresistible. Capital Cities/ABC clearly hopes for a string of hit TV shows from the trio, which it can then syndicate throughout the US.

The deal may make sense for ABC. But the commercial logic behind networks building their own production capacity - rather than buying in programmes on an arms-length basis - is not clear-cut. On the plus side, network integration should allow cost savings in that a tied studio should not need its own syndication department. Integration should also shift much of the risk of making programmes from studios to networks. Arguably such risk-allocation is efficient, since networks have bigger balance sheets. If a close relationship allows studio and network to communicate more effectively, the risk of making dud programmes might even be reduced.

But there are negatives too. Tied studios, secure in an outlet for their programmes, could easily lose their commercial edge. ABC might also find it hard to rein in its three stars, if ever their programmes were not up to scratch or ran over budget. ABC might note that in the UK there is something of a move away from vertical integration: a drive to improve value for money, the BBC is contracting out an increasing proportion of its production.

Williams Holdings

Williams Holdings seems to be seen as a focused industrial group rather than a blindly acquisitive conglomerate. The signs are that it is gradually winning the battle. Williams' shares command a premium rating of 12 per cent against the market and are up nearly a quarter against the diversified industrial sector in the past 12 months.

Yesterday's \$90m deal helps show why. The purchase of Angus Fire on a multiple of 17 times last year's after-tax profits is unlikely to dilute Williams' earnings in 1995. This is despite the need for £3.5m of restructuring charges to be taken above the line. Thereafter it should enhance earnings as margins are brought into line with

yields caused by the high proportion of holiday traffic on its routes, and the absence of international transit passengers. Its efforts to remedy this, by expanding into Latin America, have proved unprofitable.

Iberia must raise capital without begging from the state. It could sell and lease-back its aircraft, dispose of its European subsidiaries to companies such as BA or Lufthansa and cut costs still further. If that is not enough, the group could dismantle its Latin American operations. Iberia would be without an intercontinental strategy but it could easily merge with another airline. That might seem a dig blow to Spanish pride, but it would be better than continuing large cash injections from the taxpayer.

Bayer

Bayer has yet again proved itself a class act. Its 60 per cent rise in year-on-year pre-tax profits during the third quarter was thanks to hard work as well as recovery. The cost-cutting has been impressive. During the last four years staff numbers have been cut by 12.2 per cent, while salaries have been kept under control. Turnover has been almost static, yet sales per employee improved 11 per cent. Nor did Bayer stint on capital expenditure during the recession: the group will have invested more than DM15bn (\$1.5bn) between 1990 and the end of the year.

Such careful husbandry during the downturn is now being rewarded. Sales in all divisions have started to rise, driven by earlier strategic expansion into Asia, Latin America and the US. More is yet to come. The group is still to benefit fully from recovery in Europe, where more than half its turnover is generated. Year on year, prices were actually down 1 percentage point, but the group expects to push through increases.

Weaknesses remain. The pharmaceuticals division has not performed well. However, management has high hopes for the new product portfolio and is following the example of other groups by reorganising research and development to raise productivity. Bayer has also addressed the dysfunctional operations' difficulties, placing them in a joint venture with Hoechst. The only problem is Asfa, its photographic business, which sits oddly within the group. Bayer should find some way of disposing of it. The shares, which have underperformed more cyclical stocks such as Hoechst and BASF, deserve a rerating.

Iberia

Yesterday's chaos on the planes in Spain was nothing compared with the crisis that would grip the European Commission if it allowed Iberia to be re-nationalised yet again by its state owners. Other airlines would cry foul since the requested Pta130bn (\$1bn) in refinancing would break Iberia's undertaking not to seek state aid until 1998.

Iberia's management has master-minded a strategy which generated losses of Pta120bn since 1992 - the same amount as the state bail-out in that year. While Iberia's absolute costs have been kept low, revenues have stalled. The airline has been caught between the Spanish recession, low

The results of being focused on the Nordic region.

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Initial public offer
and institutional placing of
80.5 million series A shares

The institutional placing price
valued the offer at
SEK 7406 million

Kleinwort Benson
acted as joint adviser and global co-ordinator

November 1994

Primary offer of 14.7 million A shares
and 20.72 million warrants
by
Outokumpu Oy

and secondary offer of 5.3 million A shares
valued the offer at
SEK 7406 million

Kleinwort Benson
acted as adviser to The Republic of Finland

Kleinwort Benson
acted as financial adviser to
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March 1994

Push-button service for
measuring performance
Page 4

FINANCIAL TIMES SURVEY

GLOBAL CUSTODY

Tuesday November 29 1994

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Oil for the world's investment machinery

Global custodians have moved on from the task of merely keeping securities safe. They are now in the business of asset administration. Norma Cohen reports

Global custody, once a sleepy backwater of the banking industry where clerks endeavoured to keep securities safe, is no more. Instead, it is a global multibillion-dollar business which provides the oil for the world's investment machinery and the glue which holds the system together.

Indeed, custodians say, their sector is saddled with a misnomer. "We are really in the asset administration business," said Valentine Feerick, head of Mellon Trust Europe. "We need to be able to play a role from the point where somebody agrees to buy a security to the point where somebody sells it."

For international banks such as Mellon, the core "master trust" business is relegated to a mere housekeeping activity. The real business is up-to-the-minute information provision for clients whose investments are crossing international borders and time zones at an alarming rate.

In addition to the traditional services of cash and foreign exchange management, dividend collection, and monitoring corporate actions, clients want custodians to handle securities lending into esoteric markets, investment accounting and performance measurement and attribution.

"What our customers will look to us to provide is valuable information that will help them make the right decisions about their asset strategies," said Marshall Carter, chairman and chief executive officer at State Street Bank, one of the world's largest global custodians. Competition in future years for banks such as State Street may well come not from

other banks looking for a slice of a lucrative new business but from leading information providers such as Reuters and Bloomberg, which already are adept at sending information around the world at low cost, Mr Carter said.

Customers will want their custodian not only to collect mountains of data for them, but to distill it into a readily useable form.

Charles Cassidy, who runs State Street's European custody business, points out that regulators' efforts to curb risks in securities settlement mean that clients need even more from their custodian. Earlier this year, the US Federal Reserve began to charge banks for their intra-day borrowings, a cost which has now been passed on to institutional investors. "Money now has a value during the day and information about money now has a value during the day," he said, noting that clients want their custodian to monitor their borrowings minute by minute to cut the cost of credit.

While clients are demanding an increasingly sophisticated product, they have been able to exploit fierce competition in the business which is driving pricing down further. The long-envisioned shake-out has yet to materialise. However, there are signs that some institutions which provided their own custody are now re-thinking that strategy - a move which could ease competitive pressures.

Earlier this month, Prudential, the UK's largest life insurer and a leading international investment manager, caused a rumble by quietly asking 10 international banks to bid to manage its £40bn portfolio of UK and interna-

tional securities which it handles in-house.

It is the largest single contract since the California Public Employees Retirement System sought bids for its business in early 1992.

David Hanson, director at Prudential Portfolio Managers, said the Pru simply made the decision that while it meets its own custodial needs perfectly well at present, the future requirement for investment in technology had caused a rethink. Custody, he said, is simply not Prudential's core business and the insurer would rather concentrate on what it is good at - investment.

However, there are few signs that third-party custodians are retreating from what is for some a very profitable business. Robert Binney, head of Chase Manhattan's European custody business, says that custody is the single largest contributor to Chase's profits for the Europe, Africa and Middle East regions.

Morgan Stanley, one of the few investment banks to establish a significant foothold in custody, says that 1993 was a "banner year" for profits in its custody business. In 1994, profits are already up 60 per cent. It is the fourth most significant contributor to group profits for the bank.

"Everybody is talking about a shake-out in the custody business. But I'm at a loss to see who is getting out," said Mr Cassidy. "But what we do see is a tiering of the business."

John Lee, a partner at Lee Schwartz Associates, says that a group of 10 international custodial banks now account for 80 to 90 per cent of the business worldwide. A further 70 to 80 banks may service significant parts of individual countries or regions.

Michael Grass, head of global custody at Barclays Bank, predicts that the degree of annual expenditure on technology and the number of new markets for which there is a demand for service mean that no bank can afford a comprehensive service. Instead, "we will see alliances. Banks will say, 'Look, you offer this service and I'll offer that service and we'll face the market together.'

According to InterSec Research, a US-based consulting firm, US pension funds sharply increased their international holdings to 7.4 per cent of all assets by the end of 1993, up from 4.7 per cent the year before. And despite weakness in equities markets worldwide, the trend continued into 1994 with the value of US pension assets invested abroad rising by a further \$22bn in the first half of the year. Most of

high-technology custodians with an additional source of revenue.

Meantime, if there is any trend which has shaped the business in the past year, custodians say, it has been the pace of expansion into cross-border investment, particularly from the US which has traditionally been reluctant to look overseas. That move abroad has taxed the abilities of custodians, particularly in emerging markets where the flood of foreign investments has swamped the system in some countries.

Already, there are signs that Mr Grass's prediction is coming true. Leading custodians are reporting increasing interest in so-called "white labeling", the provision of their service under the brand name of the end-client's own custodian. The arrangement allows banks which cannot invest in the necessary technology to retain a long-time relationship with a client while providing

that went into equities.

And, significantly for the global custodians, there has been a considerable increase in investment in emerging markets where settlement systems and custodial services have often been rudimentary.

Bering Securities is predicting that by 2010, roughly 45 per cent of the world's stock market capitalisation will be in emerging markets.

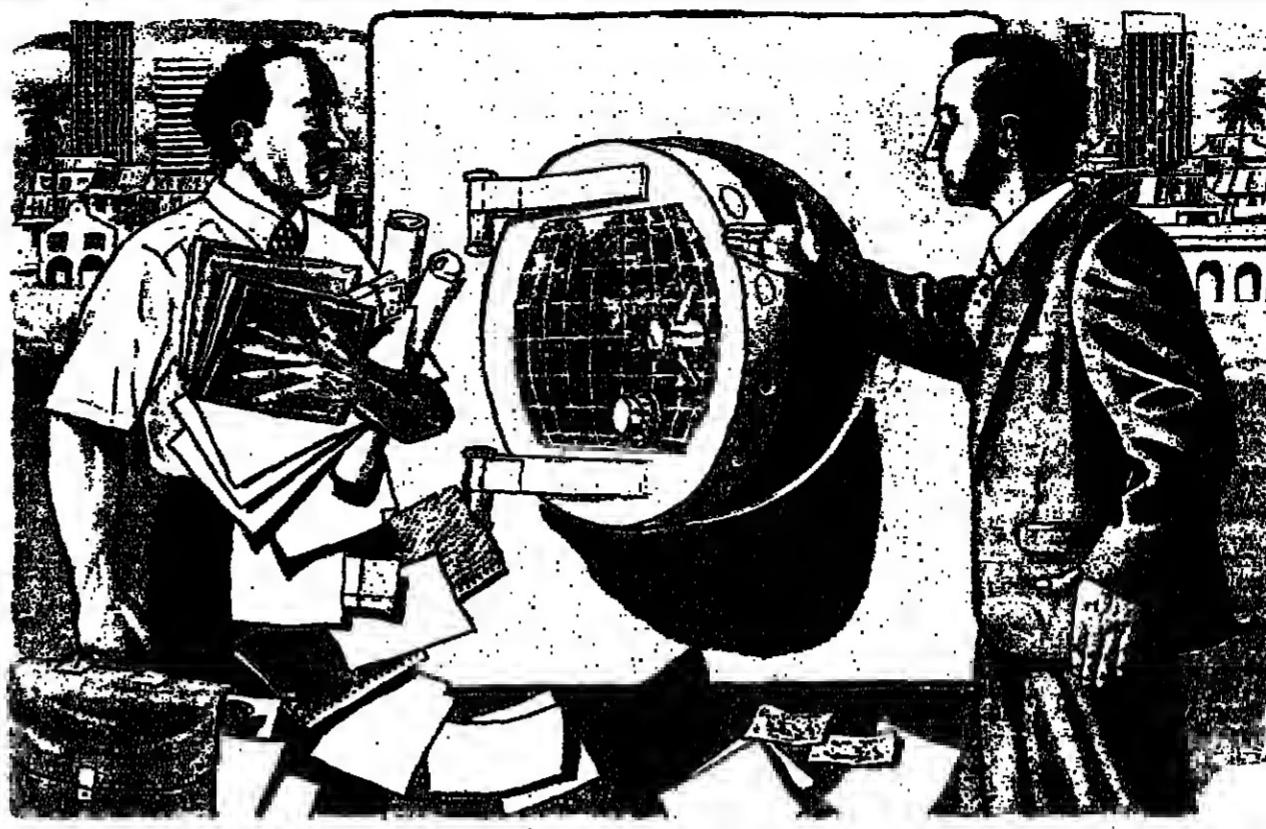
If there had been any doubts about the need for effective custodial services in these emerging markets, the example of India would have erased them. Earlier this year, custodians operating there had to close their doors to new foreign investment and set limits for existing customers as the paper-based system creaked to a virtual standstill.

And despite the introduction of a number of reforms intended to ease the paper crunch, custody in India is still threatening the ability of foreigners to invest there. GSCS

Benchmarks, a publication which tracks the performance of custodians in each country, estimates that by the third quarter of 1994, three out of every four trades were still failing to settle on time. "Simply stated, the situation in that market has reached a point where any prudent fiduciary, whether a money manager or a custodian, should be advising clients not to invest there," GSCS said in its latest bulletin.

India is not alone, GSCS says. Malaysia is showing signs of proving equally problematic and even some mature markets, such as Japan, have relatively high levels of trades which fail to settle on time.

Overall, the pressures on custodians to service arcane markets and meet increasingly sophisticated needs is taxing the industry's imagination and its ability to finance further technological development. Long-term, only a handful of international operators are likely to rise to the challenge.



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Editorial production: Roy Terry
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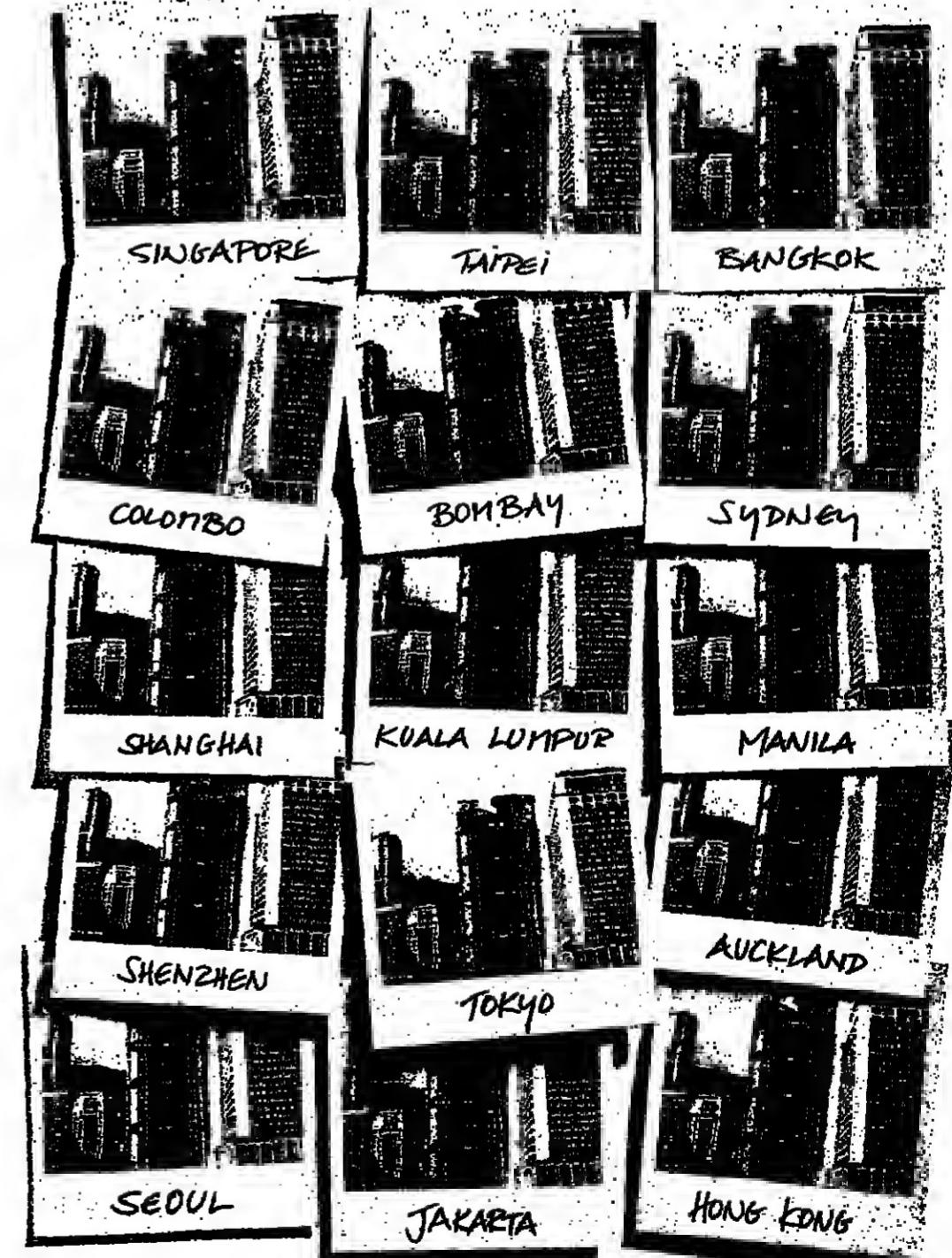
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GLOBAL CUSTODY 2

Outsourcing: Norma Cohen on the implications of the Prudential contract

The Pru's move galvanises the industry

Earlier this month, the Prudential, the UK's largest institutional investor, asked 10 leading international banks to tender for its global custody business, thus setting off a burst of enthusiasm not seen in the sector in years.

With £40bn of global assets to care for, the Pru's contract will be the largest single slice of new business since the California Public Employees Retirement System (Calpers) put its then \$65bn portfolio out to tender in early 1992.

For those in the global custody business, the implications of the Pru's move are enormous.

It is not simply the thought of a contract to service \$40bn of assets, they say, but the broader question of just who ought to be in the custody business anyway. If the Pru's vast assets are still too few to justify it being in the custody business, then surely dozens of other smaller fund managers in the UK and beyond will also need to consider outsourcing their asset servicing business.

In making its decision to outsource its custody, David Hanson, a director at Prudential Portfolio Management, said the company looked long and hard at its core businesses and decided that custody was not one of them.

"The players who are in here are in for the long haul," Mr Hanson explained. "They are investing \$50m a year. Also, you really have to be part of the banking business to do it well," he said. "A bank is capital-hungry. Our core competence is investment."

And even if Prudential had decided to make a serious bid for the custody assets of others - giving it far greater critical mass than it has even now - "you're never going to say 'The Prudential - number one in custody,'" Mr Hanson said.

Once that decision had been made, the company, which is the UK's largest life insurance

company, retained a consulting firm to help it find the right custodian - or combinations of custodians - to suit its needs. Significantly, the Pru has selected the same firm of consultants which helped Calpers achieve some of the finest pricing for custodial services ever seen in the business.

However, the fact that a company the size of Prudential should have decided to outsource its custody operations by no means an indication of how much critical mass a fund manager would need to remain in that business.

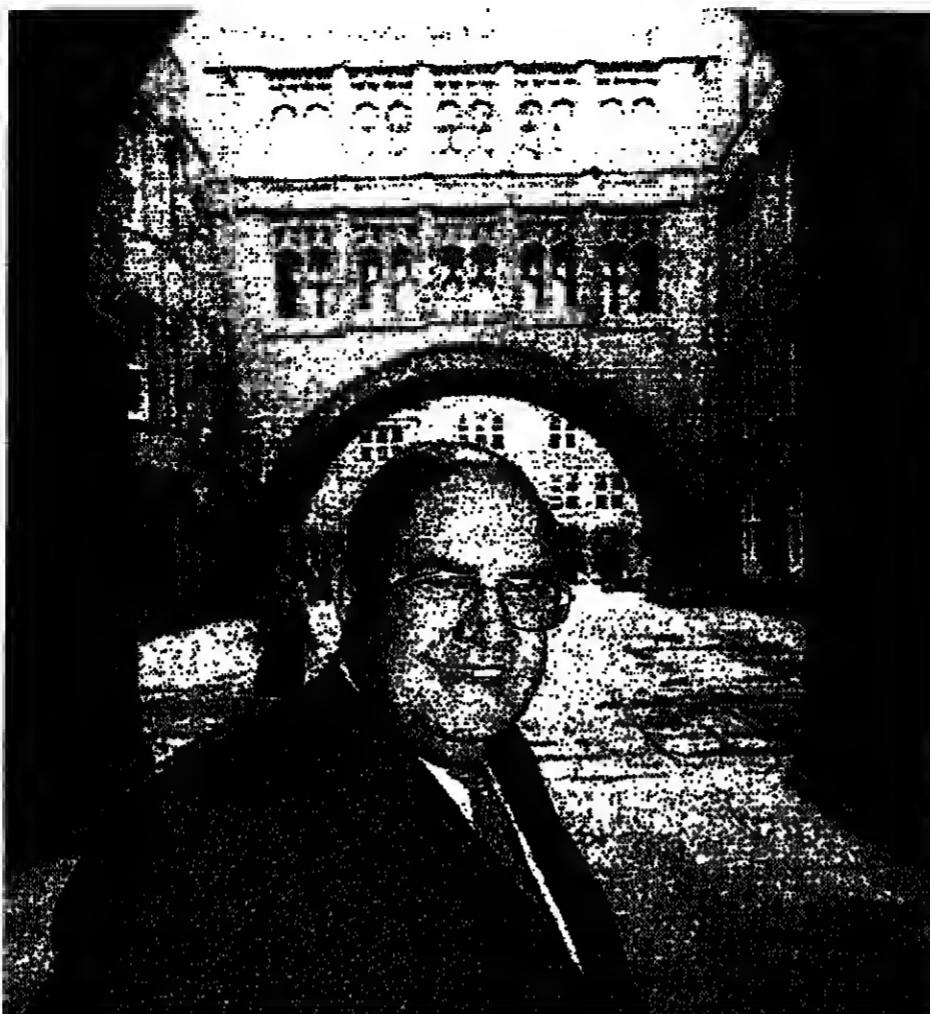
Ms Elizabeth Corley, director in charge of custody and investor services at UK investment bank SG Warburg and Co, says that her company has taken a different view. At Warburg, which is the custodian for its 75 per cent-owned subsidiary Mercury Asset Management (MAM), "custody is a core business".

MAM began to invest heavily in its custody operations about six years ago mostly to meet the needs of its fund management clients for whom it offers a bundled service.

However, because of the significant technology spend that effort required, MAM began to consider whether it could perform the same service well for record-keeping and other services.

Management clients.

And, indeed, some of its fund management clients, such as the GrandMet Group Pension Fund, ask MAM to additionally provide the custody for the portion of assets it does not invest. Recently, it has begun to market its custodial capacity more widely - earning an added boost from consultants who rate it highly - and has



Mick Newmarch, Prudential's chief executive: global custody not a core business

Dozens of smaller fund managers are expected to follow the Prudential and outsource their asset servicing business

"If you are making that investment, you must ask yourself whether you are doing it just for yourself, or for others as well, or should you not be doing it at all?" Ms Corley said. MAM, which is spending £10m to £12m on new systems each year, has decided it wants to do it for others in addition to itself.

It has succeeded in winning

the mandate to manage the new start-up unit-trust and unit-linked life insurance businesses of the Halifax Building Society and for Leeds Unit Trust Ltd, the unit trust arm of Leeds Permanent Building Society.

Also, MAM makes its proprietary retail fund administration system available commercially.

"I actually think that outsourcing is going to become more important," Ms Corley said. "People are saying 'If I can't do something well and I don't need to, why should I?'"

John Lee, partner at Lee, Schwartz Associates, a consulting firm specialising in custodial business, agrees that if anything, the trend towards outsourcing is likely to continue. While news of spectacular new contracts such as that the Pru's may still be rare instances, a far more common form of outsourcing is occurring under the description of "white labelling".

In white labelling, or private labelling, banks which have traditionally provided custody services find they can no longer afford to do so efficiently. They may then turn to one of the larger banks to do it for them, unknown to the ultimate client. The client, most likely a fund manager or insurance company, retains its direct relationship with the bank which will still be responsible for all reporting and the provision of administrative services.

Ross Whitehill, senior vice-president, global custody, at Morgan Stanley, notes that in Europe, where relationship banking remains a key determinant of who does business with whom, such private labelling relationships look particularly attractive.

Other banks were inclined to agree. "We're talking now to two European institutions who provide global custody. They cannot keep up with the technology and the big Americans are piling all their clients," said one banker. Although the banks are asking the custodians whose services they will "white label" for non-compete clauses in their respective markets, the bank believes such agreements will increasingly become a profitable activity for the largest operators and a hallmark of the custodial business on the European Continent.

The attractions of global custody for the dozen or so banks that are serious operators in the market stem as much from what it does not involve as from what it does involve. It is not an activity like lending which requires the use of balance sheets and ties up capital, nor is it like securities and money markets, which is profitable in good times but suffers from poor returns in bad times.

After the lending problems of many banks at the turn of the decade, and the let-down from 1993's trading annus mirabilis, these advantages are more firmly instilled than ever in most bankers' minds. Larger banks regard custody as having an attractive combination of relatively low risks and a stable annual earnings stream for successful operators.

Furthermore, custody has been accelerated by the sophistication of the bidding process for the largest contracts. Fund managers have become used to banks making aggressive quotes for the simplest forms of business to be allowed to carry out more profitable ancillary services. Basic custodial work is now done virtually free on the largest contracts.

Within the different forms of custodial business, global custody is also more attractive than domestic master trust and custody work in the US, and sub-custodianship in other domestic markets because of the growth in the market, and the potential for higher returns. Most global custodians argue that prospects are bright because of long-term investment trends.

Ralph Mastrangello, a managing director at JP Morgan, argues that the portfolio strategies of US fund managers mean that they have need for global custody services is bound to grow. "The search for yield is pushing them into new markets," he says. This not only means more call for central management of funds, but the possibility of higher margin work.

One custodian estimates

that margins on the ancillary service of stock lending - one of the most attractive linked businesses - are only 25 basis points (hundredths of a percentage point) in the London market, but range up to 300 basis points in some emerging markets. Only banks with a strong presence in emerging markets as custodians can achieve this return.

Profitability: John Gapper reports

Relatively low risks and stable earnings

This has led to a tendency for consolidation among custodians, with smaller operators in the US selling businesses to those with an established advantage. Furthermore, fund managers who have undertaken custody are continuing out a trend exemplified by Prudential Insurance in the UK to seek tenders for its global custody.

Despite the pressure on margins in basic forms of custody, the large operators therefore face the possibility of becoming increasingly dominant in a growing market, and so being able to reduce their unit costs. The future of profitability for such operators is likely to centre on their ability to control the risks of custody, which can be substantial.

One form of risk is credit. Although there is relatively little credit risk involved in basic custody, custodians have introduced forms of credit risk in an effort to offer more sophisticated services. One example is the now common practice of paying dividends or tax rebates to fund managers on set dates, whether or not the custodian has yet collected the money.

One custodian argues that these forms of risk are not being priced properly at the moment. Because custodians tend to deal with large credit-worthy fund managers, they have competed for business without taking true account of the risk of loss. "The credit risk aspects of this business are not getting enough attention, and they are not being priced," he says.

Most custodians believe that an even greater risk is operational: the chance of failing to complete trades that a custodian has guaranteed, and so having to make up the shortfall of funds because of movements in securities prices. The risk can be exaggerated, given that custodians can also benefit from market movements, but it is particularly acute to emerging markets.

Mr Vivian Eversole, executive vice-president of Chase Manhattan, says that the biggest risks "are definitely operational. It is blowing a transaction or valuing a fund improperly". Such risks are likely to figure more strongly in custodians' thoughts if margins on business in emerging markets erode without corresponding improvements in market infrastructure.

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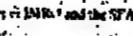
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كفاي من الأصل

low risks
earnings

This has led to a significant increase in the number of retail financial products available. In the UK, for example, there are now over 1,500 different types of investment funds, up from just over 1,000 in 1990. More than one quarter of US households own a mutual fund.

Within the UK market, sales of unit trusts were the striking feature of retail savings and investments last year. The unit trust industry attracted a record £9.14bn of net investment in 1993, and net sales of unit trusts for the first nine months of this year are higher – at £7.15bn – than for the same period last year.

Many UK investment managers say there is little difference between the services they require of a custodian for retail financial products compared with the characteristics they are looking for in a custodian for wholesale funds.

"There's no difference in pure custody terms," says Anthony Myers, managing director of Gartmore's custody subsidiary. The factors he cites as important include the extent of the network run by the custodian; the way in which it runs settlement; its general efficiency and electronic capability; and how good it is at providing reliable intelligence on corporate action.

The differences are, instead, in the additional services provided alongside custody.

In the UK, financial regulation requires every unit trust to appoint an independent trustee to look after the interests of unit holders. This function – which has no direct equivalent in other forms of investment – must be fulfilled by an organisation separate from the investment manager, and it is common for the role to be carried out by the custodian.

So, in appointing a custodian, a UK unit trust manager will look also at the trustee services available.

Recent changes in unit trust regulation, increasing the responsibilities of trustees could lead to some changes in trusteeship.

At the beginning of November, the Securities and Investments Board, the City's chief regulator, replaced its list of approved securities and derivatives markets for unit trust purposes with a duty on managers to ensure that the mar-

Settlement Index Emerging markets					
Country	Volume (% of total trades)	Settling (% on SD)	G2 '94	Benchmark '93 '94	% change
Argentina	5.58	65.57	75.77	74.45	-1.74
Brazil	9.83	94.23	89.68	92.18	2.73
Chile	0.08	100.00	93.07	100.00	5.16
Greece	2.63	44.30	4.31	19.85	360.58
India	2.98	24.23	6.04	1.03	-82.95
Indonesia	9.56	61.98	65.08	68.27	-6.42
Korea	3.68	86.95	88.50	88.12	-0.46
Malaysia	29.05	68.93	71.87	77.17	-7.57
Mexico	13.89	25.13	71.56	78.53	4.74
Portugal	3.00	97.00	94.37	97.57	3.39
Thailand	15.39	70.87	85.29	81.00	-5.03
Turkey	4.32	80.71	93.23	89.83	-3.92

GLOBAL CUSTODY 3

Retail financial products: Alison Smith reports

Small investors offer big business potential

Looking after the funds of small investors is becoming increasingly big business for custodians as well as for organisations more directly involved in retail financial services.

In the US, for example, the mutual fund industry had about \$2,000bn in assets in 1993, compared with just over \$1,000bn in 1990. More than one quarter of US households own a mutual fund.

Within the UK market, sales of unit trusts were the striking feature of retail savings and investments last year

kets where they invest meet certain criteria.

The change allows unit trusts to invest in a much wider range of emerging markets, but puts a greater onus on the trustee – which some are reluctant to accept – as well as the manager.

It could see trustee services move either in favour of the more broadly-based custodians, which can offer expertise on any given market.

Alternatively, it could lead to fragmentation, so that a manager wanting to operate a fund in a particular market would go to a trustee with specialist knowledge of that area.

In America, while no trustee function exists in respect of mutual funds, the additional services are similarly import-

tant in differentiating custodians.

"In the US market, what is most difficult and time-consuming is the daily pricing of the portfolio: not that many agents can do that as well as the auxiliary services, and by the time you include fund accounting as well, there are just a handful of custodian banks," says Wendy LaBonte, director of mutual fund marketing for State Street Bank in the US.

The US market is much more highly developed than the UK market in terms of the auxiliary services offered by custodians, but the UK market is moving in the same direction. Last year, SG Warburg set up a new service offering unit trust managers a combination of trusteeship and administrative services using a single database.

It has been appointed to handle the administration of the new unit trust subsidiary to be launched in January by Halifax Building Society, the UK's largest, and also acts for the newly-created retail financial products subsidiary of Leeds Permanent Building Society and for the retail products business of Invesco, the fund management group.

"Plain vanilla custody is very, very competitive," says Mr Beale. "It's very difficult to make a serious living out of it. You have always to be looking to add value."

In less than two years' time Crest, the UK's electronic stock market settlement system which will largely do away with share certificates, at least for institutional investors, is due to begin its phasing-in process.

Many other stock markets around the world, both in the developed world and in the emerging markets, are ahead of the UK in introducing this so-called dematerialisation. With no share certificates to look after, are custodians threatened with the collapse of their business? Not a bit of it. True, their vaults are liable to be empty.

But the changes bring at least the potential for a significant expansion of their business opportunities. Plainly, though, custodians will have to be prepared to adjust their techniques.

"We are very bullish about the whole situation," says Terry Pearson, head of external relations at the Royal Bank of Scotland's securities division in London.

He draws a parallel with the developments seen in the US after stock certificates were immobilised – that is, were kept in a central depository (the Depository Trust Company) as a compromise measure falling short of complete electronic dematerialisation.

"The US restructuring was thought to be the death knell of custody, but it turned out very differently."

Thus the American custodian banks developed the Master Trust concept,

which embraces many services including trade reporting, foreign currency control and elements of performance measurement.

According to Richard Crampton, managing director of the Bank of New York, in

London: "From a pure custody point of view, dematerialisation won't make much difference." Already the UK system is in important respects effectively dematerialised, he says, because certificates have no validity unless supported by entries on the company register.

Regular tasks of the custodian, such as handling settlements, transferring money, maintaining records, collecting dividends and monitoring corporate actions, will be essentially unchanged. "The bigger impact will be on the custodians rather than the customers – are now thinking about outsourcing."

Andrew Douglas, a senior account manager with Citibank, offers a similar view. "Physical safekeeping of securities is now only a small part of custody," he says. "As the business has developed, the key has been to add on services."

In the UK, the original concept of Taurus, the Stock Exchange electronic settlement system which was expensively abandoned two years ago, was more worrying for the banks than Crest now is.

Many of the big fund managers were planning to be their own account controllers

and might have taken many processes in-house.

But the failure of Taurus left them with burnt fingers and heavy cost write-offs.

Moreover, the successor project Crest is deliberately less powerful, because ambitions have been scaled down.

Functions not performed

active in the UK investment markets will face the need to establish interfaces with at least four systems – not only Crest for equities, but other systems for gifts, money-market instruments and financial derivatives.

The specialist role for custodians will therefore be secure, says Mr Reid. "Fund managers have their work cut out competing for their primary business, let alone competing with their banks," he observes.

Around the world, Barclays covers some 70 national market places, with two or three interfaces in each. "That's our job, not the fund managers."

Settlement improvements within the UK are especially focused on increasing speed, and custodians are looking forward to the indirect benefits this will bring through the opportunities for expanding their business in securities lending.

Already UK settlement of equity trades has moved from a fortnightly account basis to 10-day rolling settlement, and the Stock Exchange recently announced a move to five-day settlement on June 26 next year.

Eventually, when Crest is running smoothly, three-day settlement will be introduced.

With time constraints becoming much more pressing, London marketmakers will have to rely much more on stock lending to balance their books.

"We expect that demand for stock lending will rise fourfold," says Terry Pearson, of EBS.

As a result, custodians will have a much greater opportunity to add responsibilities such as lending on an agency basis on behalf of clients and looking after the collateral.

Mr Douglas, of Citibank, also sees plenty of scope here. "Demand will increase dramatically," he says, and from a starting position at which demand for stock already far outstrips supply. Lending rates may have to rise if a broad balance is to be maintained.

So there could be scope for expansion of Citibank's specialist lending desk, which controls stock borrowing and lending around the world.

This is an example of how custodians can aim to develop their expertise in systems and move higher up the added-value chain. Opportunities could multiply. For instance, data could be supplied directly to performance measurement specialists such as WM and Caps.

At Barclays Bank, however, Alastair Reid displays a little more caution. "Crest does present lots of opportunities," he says, "but the institutions may not wish to pay the appropriate price. Let's wait and see."

Terry Pearson is rather more forthright. "The Crest system is deliberately simple and limited in functionality," he says. "Capability has to be added somewhere else. Custodians are the obvious ones to do it."

"The US restructuring was thought to be the death knell of custody, but it turned out very differently"

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GLOBAL CUSTODY 4

Swift: John Gapper looks at the cross-border financial message network

Uncertainty over expansion plans

For global custodians, there are few more vital matters than being able to settle securities transactions on behalf of clients safely, and quickly. Without an efficient method of doing so, custodians face not only high costs, but the financial risks of settlement failure.

The large US custodians might therefore have been expected to welcome a move by Swift, the Belgian-based cross-border financial message network, to provide a computer matching and reconciliation facility which can be used by all custodians and fund managers to track their transactions.

It was not to be. Instead, SwiftAsset Reconciliation was criticised on its launch at Swift's Sibos payments conference in Boston last month for being an inappropriate ven-

ture. The idea of easy access to such a tool for all Swift's 4,000 customers did not please the largest custodians.

Mr Vivian Eversole, executive vice-president of Chase Manhattan Bank, argued that Swift, which is owned by 2,230 banks, should concentrate on its core service of delivering financial messages rather than producing "value-added" products for market participants.

The question of how it can avoid competing with its own shareholders has become crucial for Swift as it mounts an ambitious push into the securities market, broadening its roots as a means for banks to exchange payments, foreign exchange and money markets messages.

There is a clear logic to Swift's securities ambitions. Swift itself estimates that the growth in global investment means that there will be 1bn securities messages exchanged annually by 1997. Yet members exchanged only 21m securities messages - a fifth of total traffic - during last year.

Tony Kirby, Swift's director of securities markets, says that falling settlement times mean that it is increasingly difficult

to exchange paper confirmations of trades. "You have to be connected electronically, or you can imagine telexes and faxes blocking the world's financial arteries," he says.

This has given Swift an opportunity which it might have found harder to capitalise on two years ago. The network then had a reputation for overspending, and being unresponsive to its users. Although it had admitted fund managers in 1992, it was still levying relatively high transaction charges.

Since then, the network has undergone a substantial reform led by top management. Leonard Shrank, the chief executive recruited from Chase Manhattan two years ago, has engineered cuts in the entry fees and tariffs for use of the network because of reduced expenses and higher volumes.

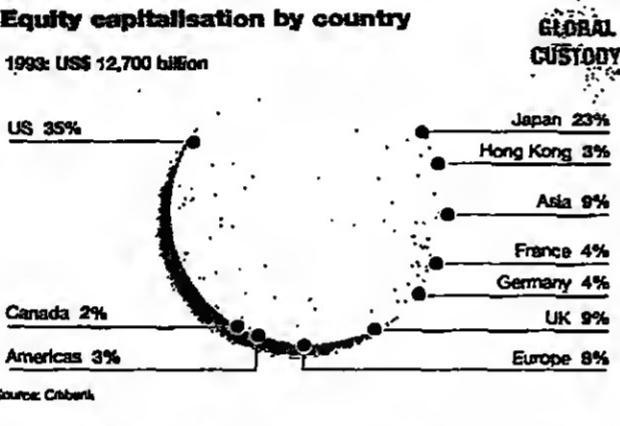
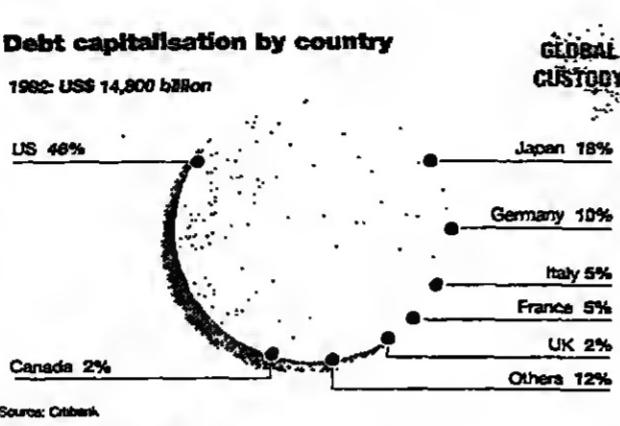
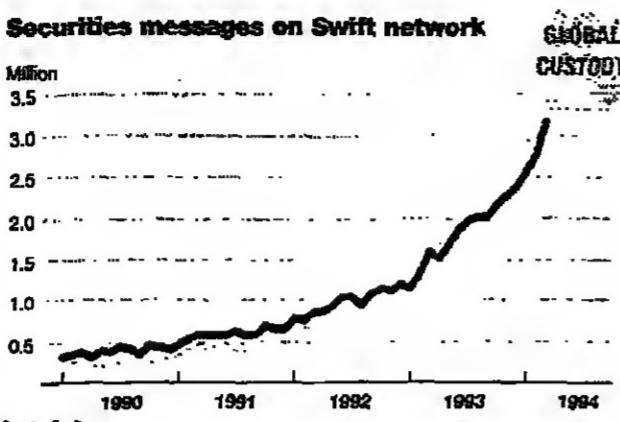
Mr Kirby says there is no conflict between Swift developing securities services and the interest of members such as large global custodians. He says that if the maximum number of participants is connected electronically and can exchange information "it will reduce the risks for everybody."

Yet Swift now faces uncertainty over how it should develop its securities activities. Mr Kirby argues that it can play a pivotal role in lowering the automation costs of new operators.

Some of this effect has already been seen in the relative enthusiasm of smaller fund managers for the network.

"The reason we are looking at added-value services is to attract newer participants. If the maximum number of parties is connected electronically, it will reduce the risks for everybody," he says. It would also allow smaller fund managers and custodians to provide sophisticated services.

Mr Kirby points to two advantages for fund managers in services such as SwiftAsset Reconciliation. First, he says it will improve the quality of information they receive on their trades. This will enable them to alert their bank "if there is a problem



rather than waiting to be informed. A second advantage, he says, is that "it is crazy for a fund manager to use every type of proprietary system that a bank comes up with". If they use systems which are standard across the whole industry, this means that they will be able "to switch custodians fairly cleanly" if they wish.

He combines this ambition with a clear statement that Swift does not want to "replace the banks' proprietary systems".

Yet there is clearly a potential for conflict with custodians that provide high margin services for customers by gathering such information through their proprietary systems.

The scope for conflict in

securities activities is greater than in some of Swift's potential payment and foreign exchange services because banks wanted to act as an intermediary there. But plans such as centralised matching of securities trades by 1997 could threaten the existing role of custodians.

In her Sibos speech, Ms Everold argued that such value-added products were not an integral part of its strategy of attending to the needs of its most important customers - banks. Instead, she said Swift should be "focused on building the information autobahn of the financial world".

Yet the distinction between Swift's different categories of customers is likely to become increasingly blurred. Its move to admit fund managers in 1992

means that all the data at their fingertips.

Frank Russell, which is active in the performance measurement market itself, has wasted no time in capitalising on this latest trend. The company is providing a software package to Chase Manhattan Bank, one of the world's largest global custodians, which is used by all its clients. The service will provide measurement and multi-currency performance attribution, helping clients to pinpoint which aspects of their investment strategy led to the out-performance or under-performance of a portfolio.

Also, Frank Russell is providing its performance measurement software to a group of other banks who make it available to selected clients.

According to Ms Laurette Bryan, senior vice-president in charge of performance and analytics at State Street Bank, says that the role of custodians in performance measurement is now so pervasive in the US that "the consultants are almost getting out of the business here because the debate has surfaced."

He argues that "today's added-value service is tomorrow's commodity" in the fast-evolving world of custodianship.

This means that Swift should be able to focus on activities which do not conflict with global custodian shareholders. This is likely to be one of its largest challenges in the future.

Nothing has attracted more excitement than performance measurement in the search to find new value-added services to package into global custody services.

Traditionally the domain of independent professional services who glean information from custodians before translating it into usable form for clients, custodians are moving into performance measurement with a vengeance.

"Custodians were fools ever to let performance measurement go to third-party providers," one banker said.

Robert Ross, director of consulting at Frank Russell Associates in London, said: "In theory, it could all be done at the push of a button. Custodians have all the data at their fingertips," he noted.

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formance of a portfolio.

Also, Frank Russell is pro-

viding its performance mea-

surement software to a group

of other banks who make it

available to selected clients.

What clients really want

is to get beyond pure per-

formance measurement.

If you can commit and in-

terpret, then clients are will-

ing to pay for it," she says.

In the US, fund manage-

ment styles and the absence

of a single, universal per-

formance benchmark have

created a more hospitable mar-

ket for custodial banks to

make inroads into that mar-

ket. But in the UK, the "bal-

anced" pension fund portfolio

where the fund manager, not

the client, decides the asset

allocation, is the norm.

For this reason, consultants

will like to obtain better

synergy between the service

and its global custody op-

erations.

Mr Kiley acknowledges the

differences between the two

markets. "We need to de-

velop different products and

services for the two markets.

They want different things."

US clients "want to get down

to the performance of the in-

dividual securities, not just

portfolio measurement". They

want to know what each

stock or bond contributed to

overall performance.

WM does have several spe-

cified products, including its

new Perfex product which

measures the contribution for

each exchange made to per-

formance. Also, in the Globemaster

product; WM does the per-

formance measurement side of

the custody service and WM markets its per-

formance measurement capabili-

ties to other custodians as well.

For this reason, consultants

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TUESDAY NOVEMBER 29
Norma Cohen reports
On service

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GLOBAL CUSTODY 6

Securities lending: Norma Cohen on the value of this bolt-on service

Cash-generating practice

Of all the services global custodians provide, none causes as much interest as securities lending.

"This is the business where an efficient custodian can earn enough cash to be able to offer a new client a basic service almost free of charge."

"There is only one bolt-on service which is of value to the provider and that is securities lending," said John Lee, partner at Lee Schwartz Associates, a consulting firm specializing in custody. "There is an increasing number of custody contracts tendered for on the basis of 'We will do the custody for free if we get the securities lending bit,'" Mr Lee said.

However, some custodians are cautioning against linking pricing decisions too closely to securities lending. "Securities lending does influence pricing decisions," said Dick Feehan, managing director at Bankers Trust's European global products division. "But the structure of a portfolio can change overnight," he warned. It may be reconstituted in a way which offers far less potential for lending than had been thought and the custodian could be underpricing his service.

Securities lending offers clients a chance to earn not only a rate of return on the loaned securities, but on the investment of the collateral held against it.

Yet, custodians say, even after years of successful stock lending in the US which has enhanced returns and cut operating costs significantly, many UK pension funds remain wary of the practice.

Demand for loaned securities - both equity and debt - has been driven by the growing use of derivative instruments by fund managers and securities houses. These encourage investors to take short positions - that is, to sell securities they do not own - and there are times when investors need to borrow stock to fill a short position.

Also, international stock lending has been driven by vastly increased interest in emerging and less efficient markets by US and UK investors. Investors willing to lend

Spanish securities, for instance, may earn up to 3 per cent of the value of securities loaned reflecting both market inefficiencies and the reticence of domestic investors to lend in an environment of legal ambiguity about the status of the practice.

Inefficient, paper-based markets also offer great potential

are rapidly increasing.

However, in the UK clients are far more reluctant. "We do very little lending in the UK," he said. Partly, that reluctance might reflect the relatively low returns earned on domestic stock lending. While margins are also low in the US, volumes are so large that investors who do participate earn quite

stock lending, passes the collateral it receives back to the lender, who is then free to invest it as he sees fit.

However, the common practice is for the global custodian to invest the collateral. This is not a totally risk-free activity as Chicago-based Harris Trust found out earlier this year.

In the second quarter of 1994,

Country	Volume (% of total traded)	Settlement Index*			% change
		Setting (% on SD)	Q2 94	Benchmark Q3 94	
Australia	5.79	97.80	95.23	98.30	+1.12
Belgium	0.42	84.97	83.99	73.83	-11.98
Canada	8.30	96.34	98.25	98.78	+8.41
Denmark	0.63	90.02	89.81	80.58	-10.28
France	0.80	89.68	79.72	84.39	+5.88
Germany	0.93	89.96	82.18	88.08	+8.24
Italy	0.24	92.05	82.45	90.05	+9.23
Ireland	0.68	94.26	90.45	92.07	+2.51
Netherlands	1.82	87.00	82.45	65.11	-28.49
Spain	0.50	90.80	92.22	83.07	-11.04
Switzerland	0.20	79.54	88.82	66.58	-37.03
UK	16.46	95.27	91.37	91.84	+0.82
US	18.28	97.10	92.63	97.34	+5.08
Eurobonds	37.57	85.28	80.57	88.68	+10.08

*The purpose of the settlement benchmark is to provide a means of comparing the settlement efficiency of different markets and to track the evolution of settlement performance in individual markets over time. The benchmark incorporates the four components which, combined together, reflect the overall cost to market participants of settled trades. These include average trade size, local market interest rates, the proportion of trades that fail, and the length of time for which they fail. By combining these factors in a single currency, comparisons can be made between different markets. The results are expressed as a score out of a maximum 100. The lower the score the higher the effective operational costs of settled transactions in any given market.

Source: GSBC Benchmark

for lending at high margins.

Brokers eager to sell shares to clients find they may not be able to obtain them outright and borrow them from intermediaries to make good delivery.

As more investors become willing to lend, margins come down. In Japan, for instance, margins have fallen from three percentage points a few years ago to roughly 0.3 per cent at present.

"Securities lending has become a much bigger part of the business," said Charles Cassidy, senior vice-president at State Street Bank in charge of financial asset servicing in Europe. State Street has roughly \$200bn in custody accounts which clients have given permission to lend.

"That is a significant increase over the past year when we had about \$30bn in total that clients were willing to lend," he said. About 25 per cent is out on loan at any one time, he said. The biggest participants are the large public sector pension funds whose knowledge and sophistication

Harris took a \$33m write-off to reflect more than \$51m in losses stemming from a decision to invest held against clients' loans of securities in volatile collateralized mortgage obligations.

While these offer relatively low counterparty risk, they face significant market risk and fell sharply in value when interest rates rose earlier this year. Harris, which says it ranks among the top US-based global custodians, "made whole" all of its clients which had sustained the losses. Moreover, a spokeswoman said that Harris has revised its internal risk management procedures as a result.

Typically, Mr Weeks notes, there are three types of collateral which institutions regard as acceptable. These are cash, letters of credit and Treasury bills. Mr Weeks says because client agreements usually limit an end-client's set rate of return, say 3 per cent, there is an incentive for custodians to review their use of derivatives.

The pressures on custodians who have traditionally supplied a range of core services such as settlement, safekeeping, dividend collection and tax-related services for physical assets are growing.

"Custodians tended to adopt an ostrich approach and duck their heads in the sand. They can't do that any longer," says

The rapidly growing derivatives industry has faced some setbacks this year, with a string of highly publicised corporate losses and two legal actions denting its image.

Yet underlying growth in the use of derivatives - both simpler options and futures contracts traded on exchanges and the more complex swaps and packages bought over the counter - has continued apace.

As a result the demands on banks to adapt their custodial functions to accommodate derivative instruments are rising. Global custodians are in little doubt about the pace of change.

"We have seen a huge increase in interest among certain types of client, including fund and investment managers who are looking to get the custody of traditional securities and derivatives in one place," says Aidan Dennis, vice-president of global securities services at Chase Manhattan.

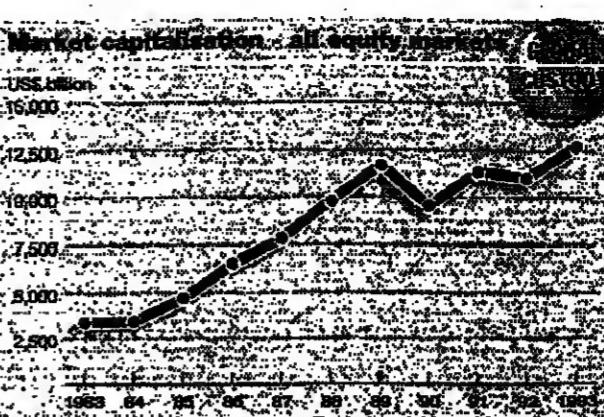
"Two years ago nobody used to ask about derivatives when they submitted a 'request for proposal' (industry jargon for the detailed proposals made by clients to their custodians). Every request I have received in the last six months has contained something on derivatives. It is quite unbelievable. Everyone is asking for it," adds Mr Dennis.

"Up to two years ago there was nothing on derivatives. It is beginning to appear now," says Dick Feehan, managing director at Bankers Trust. "There used to be a dichotomy between the rocket science grand masters who were designing the products and the back offices who were reporting on them. That gap no longer exists," he adds.

Increasingly fund managers - even at conservative investment institutions such as UK life offices - are using derivatives, for purposes such as tactical asset allocation. Bankers Trust estimates that up to 50 per cent of fund managers with more than \$500m under management are using or reviewing their use of derivatives.

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"Custodians tended to adopt an ostrich approach and duck their heads in the sand. They can't do that any longer," says



Derivatives: Richard Lapper on the growth of the industry

Custodians face rising demand

Mr Feehan, who adds that the demand for derivatives-related services is part of growing interest in other "value-added" services, such as the detailed proposals made by clients to their custodians. Every request I have received in the last six months has contained something on derivatives. It is quite unbelievable. Everyone is asking for it," adds Mr Dennis.

Indeed, global custodians can help streamline information gathering, reporting and accountancy procedures.

A custodian, for example, can facilitate central clearing of all contracts traded on an international exchange such as Liffe or the Chicago Board of Trade. This can help consolidate and streamline the payment of margin, the capital

and exchange traded products.

Again with exchange traded products, investors are moving towards a single point of settlement and clearing. "This is for convenience, cost and reporting," adds Mr Dennis.

"A single information flow is what it is all about. It should allow them to make better investment decisions."

Not all banks are up to meeting the challenge.

The complexity of the instruments involved, and their relationship with the rest of an investment portfolio, requires more sophisticated reporting than straightforward equity or bond trades, as well as strong operational support.

Practitioners emphasise two problems in particular. First, the accounting treatment for derivatives can vary from that of other securities and may vary from region to region. "For example, it is very common to account for securities on an average cost basis, but most customers run their

Continued on page 7

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GLOBAL CUSTODY 7



Lee Adams: a universal language will save money

Technology: Sheila Jones on a common language

Getting the right message across

The Holy Grail of the custody industry is a universal language that will enable operators to talk to each other across the globe unhindered.

A range of people representing custodians, fund managers, and a host of other groups have been meeting in Europe and the US in an attempt to establish common messaging standards in the way trades are confirmed and settled. They want a language to carry the billions of pieces of information, or messages, about transactions daily between custodians and their clients.

Most people in the industry agree that the need to speed processing through a universal language is urgent, particularly as settlement periods become shorter.

"When 30 per cent of your messages are on free format

A language is needed to carry the billions of pieces of information about transactions daily between custodians and their clients

(unrecognised universally), and you're having to interpret them, and then rekey them, that is what the urgency is about," says John Gubert, senior manager of group securities services at HSBC Holdings.

"A universal language allows you to receive messages and read them without human intervention. It takes out the time needed to manually load messages, and it removes an element of error when messages are being rekeyed. It speeds processes at a time of faster and faster settlement."

Mr Gubert predicts that by the end of the decade, 50-60 per cent of trades will be settled on the day of trade, and the rest within three days.

Lee Adams, a vice-president at Citibank responsible for product development, echoes Mr Gubert's view: "A fund manager told me recently that they dealt with 40 different custodians – unless those 40 custodians agree to use the same format, the poor fund manager is going to be receiving messages possibly in 40 different languages."

Mr Adams also believes a universal language will save money, increase efficiency, and reduce risk. It will "close the loop" in the industry's automation.

The main industry body working on standards is the Industry Standardisation for Institutional Trade Communication (ISITC), an independent forum of representatives in the US and Europe. The ISITC

works closely with Swift, the dominant message network provider, in looking at building on Swift messages, extending their use across the industry and creating new standards. A primary role is to develop formats for messages that can be used across a range of networks throughout the global industry.

The ISITC is making progress, according to one analyst, "but it is a bit like watching a swan on water – it is serene on the surface, but its feet are working away underneath".

The ISITC's work, and that carried out by other groups, is co-ordinated by the Securities Standards Advisory Board, which was set up two years ago to bring together the various strands of work already under way.

Mr Gubert fears that attempts to create a universal messaging system are being hampered by the perceived need for consensus. He believes the industry needs to find a fast-track route, which means "in some ways being dictatorial".

The trouble with consensus is that if custodian A wants to use eight characters as an ID code and B wants to use 12, there is no possibility of a consensus, so you need an arbiter/dictator," he says. "Inevitably that will be the big boys, and people will squelch like mad, but they are the ones handling the bulk of messages. You have to do it with a small group of operators to get standards on networks which are then used. That's effectively what the ISITC is doing to a great extent."

Many in the industry acknowledge there is much co-operation between the various bodies involved in creating messaging standards, but some also fear the process is bureaucratic and slow moving, and that work on standards is becoming fragmented and duplicated. Rivalry between different standards groups has created a "bugger's muddle", according to one custodian.

Simon Pilkington, chairman of the ISITC in Europe, says he believes some of the criticism stems from "misunderstandings and confusion" about the position of the various groups in the process and with each other.

The ISITC agreed an equity and fixed income standard in September last year, and its working groups are now looking at the other main areas: reconciliation and corporate actions, derivatives and foreign exchange. Lee Adams, at Citibank, sits on the ISITC's corporate actions working group. He says a draft standard for a type of mandatory corpor-

ate action should be agreed by the end of this year, before going to the implementation stage.

Mr Gubert believes any one of three outcomes is likely by the end of the decade: the status quo; a technical solution that is too technical for the users; or a fast-track solution dominated by the largest operators.

"World number one is the one in which there is total confusion – as there is at the moment – as to what a precise standard is." Different custodians communicating in their own, proprietary, language is costing the industry "millions of dollars", says Mr Gubert. Each message has to be translated, by computer or manually. For small operators, the big costs could come on the capital side as new standards

Consensus, while hard to achieve, is the only way the industry as a whole can embrace new standards and make them work

are implemented and systems have to be upgraded or replaced.

"The second world is where we see the emergence of a massive data dictionary – a bible – which people find very difficult to understand and to implement. So we will have a technical solution but the solution will be too complex."

Mr Gubert's third, and favoured option, is the emergence of a fast-track of a limited number of operators that already handles most of the business. "It has to be a very prescriptive mechanism to implement standards that will cover the vast bulk of our message requirements."

He acknowledges this could create culture and status problems: "People don't like being left off the list." But he believes it is the only realistic approach and the one most likely to satisfy the needs of the largest portion of the business.

Yet others argue that consensus, while hard to achieve, is the only way the industry as a whole can embrace new standards and make them work.

"To make this work we need as wide an agreement and as wide a participation as possible," says Mr Adams. "Everyone's got everything to gain. If we don't do this, we will be just right back where we started, so we tend towards the 80-20 rule. If you try to automate everything you're going to fail, and fail big-time. You've got to concentrate on what is really important."

Custodians face rising demand

Continued from page 6

derivative portfolios on a first in/first out basis," notes Mr Dennis.

Second, the industry has a considerable amount of work to do and this suggests the need for standardisation. In the securities business practices have been partially harmonised and there has been a move towards the use of international security

identification numbers. Unfortunately there are no comparable standards existing in the derivatives markets and this is partially because of the life span of derivative products.

"With the addition of a variety of strike prices and delivery months there may be more than 50 different contracts available on the same underlying instruments at any given time," he adds.

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GLOBAL CUSTODY 8

Although the flow of funds into the world's emerging markets has eased in 1994, following a phenomenal burst of activity during 1993, their attractiveness as long-term asset investments remains undiminished.

According to Standard Chartered Bank the size of emerging markets in terms of market capitalisation is set to double in five years, from its present level of around \$2,000bn; while other commentators point to the fact that if the economies of the world's emerging markets continue to develop at the rate of growth witnessed recently then, in about 20 years' time, they could account for around half the world's equity market capitalisation.

No wonder then that custodians have, in general, not seen a significant slowing in the generation of business, particularly as fund managers explore the possibilities of entering hitherto uncharted countries.

While risks remain in many markets custodians note that in some cases settlement can actually be easier to execute than in some developed markets. For instance, says Paul Bellamy, manager in custody operations at Robert Fleming, some emerging markets are already Swift-oriented, particularly in the Middle East, and have already moved to paperless trading systems.

Nevertheless, it is clear that significant problems arise when investing in such frontier markets as Russia. Citibank raises a cautionary tale regarding Russia where demand is not necessarily supported by the accessibility or availability of securities. There is no traditional equity market at present with a voucher system in operation. "The only way of ascertaining whether an investor owns vouchers is to obtain a photocopy of the investor list from the registrar," says the bank. "A photocopy provides no comfort that one is actually the beneficial owner of the vouchers and the law is unclear on these issues. On the one hand, there are huge potential returns to be had, but these could prove to be worthless if the voucher is also owned by three or four other investors."

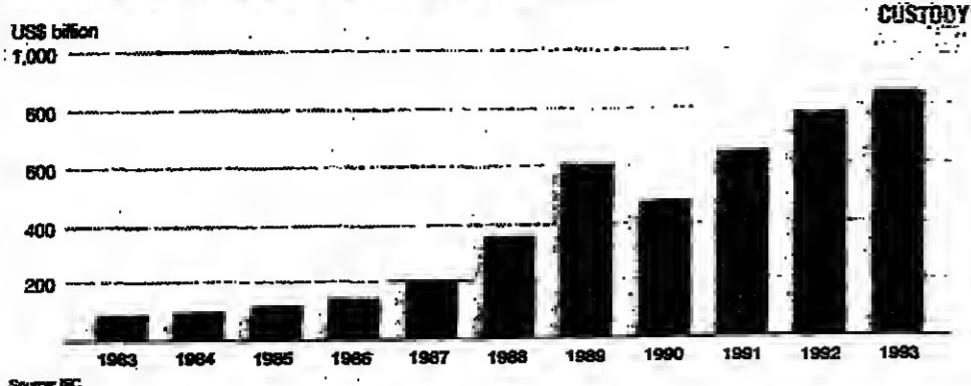
Mark Mobius, of Templeton Emerging Markets Fund, notes that the question of risk allocation and control has not been fully and completely addressed.

"In the corporate arena the challenges are great indeed."

Emerging markets: John Pitt on the risks encountered in some countries

Frontier areas pose problems

Market capitalisation - emerging markets



Allocations to emerging markets



The first difficulty is identifying the existence of those corporate actions, when they are taking place and what are the 'ex dates' and 'pay dates'. Information flows about such matters are not ideal in emerging markets so that the custodian's task moves to a high level of difficulty necessitating an extra degree of care not normally associated with custodial responsibilities.

"Co-mingling of client accounts by custodial banks presents another challenge to emerging market investors. It is clear that in many accounts in emerging country sub-custody banks, assets of different investors are co-mingled so that in the event of mishap such as counterfeiting, tracing the actual owner of the worthless securities becomes a major problem. Clients should demand separated accounts to ensure the viability of their holdings."

Another important problem is the lack of foreign exchange convertibility. Venezuela is a

typical example where there is no procedure for repatriation, while in South Korea, since the currency is not traded in London, for instance, conversion can only be done in Seoul, and custodians are dependent on a sub-custodian.

Karen Janes, vice-president, regional network manager at Chase Manhattan Bank, also illustrates the example of Morocco.

"Morocco is an old-fashioned physical market, and the main problem here is to do with foreign exchange. For instance, settlement on the stock exchange is T+1 but there is no way that an investor can get foreign exchange process in that time - it is more like T+4. The way round this is that people agree to trade a few days ahead, agree a price and book the trade for a few days later when the forex deal has been completed."

She remarks that growth in activity has been seen this year in eastern Europe and Africa, both north and south.

Chase has been working with a local bank in the Czech Republic, although there are some basic problems in the way the market is structured. "For example," she notes, "the local sub-custodians are not able to have accounts in the central depositary; it has to be the investors themselves."

This means that you have to set up powers of attorney allowing the sub-custodians the legal right to settle the trade when they physically go to the central depository.

"In the Czech Republic the majority of trading happens off market, with a few large trades. It is supposedly a scripless system, but to ensure that you are actually getting settlement you have to physically go to the central depository and witness the confirmation. However, this process should change over time and there will eventually be on-line settlement."

India has long been a significant problem for institutional investors. Sanjiv Talukdar, head of the India desk at For-

meral & Colonial, observes that problems with custody have been one of the biggest obstacles to the development of the Indian markets.

This year, for instance, close to \$100m has been turned away because of custody problems. International fund managers cannot use local custodians because often they do not meet international regulations.

With deregulation of the market, foreign institutions and private sector mutual funds have become active, largely interested in block deals off market in B shares, which have a seven-day account cycle.

Since these trades are not executed through the exchange, prices are not transparent. Paradoxically, therefore, India is one market where transparency has fallen with the rise in turnover, he says.

Another problem endemic to India is the sheer volume of paper work generated, the main reason why more and more trade has successfully moved off-shore into global depository receipts (GDRs), which the Indian authorities have been happy to see take place.

There are vested interests against change, such as the establishment of a central depository system. This would, in western terms, be the best solution to the current difficulties.

Next best would be instead of trying to get rid of the system as it stands, trying to tweak it at the edges.

An attempt to do this has been the introduction of so-called "jumbo certificates". Typically, Indians deal in small lots, that is 50 to 100 shares. The jumbo is a deal of at least 1,000 shares, but because the retail market is not used to dealing in such large amounts a different price is fixed.

Many custodians expect to see an increase in volume, since the allocation of funds to emerging markets is rising regardless of whether the markets themselves are going up or down. Citibank, for instance, has plans to expand its custody network to include 20 more countries by 1996, including the opening of a safekeeping facility in Moscow and custody services in a number of African countries.

Chase's Karen Janes suggests that investors have to be open-minded regarding investment in new emerging markets and to work with them. Chase, she says, spends a lot of its time training sub-custodians.

India: Naazneen Karmali discusses antiquated procedures

A paper mountain

Inadequate custodial capacity is a significant road block to foreign portfolio investments in India's stock markets. The value of such investments, which have been permitted by the Indian government since January 1993, were \$2.75bn at the end of September 1994. While this figure represents only a small percentage of the total market capitalisation of \$100bn, it is expected to increase steadily. It is estimated that portfolio investments and Euroissues by Indian companies would amount to \$8bn-\$10bn by March 1995.

The number of foreign institutional investors registered with the Securities Exchange Board of India (Sebi), the regulatory authority, has increased from 136 to 229 since January this year.

The entry of these large investors has put tremendous pressure on the few banks that provide custodial services. They find that their sophisticated systems cannot deal with India's antiquated settlement and transfer procedures. Transactions are heavily paper-oriented and require physical delivery of shares. Each share certificate has to be individually signed along with a transfer deed. What makes it more cumbersome is that marketable lots are small. The Bombay Stock Exchange, for example, which accounts for 70 per cent of the trading in the secondary market, recognises lots no larger than 50 or 100 shares.

"The problem in India is that there's paper, paper and more paper," says Steve Page, senior manager securities services, Hongkong and Shanghai Banking Corporation. "It is a retail system that finds it difficult to cope with the demands of wholesale investors." Last December, when foreign portfolio investment touched \$1bn, custodians were overwhelmed by the masses of paper flooding through their doors. Confronted by a huge backlog in processing, they imposed strict trading limits on their clients. New business was turned away.

To cope with the increased workload, custodians have been building capacity by hiring more vault space and staff. Hongkong Bank and Citibank, the two biggest providers of custodial services to foreign clients, have more than doubled capacity. Mr

by the third quarter of 1995 a new depository will be constructed near Bombay with a capacity to hold 550m share certificates. This will have an automated storage and retrieval system on a par with international standards. The corporation is keen to collaborate with a global custodian as that will allow it to take on foreign clients. Morgan Stanley is a possible partner.

Foreign custodians believe that solving problems is at best a temporary measure and does not address the more systemic issues. One way forward, they have suggested, is to introduce institutional board lots of 1,000 or more shares. While the idea finds favour with Sebi, fund managers and brokers have been resisting it. They fear that their holdings would become illiquid and this would result in the additional headache of having to split large certificates into smaller ones.

To ease the paperwork, custodians were earlier allowed to introduce Jumbo transfers, that covered each transaction. Companies have also begun issuing jumbo share certificates through the Bombay Stock Exchange does not accept these as good delivery. Sebi has recently approved the proposal that custodians trade institutional board lots between themselves.

This would bring down the risk factor relating to bad delivery which amounts to 20 per cent at present. Delays in settlement, which occur eight times out of 10 would get eliminated. Mr Page says that in a few cases, shares are rejected by registrars and have to be sent back to the brokers. This increases risks to investors who have to wait six months before shares are registered in their names. A two-tier market would reduce problems all around. Custodians say that if the institutional market does kick off then it would lead to a paperless trading system and a central securities depository.

The government is expected to introduce legislation on a central depository by the year end. The option of multi-depositories, one for each region, is also being considered. The stock holding corporation would like to be appointed as central depository and is working towards it. Fund managers do not expect this to happen quickly.

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mountain
1993 antiquated procedure

the world's largest aluminum smelter. This will be the first time in history that a major industrial plant has been built in Russia. It is expected to take about 10 years to complete. The cost of the project is estimated at \$1 billion.

Custody services tend not to be noticed when they work. They are the poor cousins of the securities industry, consigned to the back office and out of the spotlight.

Only when safekeeping of securities and settlement of transactions are flawed does it become clear how vital they are to functioning markets.

And in few places is custody less developed, and more of an issue, than in Russia. Observers call it "the single biggest deterrent" to western investment in Russia.

None of the usual assumptions apply. Russia has no paper traded system because share certificates do not exist.

Instead, the evidence of ownership is a name in a registrar's book. For a share transaction to take place an agent, or agents, for both buyer and seller have to go physically to the company's registrar and re-register ownership.

That is easier said than

done. There are about 3,000 registrars and those for many of the most attractive companies, the energy giants, are far from Moscow and St Petersburg.

This logistical morass has given rise to a mini-industry in the sale of shares by brokers who do not actually own them. Apart from physically inspecting a share register, the only evidence a purchaser has that he is buying shares from their rightful owner is an extract from the official share register.

But, as a western banker in Moscow explained, "if you are willing to pay for an extract, you can get as many as you like". So, although none admit to having been duped themselves, Russian bankers say that some businessmen, particularly in the provinces, are doing a steady trade in fake extracts. The unfortunate buyers learn they have been deceived only when they try to add their names to the official register and discover that their vendor does not appear.

These fake extracts are coming to be known as "dead souls" in a reference to the eponymous 19th century Russian novel by Nikolai Gogol, whose hero bought up documents establishing his ownership of serfs who were no longer living. After the liberation of the serfs the Tsarist government compensated their former owners, a scheme which Gogol's hero cashed in on, using his proofs of ownership of "dead souls".

But even for careful investors, who avoid buying fake shares by sending their agents to personally inspect the share register in Siberia, or wherever it happens to be located, the difficulties have only begun. A registrar is allowed to take up to three days in alter the books and the agent may have to hang around and queue. The official is allowed to charge a transaction tax and the rate can reach as high as 5 per cent of the value of the deal.

That is, if the buyer is lucky.

The official will sometimes decide that a piece of paperwork is missing and send the agent back to Moscow. Some companies such as Gazprom, the Russian gas giant, can obstruct by exercising its right of first refusal and offering a laughable price in the seller.

Getting hold of shares is difficult enough; safeguarding them is a more fundamental problem. According to Russian law, any enterprise with more than 1,000 shareholders is obliged to entrust its register to a "separate" organisation. But, in practice, many of the registers of Russia's largest factories are controlled directly by the company and are often located in the company's headquarters.

The overpowering fear of

western investors is that their

share will disappear from the

record. A registrar, influenced by the issuer, could in theory just say that an investor had sold its shares. The registration book could be stolen or destroyed in a fire. "It could be an effort to defraud, to lie, or just a simple error," says Ms Yvonne Rogers, head of settlement for Chase Manhattan in Moscow.

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GLOBAL CUSTODY 10

Voting rights: Norma Cohen looks at the procedures for shareholders

The cost of making your voice heard

It is one thing for institutional investors to flex their collective muscles under the gaze of companies whose shares they own, but it is quite another to deliver the knockout punch that sends an entrenched, inefficient and profligate management into the history books.

For that, investors say, what you need is a really good custodian, particularly if you are talking about making your voice heard at companies you own abroad.

Since 1988, the US Department of Labour has interpreted the ERISA laws, setting out the rules under which US pension schemes are to be administered, to mean that there is an obligation to scheme members to exercise their rights at companies in which they have a stake.

As a result, custodians estimate that US pension funds vote nearly all the time and on every issue which is laid before shareholders at domestic corporations.

Investors in other countries are far less diligent about voting their shares, but are increasingly interested. In the UK, the National Association of Pension Funds, through its

Voting Issues Service, is calling shareholder attention to contentious items on corporate agendas at the annual general meeting. The NAPF says the incidence of corporate voting has risen dramatically from the less than 20 per cent level recorded just a few years ago.

Voting on foreign shares by British shareholders, however, remains sketchy.

In July, the US Department of Labour clarified the obligations of US pension funds to vote their foreign proxies, saying that there is the same obligation to vote shares abroad as there is to vote them at home.

"What do clients want?" asked Meade Reynolds, manager of global corporate actions in the global custody division of Mellon Trust. "Basically they want a vote in every single market and at every annual general meeting in every market they are in."

Clients not only want to vote, they want to know the

substance of issues they are voting on. For instance, Mr Reynolds said, if a new firm of auditors is appointed, clients want to know more about the previous firm. Also, clients want to see proof that their votes were actually cast.

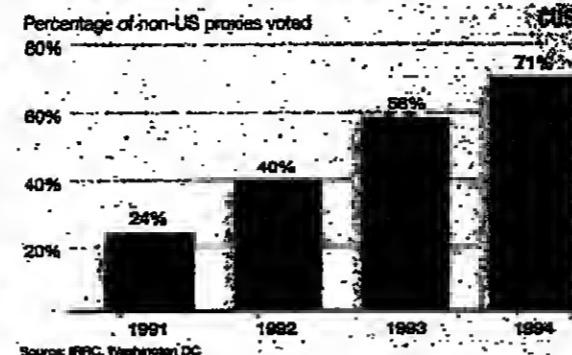
Service of this type is clearly likely to be costly.

Steven Davis of the Washington D.C.-based Investor Research Center (IRC) says the Department of Labour does offer one caveat. "The Department said that pension plan officials can properly decline to vote a proxy where they judge that the costs would outweigh any benefits," he said.

However, because several of the large public sector schemes had been actively – and successfully – pressuring their custodians to cut the cost of overseeing voting for several years, there are few markets where it can be said there is no obligation to vote, Mr Davis said.

Custodians have been successful in working with its

Global voting by US institutions



Indeed, Americans have been found to outnumber domestic shareholder voters in markets such as Australia and the Netherlands where locals do not have the instinctive urge to vote their proxies so conscientiously.

Among large schemes, the state of Connecticut has been successful in working with its

custodian for the past few years and is now able to vote in most markets in which it invests.

An IRRC study found that the percentage of non-US proxies voted has risen dramatically in the past few years from 24 per cent of all shares held in 1991 to 71 per cent. Mr Reynolds said that Mel-

lon Trust, which operates in 48 foreign markets, takes the view that corporate actions and proxy voting are part of the entire package of services which a sub-custodian takes on when a contract is negotiated. Therefore, there should not be additional significant costs associated with it.

State Street Bank has also been successful in negotiating contracts with sub-custodians which envisage no additional charges for proxy voting services.

Mr Davis notes that until recently, many sub-custodians had to be dragged "kicking and screaming" to perform the task of proxy voting abroad. However, given growing client demand, some are now helping to alter rules in several countries which make the costs of voting unacceptably high.

Mellon Trust has compiled a list of the seven most expensive countries in which shareholders can exercise their vot-

ing rights, with Sweden leading the pack. There, an institutional investor must pay \$300 to cast a proxy ballot at a meeting.

Mr Reynolds explained that in Sweden, the authorities insist that the beneficial owner of shares be the actual voter.

This requires the custodian to obtain a power of attorney to vote on the pension fund's behalf.

Also ranking among high-cost centres is Greece, where a proxy vote costs \$24. Finland, where the cost is \$213 and Italy where the cost is \$128. In Italy, physical representation at an AGM is required so the sub-custodian also incurs the cost of air fares and/or hotel bills in proxy voting.

Other expensive countries are Argentina, Portugal and Venezuela where the cost is \$100 each.

"Only these seven countries appear to feature proxy voting costs high enough to raise

questions about whether the effort is worth the expense," the IRRC said.

Other countries such as the UK, Australia and Hong Kong have made proxy voting easy and cheap, Mr Reynolds said.

But Mr Reynolds says that nowhere is it as difficult to exercise voting rights as in Japan. "In Japan, 85 per cent of all companies hold their AGM on the same day. Information is given out only two weeks in advance and instructions on voting must be lodged 10 business days before the meeting."

Given the difficulties of translating a large volume of documents, sending the translations to shareholders and collecting the ballot cards, voting in Japan is a logistical nightmare. In June this year, on the day when most AGMs were held, Mr Reynolds said he travelled to Japan to hand-deliver the proxy votes and to attend one AGM.

But Mr Reynolds says that US funds generally believe proxy voting is worth it. "In Singapore and Malaysia, where companies pass these outrageous compensation packages for former directors, the Americans are saying 'No way,'" he noted.

dian. The dangerous period is while a securities transaction is still waiting to settle, rather than afterwards.

At Morgan Stanley, the issue of sub-custodial risk is a significant one, because the investment bank has almost no custody branches outside the US and the UK. "We will indemnify clients against fraud, negligence and wilful misconduct," said Ross Whittlesey, head of global custody. "If you don't do that, you miss out on most of the larger mandates."

Morgan Stanley says that, short of that, it will do everything it can to sort out operational errors, some of which are the result of the client failing to instruct the sub-custodian on time.

"We try to help," Mr Whittlesey explained. However, the extent to which Morgan Stanley is prepared to bear its clients' sub-custodian losses is often a function of the value of the total account. "It gets down to how good the relationship is," he explained. For a client who had been squeezing the fees and routing other business elsewhere, Morgan Stanley would be less willing to cushion the loss.

Sub-custodians: who bears the risk? Norma Cohen considers the options

New areas where traditionalists fear to tread

There are probably as many ways to spread the risk in dealing with sub-custodians as there are sub-custodians to share it, says Alastair Reid, of Barclays Global Securities Services.

The question of who bears the risk and how much it should cost is provoking increasing interest among clients, particularly as they move their investments into new markets where traditional custodians fear to tread.

"In the area of risk, the question of sub-custodian risk has taxed the market for some time," said Valentine Feerick, head of global trust and custody at Mellon Trust Europe. "There isn't another business in the world where you hire someone to do a job who isn't responsible for the work of a sub-contractor."

For the UK's Prudential, which has excited the global custody industry by deciding to outsource its \$40bn portfolio of UK and international securities, there was only one answer to the question.

"Sub-custodian risk is something we want nothing to do with," said David Hanson, a director of Prudential Portfolio Managers, the fund man-

agement arm of the UK life insurer.

In coming up with a shortlist of 10 international banks to compete for the contract, Mr Hanson said it was made clear that a condition of winning the contract would be that the bidder assume the risk of any failure to perform on the part of sub-custodians. Any bank which was not prepared to go some way towards that goal was removed from the short-list, he said.

Of course, the Prud, with one of the world's largest global custody contracts to award, is in a secure position to demand exacting conditions of any bank. However, not all customers are in such an enviable position, nor are all of them sufficiently well-informed about the issue to make such a demand.

At Barclays, Mr Reid said, the bank stood behind its sub-custodial network, indemnifying clients against losses. Typi-

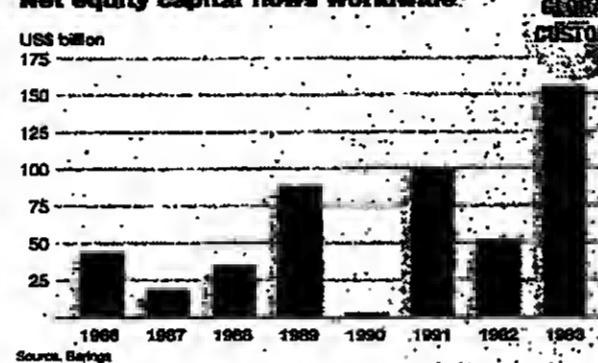
cally, Barclays uses its own branch network where possible, so that the number of sub-custodians is limited.

The most dangerous markets for investors are the emerging markets, where local banks which could act as sub-custodians may not be subject to sufficient regulation, or may not have the administrative capability to handle client custody.

Mr Reid noted that banks viewed some new markets as simply too risky to operate in successfully. They feel that clients wishing to invest in those markets may do so but at their own peril, and must be responsible for selecting the sub-custodian, and live with any losses.

Where a Barclays branch is used, the bank offers clients the opportunity to check their assets in the relevant country, he said. Where a sub-custodian is used, Barclays asks that bank's auditors to provide a "comfort letter" assuring Bar-

Net equity capital flows worldwide



clays that it is fulfilling its contractual obligations.

At Mellon, the bank will assume all the sub-custodian risk with the exception of events falling under the force majeure clause. "That means things like military coups," Mr Feerick explained. However, he notes, there is a price for assuming that risk. "You

might quote a slightly lower price for the service if the client assumes the risk."

Bank of New York, one of the world's largest global custodians, stands behind the sub-custodian for all operational errors, said Richard Crampton, managing director at BONY. "We will see our customer harmless and sort it out with the sub-custodian."

One of the big concerns about sub-custodians is the local jurisdiction – the extent to which local law governing assets held in trust is likely to be upheld by the courts.

"Once a year we get a lawyer to opine on the predictability of the courts in any country in which we operate," Mr Crampton said. Mr Crampton notes that the only law which forces custodians to monitor their sub-custodians is Rule 17-S-5 of the US Mutual Fund Act. This stipulates a minimum capital requirement for sub-custodians, and insists that they operate in environments where trust law is comparable with that in the US.

As a result, Mr Crampton said, "there are some central African countries where US mutual funds cannot invest", because they cannot find appropriate sub-custodial arrangements. However, he said, it would be unreasonable to expect BONY to guarantee the solvency of any sub-custodial bank. In any event, he added, most countries recognise the legal distinction between proprietary assets and those held in trust for others. Trust assets might not be claimed by a bank's creditors or regulators in most jurisdictions.

The only danger to clients comes through their cash balances, which may be held at a bank which suddenly becomes insolvent, Mr Crampton says.

However, he offers the comforting thought that "in most of the really diabolical markets of this world, you wouldn't have much cash on deposit anyway."

Moreover, he says, in the newer emerging markets – and indeed, even in several mature markets – clients are at greater risk from the clearing and settlement of securities transactions than they are from their local custodians.

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City in search of a higher status

Bristol has realised that it must take action if it is to improve its position in the league table of British cities. Roland Adburgham reports

Bristol is a city in search of a new role. It is the economic hub of south-west England and in the top 10 of UK cities in population. But two centuries ago, it was the second city in England. For generations, it complacently lost ground in terms of status.

The recession of the early 1990s caused attitudes to change. During the 1980s, Bristol and the surrounding county of Avon benefited from business relocations from south-east England and a rapid growth in the financial services industry. But the recession not only curbed that growth but coincided with the impact of the peace dividend on the defence and aerospace industries, an important part of the local economy. Only last week, another 550 redundancies were announced at British Aerospace's plant at Filton, north Bristol.

In consequence, the city has realised it must take action, if it is not to slip further down the league table of UK cities.

There is a belated awareness that it has not fulfilled its potential.

That it has greater potential is undoubtedly. Mr Brian Leonard, director of the Government Office for the South West, one of England's new integrated regional offices, says: "It should be a top-flight national and European city. There is absolutely no reason why it can't be those things, because of its strengths - the strengths are enormous."

These include its proximity to the M4 and M5 motorway network, the existing Severn bridge to Wales and the second crossing, due to open in 1996. There are main-line railway

links and a thriving port, although the local road system is inadequate. The maritime and trading history - the Society of Merchant Venturers, founded in 1552, is still influential - gave the city six miles of quayside. There are handsome Georgian and Victorian buildings, even if the centre is despoiled by unsightly post-war blocks. And the county includes the world heritage city of Bath.

For employers, Bristol and Avon offer a high standard of education with three universities and a skilled workforce, especially in engineering and financial services. The west of England, according to an analysis by Coopers & Lybrand, the accountancy firm, is the largest UK regional centre for financial services in terms of employment. A survey this year of 500 executives, carried out for *Management Today* magazine and Black Horse Relocation Services, showed Bristol was the most popular choice for relocation.

The recession, however, showed up the weaknesses and caused Bristol to rethink its role. Perhaps because it offers an agreeable way of life, it is not a dynamic city - the only sense of urgency is at 5pm when people start heading for home. It lacks other qualities which make a great city. Its shopping is outclassed by Bath and although it is seen as relatively prosperous, it has been regarded as a city riven by factionalism.

The business community viewed the Labour-led city council as unwelcoming and obstructive. Partly in consequence, most recent development has taken place to the north of the city, in another

local authority area. South Bristol, in particular, has been left with intransigent economic and social problems. There are other pockets of deprivation and many homeless people.

Government showed its disdain for the city council by

imposing a development corporation in 1989 and rejecting

two bids for City Challenge grants. Last year, the city failed to win European Objective 2 funding for areas in industrial decline.

The council, under local government reorganisation, will benefit by regaining unitary status with the intended abolition of Avon county council in 1996. But the government has not accepted the argument - which is supported by business groups - that the city should embrace more of the conurbation.

Avon council, which never

won popularity, is resigned to its fate, but the city council has undergone a conversion in its attitude to the private sector.

"There has been a sea-

change here," commented one senior officer.

The change began with the sale of the port in 1991 and has been further encouraged by a new chief planning officer, Ms Diana Kershaw, and chief executive, Ms Lucy de Groot, who was appointed in March.

There is, Ms de Groot says, "a very genuine spirit of active partnership. There are real players to work with - we have a very good relationship with Bristol Chamber of Commerce and Initiative [the Chamber has merged with a business ginger group, the Bristol Initiative].

"What's happened in the last

year is a recognition that there are problems which cannot be solved by individual interests doing their own thing, or waiting for the next cycle of the economy.

Mr Chris Curtis, director of the south-west Confederation of British Industry, comments:

"We see at last local authorities realising that planning and land-use policies have a direct bearing on economic growth

- at last, that is realised in Bristol."

Part of the Government

Office's role is to ensure the south-west's case is given a fair hearing in Whitehall, which appears responsive to the evidence of changed attitudes in Bristol. This month £6.2m was granted to improve a deprived estate in Hartcliffe.

The city now has a sponsoring minister - Lord Astor, a national heritage minister - as a direct link with government.

The most significant outcome of the spirit of co-operation is the Western Develop-



Yesterday and tomorrow: replicas of the 1492 Columbus vessel Santa Maria - and the new retail headquarters of Lloyds Bank

Picture: Lydie van der Meer

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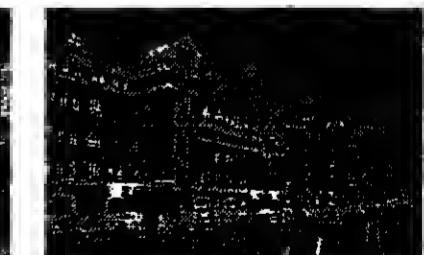
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If you would like to know more, telephone Miles Collinge, Chief Executive, on 0117 925 5222
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BRISTOL II

Bristol as a financial centre

Symbol of a resurgence

Stand high on Brandon Hill, near the centre of Bristol, and look south over the impressive city panorama.

This city, the successful, thriving business capital of Britain's south west in the 1980s, has since suffered a painful recession and the decline of many of its traditional industries.

Down below Brandon Hill, however, is what many Bristol people believe is a symbol of a resurgence in the city's fortunes, Bristol's "jewel in the crown". It is large and spectacular, siting squat on the waterfront at the heart of the city's docks - the headquarters of Lloyds Bank's UK retail banking operations.

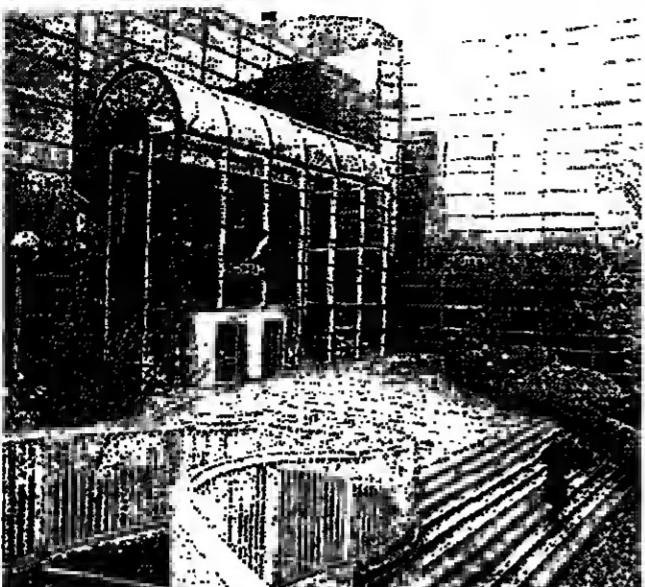
Lloyds' decision to move its retail operations to the city - where it now employs about 1,500 staff - in September 1991 is seen by many as the final seal of approval of Bristol as a leading financial centre. It is on this role that Bristol people are pinning their hopes for the city's future.

Bristol has suffered from a severe recession and from its switch from an engineering and merchant-type background to a more service-oriented economy," says Mr John Burke, chief executive of the Bristol & West, Britain's eleventh-largest building society, which has Bristol as its home. "But there are now positive signs of recovery and there is a growing realisation that its attractions now make Bristol second only to London as a financial centre."

Bristol & West employs about 3,800 staff, 1,000 of them in Bristol, and has a network of about 170 branches, 64 of which are in the south-west region.

The fact that many leading national and international companies have chosen to locate in Bristol over the past few years - Lloyds Bank and the Bristol & West are not alone in choosing Bristol as a home - is testament to the qualities the city has to offer as a financial centre.

The insurance industry, in particular life insurance, is strongly represented here. The most significant insurance start-up in the past few years



The futuristic Spectrum building, near the city centre. Picture: Lynd van der Meir



John Burke: 'There are now positive signs of recovery'

National Westminster Life chose Bristol as its base and the UK's most successful direct marketing company, Direct Line, is shortly to open an important new operation in the city.

According to a recent report on financial services in the west of England, by accountants Coopers & Lybrand, about 55,000 people in the Bristol area are now employed in the financial services sector. If the professions that provide support for that sector - accountancy and the law - are included, the number rises to 67,000.

The insurance industry accounts for about 51 per cent of this total, the report finds.

The qualities that have drawn these companies to the west and to Bristol in particular are numerous. Mr Michael Edwards, deputy managing director of the Insurance Service - the direct insurance arm of Royal Insurance - lists most of them:

"We chose to set up business here because of the good quality and largely underemployed workforce, the exceptionally good road, rail and air links, the pleasant environment and the excellent support services such as PR, marketing, design and print," he said. "The people here are fairly lively and optimistic," he adds.

The Insurance Service, based in the futuristic blue Spectrum building, near the city centre, has been based in Bristol since its start-up in 1987 and now employs 500 people. The direct insurance sector, which first began in 1985, was hardly touched by the recession, says Mr Edwards. By the end of last year it had a 20 per cent market share of the UK motor insurance market. "It is great for Bristol to have growing industries such as ours here," he said.

Add to Mr Edwards' list the strong links that exist between business and Bristol's two universities and business school, and the large supply of skilled graduate labour these provide and it is easy to understand why companies are attracted to the city.

Bristol is an international magnet for the insurance industry and for finance," said Mr Edwards.

Graham Bowley

The quality of professional services is crucial to Bristol's success as a financial centre, and from this point of view it is well placed. Accountancy and law firms are well represented and the standard of service is high.

The accountancy profession is very healthy in Bristol. The big six national firms are here as well as some smaller firms," said Mr Ian Robinson, managing partner specialising in corporate finance at KPMG Peat Marwick, one of the largest accountancy practices in Bristol with 17 partners and 260 staff.

"This is a well-fished pond for the client and there is a very good choice of professional advice available," he said.

Regional law firms from London firms, in Bristol, are competing on quality and winning on price to the extent that we are now a force to be reckoned with," said Mr Jeremy Phillips, a partner at Eversheds Holt Phillips & Buck, a recent addition to Bristol to the Eversheds national network of legal firms.

Mr Phillips is optimistic about Bristol's future and the role the professions have to play in it. "Bristol has a bright future as a financial centre. There are some very encouraging signs and that is one of the reasons why it was so important for us to have a representative in the city," he said.

After years of lobbying, Bristol has recently been granted its own mercantile court, one of only two outside London. The hope is that it will provide an opportunity for Bristol to make further headway against London.

Osborne Clarke is probably the leading law firm in Bristol - and probably also in the whole of the south-west region. It has a staff of 300 in Bristol, including 28 partners, and acts for, among others, the local independent television franchise holders HTV, the local electricity company SWEB and local health authorities.

Osborne Clarke is in a strong position and is expanding - it has an annual fee income of about £12.5m, almost double that in 1989.

"The message nationally is

Guests to lunch with Coutts & Co's bank in Bristol's Corn Street, the historic business quarter of the city, are greeted by a frock-coated Mr Bruce McColl, its manager, and asked to sign the visitors' book with a quill pen.

While this welcome sets Coutts apart from the usual reception that customers receive at a bank, it is evidence more of traditional values than its present-day way of conducting business. Coutts, founded in 1892, is anxious to show that private banking, far from being outdated, is gaining appeal with people who want a more personal service. In recent years, it has been opening branches to several UK cities.

The big banks - and Coutts is owned by National Westminster - have been coming round to the same opinion. Lloyds Private Banking, second to Coutts in terms of total funds under management, began as an adjunct to the retail bank but adopted that name in 1992 to gain a distinct identity. It has 31 offices and, last year, moved its Bristol branch to new premises in Clifton.

For Coutts, Bristol was only its second branch outside London (the first was at Elton). It opened in 1976 and subsequently a small office was established in Bath.

The south-west is seen as having a big potential for private banking. Lloyds says that in the first half of 1994 it gained more than 600 clients at its offices in the south-west and south Wales and £145m in additional funds. This brought the total to more than 8,500 clients and £1.4bn, accounting for a quarter of its national business.

Private banking aims to provide a more personal service than the high street banks. It

PRIVATE BANKING

A more personal service



Coutts & Co's bank in Corn Street, the city's historic business quarter

is, Mr McColl says, about "getting close to people and understanding their needs and we have the time to do this." There is an increasing emphasis on asset management, with the vast majority of clients opting to give the bank discretionary management of their funds.

Inevitably, many existing customers are elderly, but Coutts says new clients tend to be in their 40s and, often, have made large sums in selling or floating a business.

Mr Nigel Richardson, manager of Lloyds Private Bank-

Clifton, says: "Bristol produces a very high volume of new business. There is a lot of wealth in the area. It used to be old ladies and widows, but is now tending to be younger people who have made their way in business but don't have time to look after their own affairs." The branch has 1,400 clients with £200m under management.

In the case of Coutts, which has 1,200 accounts at its Bristol branch, an average balance of at least £3,000 must be kept in a current account to avoid charges. Mr McColl says: "Peo-

ple are buying a relationship, and are not terribly excited by what £3,000 would earn in the Halifax, after tax at 40 per cent." For fund management the usual entry point is £250,000 and charges are negotiable.

Lloyds has a minimum for fund management of £25,000 in free assets. Mr Geoffrey Bellley, chief manager of investment services, says: "One thing we don't sell is our own products - if we did, they would have to be better. We would have a very strong defence if they didn't perform well." The fee is determined by the value of the funds - in Lloyds' case, it is an annual 1 per cent and subscription charge of £140.

Coutts and Lloyds are both anxious to stress that the personal touch is not at the expense of professionalism. Coutts comments: "We have a global expertise and depth of knowledge - we're in 17 jurisdictions around the world and have fund managers in five key locations investing money."

Lloyds, like Coutts, cultivates an image to distinguish it from ordinary retail banking. In Clifton, it occupies a large Victorian house, only identified by a discreet brass plate. The house, complete with conservatory, has domestic furniture and aims to create an atmosphere in which clients feel at home. It is in sharp contrast to most people's main contact with their bank - a hole-in-the-wall cash dispenser.

Roland Adburgham

tions such as pension funds and insurance companies.

Despite their general healthy state, there is a wide consensus among those in the industry that the professions in Bristol face important challenges over the coming years.

"Historically, many large companies had their headquarters in Bristol and as a result used the city's financial services a great deal," said Mr Robinson. "But many of the decision-makers have now disappeared and been replaced by subsidiaries and their headquarters in London services. In the last 12 months there has been the beginning of some return of locally-based companies and it is our job to convince them to use our services here in the city."

The professions' success will depend critically on their continuing ability to offer high quality services at competitive prices and with a high degree of accessibility compared to their London counterparts.

Mr Martin Warren, a partner at law firm Eversheds Holt Phillips & Buck, said: "The rise of the regional firms will continue to depend on being competitive, providing quality services in specialist subjects and offering accessibility. Clients want accessibility, despite the age of the fax and the phone, and however big the London firms are they cannot do that in the regions."

Graham Bowley on professional and business services

Quality is crucial

that we can offer clients superior access to our partners, that we have a very high degree of technical skill and we offer value for money," said Mr Leslie Perrin, a partner specialising in litigation.

Second to Osborne Clarke in the region is Burges Salmon, nationally renowned for its expertise in agricultural law. Bevan Ashford, Veale Wasborough and Wansbrough Willey Hargrave are the other leading Bristol firms.

Most of the present growth in the legal profession in Bristol is being seen in litigation and corporate finance.

Accountancy is also focusing on corporate finance. "We have seen a very substantial increase in corporate finance activity since the spring of 1993," said Mr Andrew Hillman, a partner specialising in corporate finance at Touche Ross in Bristol, which merged with BDO Binder Hamlyn in October.

"Whereas in 1992 we were doing only two or three transactions, last year we undertook 13 corporate finance transactions," said Mr Hillman. "Audit and tax are also growing, partly because of relationships made through the corporate finance deals but also because of the economic recovery."

He said: "For three to four years our clients have kept their heads down but now increasingly they are out looking for business."

"Business is coming to Bristol," said Mr Hamilton of KPMG Peat Marwick. "Incoming firms can get a whole range of professional services including accountancy, legal advice, venture capital and stockbroking. All of it is here and it is in good shape." He estimates that this year his firm will be doing 50 per cent more business in transactions terms than in 1993.

Solomon Hare is smaller than the "big six" accountancy firms but is nevertheless one of the largest of the independent

practices in the West Country. Its client base, says Mr Nicholas Reeve, a partner at the firm, has tended to be smaller public limited companies with a market capitalisation of about £50m "which are relatively plentiful in this region."

He said: "On several of our deals this year we have managed to persuade clients that

The professions face important challenges over the coming years

the team should be Bristol-based and so we have attracted work to the other Bristol professions - lawyers, brokers and merchant bankers.

If there is a weakness in the financial support services in Bristol, it is in stockbroking and merchant banking, which are relatively poorly represented.

"There is only one local stockbroker to speak of catering for corporate clients and there is only one merchant bank," said Mr Hillman. "That is a real weakness in the south-west. On the other hand,

"Audit and tax are also growing, partly because of relationships made through the corporate finance deals but also because of the economic recovery."

He said: "For three to four years our clients have kept their heads down but now increasingly they are out looking for business."

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The growth was led by business and financial services with companies relocating from London and the south-east. This masked the decline in traditional manufacturing such as tobacco, transport, food, chemical and mechanical engineering.

By 1991, financial and business services accounted for 16 per cent of the workforce while distribution, hotels and catering employed 21 per cent. Manufacturing accounted for only 18 per cent.

The recession braked inward investment from south-east England and jobs were shed from aerospace and defence industries. Between 1988 and 1991, the census of employment shows, defence jobs fell by 10 per cent, tourism by 12 per cent and construction by 17 per cent.

An overture awareness of a need to respond to rapid structural change has caused the public and private sectors to devise a shared strategy for economic development. In 1993, they formed the Western Development Partnership in Avon, an umbrella organisation to pull together previously unco-ordinated activities.

Its partners include all seven of Avon's councils, Bristol Chamber of Commerce and Initiative, the regional Confederation of British Industry and Trades Union Congress, universities and Avon training and enterprise council.

The WDP, led by Mr Richard Brown, its chief executive, has had a big impact in stimulating Bristol and Avon to be more pro-active. Taskforces have been set up for aerospace, high technology and financial services which are intended to lead to specific initiatives.

A technology and innovation management team, with funding from the European Converge fund, has been established to advise small businesses to develop new products and bring them to market.

In September, the WDP pro-

duced an agreed strategy for economic development, including a target of creating 7,000 jobs a year and of reducing unemployment at a faster rate than the UK average. The county has 23,000 businesses, employing 400,000 people.

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moting the city as a business location.

Another initiative is a North American Business Club, set up in February last year to promote Bristol as a gateway to the UK and Europe. It has gained members from 100 companies and is the only UK member outside London of the British-American Business Council, based in Washington, DC.

In the summer, the club hosted a conference on US government procurement and, this month, a trade mission from

training cultures. Among the rest of the business community, it was seen as a purveyor of government training programmes and had not established its profile as a business support agency.

The survey showed that most employers recognised the need for change if they were to grow. They saw the need to improve quality, raise skill levels of staff and managers, and improve strategic management.

But the report commented: "A considerable gap still



Jobs in the construction industry fall by 17 per cent between 1989 and 1991

Picture: Lynne van der Molen

with the result that they often appear to compete rather than co-operate.

After much lobbying, the Department of Trade and Industry is providing start-up funding of £100,000 for a single new agency - the West of England Development Agency - which will seek to win inward investment for the five counties of Avon, Dorset, Gloucestershire, Somerset and Wiltshire. Devon and Cornwall already have a government-funded development bureau.

A chief executive for the West of England agency, which is chaired by Sir Michael Lickiss, who heads the Somerset Economic Partnership, is being appointed and it will be based in Bath. But it is not yet clear how the relationship between the new agency and the WDP and other county organisations will evolve.

In Bath, the city council itself decided this autumn it must give more priority to economic development and to pro-

mote the Bristol-Florida chamber of commerce. More missions are planned next year. Mr Richard Dennerley, the club's president, comments: "The awareness within the US of Bristol as a business venue is growing enormously."

An initiative for Avon's indigenous businesses is the setting up of Business Link one-stop advice shops, as part of the planned national network. A bid for funding, backed by Avon Tec and the chamber of commerce, has been made to the Department of Trade and Industry and it is intended Business Link should be fully established early next year.

This should help Avon Tec, set up in 1991 and now chaired by Mr Colin Green, managing director of Rolls-Royce Military Aero Engines, to become better known. A survey of 820 employers in the county this summer showed the Tec's main impact had been on large employers with well-developed

remains between recognising the need to change and responding to it." Less than 100 employees had sought help in these matters.

Although 68 per cent of the employers provided training, the survey found that a third of companies - mostly those with 10 or fewer employees - were unaware of the Tec. Only a small proportion of employers had "any real appreciation of the role of the Tec and a detailed knowledge of the activities it undertakes."

The report concluded that the Tec needed to work more closely with other business support agencies through Business Link. "However, if this initiative is to make a real impact, it needs to develop a strong portfolio of services to meet the changing needs of employers, particularly small and medium-sized enterprises, which all agencies, not just the Tec, have largely failed to reach to date."

In Avon House, a block of brutal architecture in Bristol which is the headquarters of Avon county council, the lifts have an automatic voice intoning: "Doors closing."

Soon, the doors will close on Avon council itself. Its abolition is one of the few near-certainties of the local government review in England. Subject to parliamentary orders, there will be shadow elections next May to four new unitary authorities, replacing the existing two-tier structure of six district councils and the county council, which will disappear in 1996.

Bristol will then regain the unitary status it lost 20 years ago in the last reorganisation of local authorities.

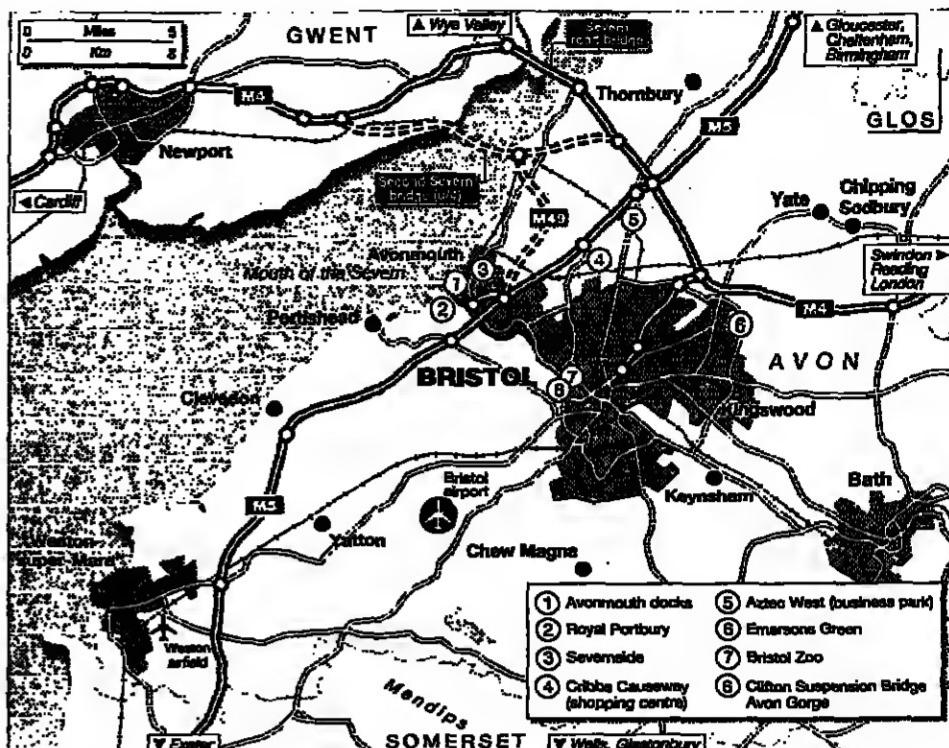
While there is broad agreement this will benefit the city, there is disappointment that the government appears to have accepted the local government commission's recommendation to confine the new council to the city's historic boundaries.

The conurbation has expanded well beyond those boundaries, notably to the north. The city council believes that, in strategic and planning terms, the new authority should have a wider remit.

This view is backed by business groups. Mr Chris Curtis, director of the regional Confederation of British Industry, says: "We believe the curtailment of Bristol to historic boundaries is a serious mistake - a lot of companies will continue to face a confused planning process, and possibly worse. Services are still continuing to move out of Bristol, and the wealth-creating potential of historic Bristol is declining and its capacity to deal with deprivation is being curtailed."

Instead, the local government commission, chaired by Sir John Banham, has attached more importance to the views of residents in outer areas who are opposed to a Bristol "takeover." In consequence, Northavon district council will merge with Kingswood to form South Gloucestershire, Bath city council will merge with its neighbouring district Wansdyke, to form Bath and north-east Somerset. Woodspring, which is based around Weston-super-Mare, will become North-west Somerset on its existing boundaries.

Uncertainties remain over the transfer of powers. Avon council is by far the largest employer in the county, with the equivalent of more than 21,000 full-time employees and a budget of nearly £260m. However, nearly all the staff are expected to transfer to the new authorities.



Local government review is ready to axe Avon council

BRISTOL WILL REGAIN UNITARY STATUS

Bristol, by being the regional capital, provides services which those living in outlying areas use but do not support through their council taxes.

The Bristol Cultural Development Partnership says the city's current assessment "is more akin to a minor district than a regional centre." It fears the situation could become even more worse when the city takes on responsibilities at present funded by the county council.

It says the county council is spending £400,000 this year on supporting independent arts groups. Nearly all of these arts activities are Bristol-based. If, under the reorganisation, Avon's budget is disaggregated on a population basis, then the city would face big problems in supporting artistic and cultural activities.

The city council, supported by many businesses and organisations, is lobbying for the assessment to be increased. One issue is that

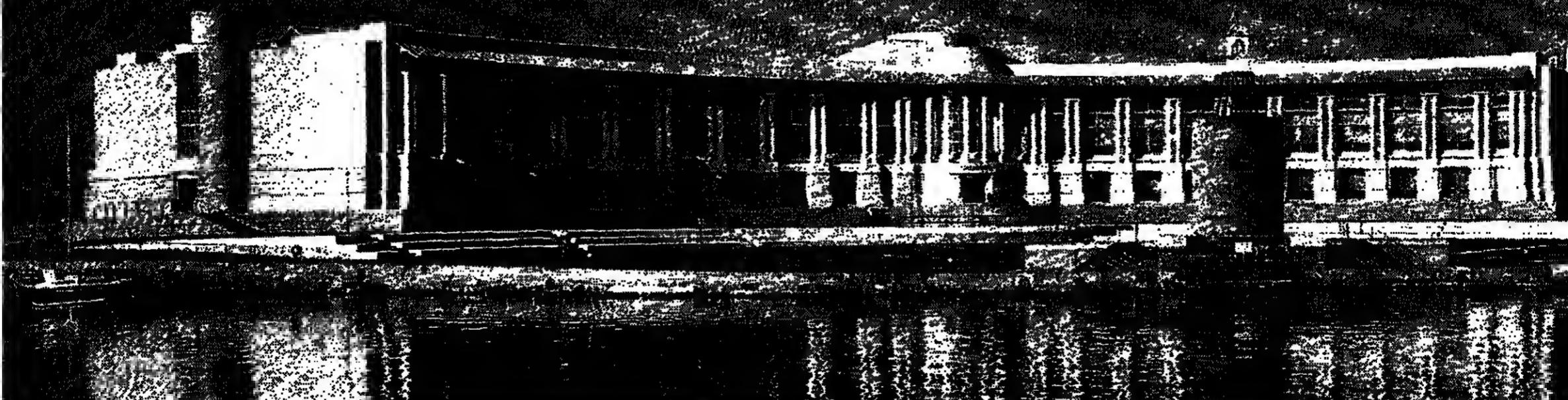
made more sense than the restriction this time of Bristol to its historic boundaries, it is widely regarded as ineffective and has failed to generate any popular support. For many years it has been a hung council - the present make-up is Labour 34, Conservatives 25 and Liberal Democrats 17.

While there is a danger of further indecision in the period leading up to its abolition, Mr Graham Badman, director of education who has been also appointed head of external affairs to oversee the handover, stresses that for months the council has been working with district councils to prepare for abolition.

One of the internal notes refers to "wind-down to ensure clean handover." Once that has happened, there will be few reminders of the old county except in such bodies as the Avon and Somerset County Councils.

Roland Adburgham

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Transport links serve the city well

Roland Adburgham looks at the tourism industry

A change of attitude

A bronze statue of a craggy John Cabot on a Bristol quayside shows him gazing westwards, towards the American mainland which he discovered almost 500 years ago. If he could look over his shoulder, he would see a wharf where his ship, the Matthew, in which he set sail from the city's harbour, is being reconstructed.

The new Matthew, being built with oak and traditional materials at a cost of £1m, is at the heart of an overdue desire by Bristol to stimulate tourism. The ship, a square-rigged caravel of 21 metres, will be launched next September and in May 1996 will be the city's centrepiece of an international festival of the sea. Then she will sail to Newfoundland to take part in the province's 500th anniversary celebrations.

The festival, organised by partners including the city council and Bristol Chamber of Commerce and Initiative, is intended to be the biggest held in the UK. It is hoped to attract 800 ships from around the world and as many as 1m visitors. For four days, the quays will be alive with exhibitions, concerts, other events and visits to the moored boats.

With its cost already underwritten by a property company, the festival is the most striking example yet of a change of attitude in Bristol towards tourism. overshadowed by Bath's status as a world heritage city, Bristol has until recently appeared to disregard the industry.

This was despite evidence of tourism's importance. The West Country Tourist Board estimates the city has 750,000 staying UK visitors each year, contributing £5m to the local economy. In addition, it has a big number of day visitors and is a popular place for visiting friends and relatives.

For visitors from overseas, Bristol is the tenth most popular UK destination - with Americans and the French leading the way. In 1992, there were 209,000 staying visitors from abroad. In total, tourism is estimated to contribute at least £100m a year to the local economy, creating directly or indirectly 10,000 or more jobs.

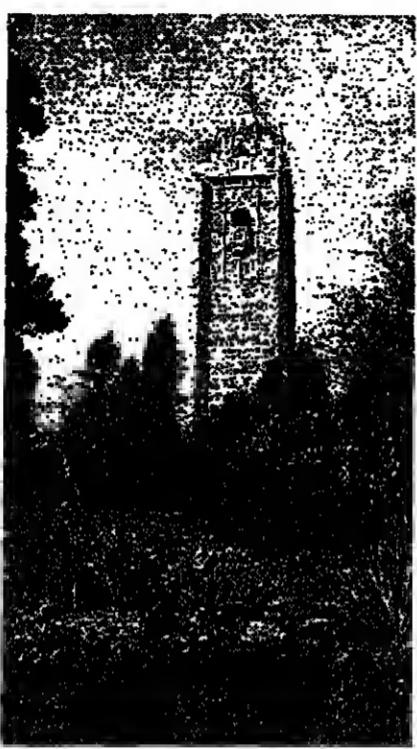
A consequence of Bristol's lack of interest in tourism was that the city, despite being internationally known because of its trading history, failed to invest in the industry compared with rival UK cities. It has no sports stadium, concert hall or conference centre of national significance.

The Matthew project and festival of the sea is evidence of a change of mind. Mr Neil Croucher, chairman of Bristol Tourism Forum, says: "A few years ago the private sector was tearing its hair out and asking what the city council was doing to promote tourism. The answer is that they were doing nothing. It was not recognised as an industry, nor as an area of potential."

In the past three years, he says, there has been a total turnaround and the city council is nothing short of excellent in

putting money, time and commitment to tourism."

The forum itself, with representatives from the council, chamber of commerce and tourist industry, has been reactivated. A new strategy has been adopted to tackle the weaknesses - visitors, for example, consider Bristol inhospitable - and build upon the city's strengths of location and maritime heritage. In particular, it is seen to have more potential as a year-round destination for short-break holidays and business tourism.



Bristol has impressive landmarks

Bristol already has the advantage of impressive landmarks, including Brunel's Clifton suspension bridge over Avon Gorge, the cathedral and St Mary Redcliffe church. Less well-known is that, despite wartime bombing damage and consequent ugly office blocks, there are 3,600 listed buildings. The Old Vic's Theatre Royal is the oldest working theatre in Britain, and John Wesley's chapel, built in 1738, was the world's first Methodist chapel. Outside the 18th century Exchange are the merchants' flat-topped "halls", the origin of the phrase "paying on the nail".

A more recent survivor is Brunel's ship, the SS Great Britain, launched in Bristol in 1843 and salvaged from the Falklands in 1970. Nearby, the Victorian buildings of Underfall Yard are being restored. Alongside the floating harbour, which retains permanent high-water in the city's docks, there is an industrial museum and Arnolfini art gallery. Events such as the annual balloon festival and regatta attract thousands of people.

Visitors might well be deterred by the cost of car parking, at £1 an hour, and the variety of shopping can not compete with Bath. But one deficiency perceived by tourists - the restaurants - is less well-founded. The 1994 Good Food Guide lists 10, three more than Bath and five more than Birmingham. Outside the city, there are distinguished country house hotels such as Stan Easton, Grade I listed Palladian mansion.

The city is also close to some of Britain's finest countryside, including the Wye Valley, Cotswolds and Mendips. In addition to Bath, it is within reach of Cheltenham, Wells and Glastonbury and the seaside towns of Weston-super-Mare, Burnham-on-Sea and Clevedon.

With these advantages, Bristol should have captured more business tourism. Despite having 2,000 four-star hotel beds, it is not among the top 50 UK cities for the conference trade. This autumn, an initiative was launched to correct this. Twenty-seven hotels and venues have formed a marketing consortium called Conference Bristol to promote it as a destination and provide a central point for bookings. The aim is to bring the city into the top 10 conference destinations within three years. All the big hotels have also joined Bristol Hotels Association, in what Mr Michael McCahay, chairman of the West Country Tourist Board, has described as "a new spirit of co-operation."

One area where there should be more co-operation is with Bath. The two cities, only 12 miles apart, could promote a complementary appeal for tourism. But there has been mutual suspicion and little common interest, exacerbated by poor transport connections. Bath, in its cultural identity, has traditionally looked eastwards towards London. Bristol, like John Cabot, has looked westward.

A strength of Bristol is its geographical location near the motorway crossroads of the M4 and M5. One can drive directly by motorway to London, south Wales, the Midlands and north, or to the far south-west, writes Roland Adburgham.

Bristol also has two mainline railway stations, Parkway and Temple Meads, with a journey time to London of an hour and 20 minutes.

It has a flourishing port, which is close to the Severn bridge and to the second crossing which is being built. The one obvious weakness is its lack of an international regional airport.

While Bristol airport, south of the city at Lulsgate, has established itself as the south-west's leading airport, there is an irony. The transport links, which otherwise serve Bristol so well, serve Lulsgate badly. It has no railway. The road into the city is a single carriageway.

The airport is only a few miles from the M5 motorway, but the roads to it are tortuous.

It is this issue of location which hovers over a public inquiry being held by the Department of the Environment. British Aerospace wants to develop the airfield next to its Filton works in north Bristol into a commercial airport, with freight and scheduled services. It has all the transport links which Lulsgate lacks.

Although, under the terms of BAe's application, Filton would not be a fully fledged regional airport, business groups such as the regional Confederation of British Industry regard it as an essential step forward in the region's economic development.

The inquiry was called after Northavon council, the planning authority, failed to rule on BAe's application within the statutory period. In recent years, thousands of houses have been built near Filton, and the council has been put under pressure by residents worried about noise.

Northavon is now opposing BAe's plan, even though the company argues that it must make better use of its airfield to safeguard the Filton works, where more than 5,000 people are employed.

Bristol city council is also opposed to a Filton airport because it owns Lulsgate, which plans a new £14m terminal capable of handling 2m passengers a year but needs private investment.

It is the success of Lulsgate, despite its handicaps, which proves the demand. It had 1.2m passengers in the year to March 31 and made record pre-tax profits of £3.6m. While most of its passengers are for charter flights, scheduled traffic is growing. In its winter timetable, Lulsgate has 170 scheduled departures a week, including flights to Amsterdam, Brussels, Paris and Jersey. Although long-haul flights are restricted by its runway, a daily Aer Lingus service has started to

New York. Brymon, the British Airways subsidiary, uses the airport as its hub.

BAe proposes not more than 350,000 passengers a year at Filton and contends that the two airports could co-exist, with Lulsgate handling charter traffic. Bristol council says that Filton, if restricted to BAe's announced limit, would do little to meet projected demand of about 4m passengers by 2010. This demand would

in the west of England.

On one hand, there are the environmentalists and, on the other, business groups calling for road improvements.

Where there would be agreement is on the need to upgrade rail services, especially by the electrification of the London line. There are no through passenger services to the Channel tunnel, although there is a firm proposal for a freight terminal at Avonmouth which would link with the tunnel.

There is also general agreement that Bristol, where the road network is overcrowded, needs a rapid transit system, despite the collapse of a previous scheme for a metro train system. Avon county council is the lead promoter for what it calls the Westway network. It is preparing an application for a government grant to finance most of the estimated £200m cost for the first stage. Private sector funding would also be required.

The first line would run from north of the city to the south. Dr Roger Newport, the project manager, hopes operations will begin by 2002 and the network could eventually include other routes. While the type of vehicle has yet to be decided, the council envisages vehicles using electrical overhead lines. It believes two thirds of the passengers would otherwise be using cars.

A "people-mover" system is also proposed by Bristol Development Corporation to connect its Quay Point scheme by light tram to the city centre. The BDC, which has complained of "a lack of urgency" in transport policy, opened a spine road this summer which keeps some traffic out of the city centre by connecting the M32 motorway and A4 Bath road. In contrast, the county council says a proposed extension of the Avon ring road, badly needed to help to regenerate south Bristol, is only in its "longer-term ambitions".

The local authorities have been criticised for seeking to discourage vehicles in Bristol while doing little to provide an alternative other than cycleways in what is a particularly hilly city. A more balanced policy has begun to emerge, with bus and taxi priority lanes and the start of park-and-ride schemes.

Mr Trevor Smallwood, chairman of Badgerline, which operates the City Line buses in Bristol, says the first park-and-ride scheme, which opened this year, is being used by 1,000 people a day, "in advance of expectations."

One imaginative project being promoted by Mr Smallwood's company is an Avon Gorge expressway, which would use an old single-track railway as a guided busway between Portishead and the city centre. Linking with two park-and-ride schemes, it could run as many as 60 buses an hour in the peak-hour direction of travel.

More air services needed



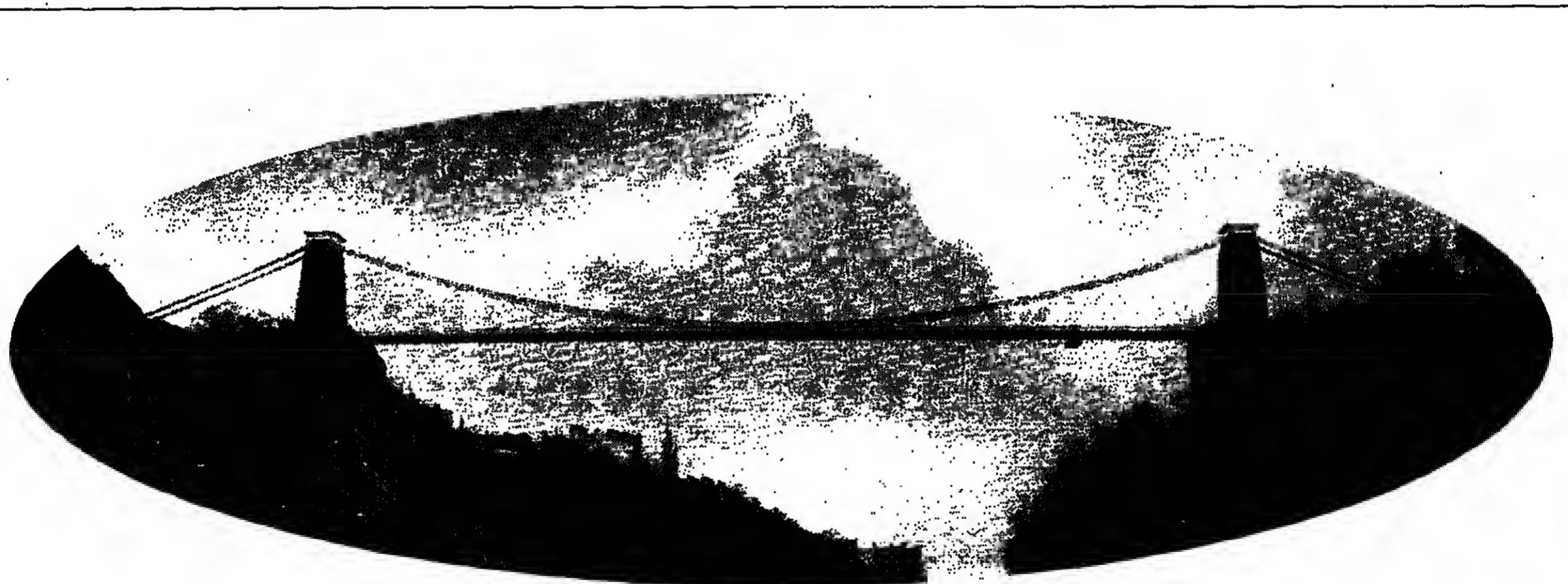
Clifton suspension bridge Photo: Lydia van der Meer

therefore have to be met at Lulsgate, but the council warns that the necessary investment might be frustrated by a second airport.

What does seem certain is that any investment will remain on hold until the outcome of the inquiry, due to end in January.

While this is the most contentious transport issue in the region, it is by no means the only one. The construction of the Bathampton bypass, north of Bath, drew national attention this year as objectives camped out in tents and trees to try to stop the contractors.

While the protesters ultimately failed, they highlighted the dilemma of striking a balance in satisfying two opposing pressure groups which are particularly vocal



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A Korean ship departs from Royal Portbury Dock after unloading cars



Royal Portbury is the second-biggest UK port for car imports and exports

Picture: Lydia van der Meer

Roland Adburgham on Bristol port and Severnside

Motorists surging down the M5 motorway towards Somerset can hardly fail to notice, as they drive past the Avonmouth industrial complex beside the Bristol Channel, that something big is happening.

While the steel structures and vapour clouds of large-scale chemical processes are still evident, there are also gleaming white buildings, the size of aircraft hangars, next to acres upon acres of parked new cars.

The transformation is caused by the expansion of Bristol port since it was privatised three years ago. Its success "is the best thing that has happened to Bristol in 50 years," says Mr St John Hartnell, chairman of property consultant Hartnell Taylor Cook, which manages the docks.

While Mr Hartnell would declare an interest, others have been equally impressed. The port, together with the second Severn bridge which is under construction, has become a catalyst for develop-

A transformation

ment plans around Avonmouth. The biggest scheme, being promoted by ICI, covers no fewer than 1,500 acres, an area stretching for more than 4km.

Even before the new bridge opens in 1996, the docks have the benefit of direct access to the M5 motorway, near to its junction with the M4, and of a recently-upgraded link to a main-line railway. "It is a very well-placed strategic port," says Mr Hartnell.

The port, which straddles the river Avon, took over from the old city-centre docks, where commercial trade died because of the difficulties of navigating the river and restrictions on the size of vessels.

On the north side of the river is Avonmouth dock, which is used by container and general cargo ships, and where Bell Lines opened a £3.5m container

terminal in December last year.

On the south side is Royal Portbury, completed as a deep-water dock in 1978 and capable of handling ships up to 130,000 dwt.

Bristol city council, the then owner, was burdened with debt by its construction and could not win enough trade to be profitable.

In consequence, the council sold the port in 1991 for £26m, free of debt, on a 150-year lease to First Corporate Shipping, a private company run by Mr Terence Mordaunt and Mr David Ord. They are chairman and managing director of the operating subsidiary, Bristol Port Company. The council retains a 12.5 per cent preferential stake and has a seat on the board. Since the takeover, £150m has been invested by the port and joint venture partners in new facilities.

"Everything that happens here, happens at break-neck speed," says Mrs Julie Gough, of Bristol Port Company, which has a permanent workforce of 172 including apprentices. Since 1991, tonnage has increased by 2m tonnes to 6.6m tonnes and profits have risen each year. Revenue in the last financial year grew from £21.6m to £32.7m.

To date, most of the expansion has been at Royal Portbury which has become, after Sheerness, the second-biggest UK port for car imports and exports. These have doubled in three years to about 300,000 vehicles.

Honda, Mitsubishi, Proton, Rover, Toyota and the Fiat company Wagon have parking space which totals 262 acres. Computerised systems enable a car's arrival to be processed in less than 40 seconds.

North of the River Avon, another distribution park called Severn Gate is being developed on a 60-acre greenfield site by AMEC Developments and RTZ Estates.

RTZ is promoting a scheme to build nearby an intermodal rail-freight terminal which would link to the Channel tunnel.

At Severnside, north of Avonmouth, ICI intends to develop 1,500 acres around its fertiliser works and Avlon plant, owned by Zeneca since

the demerger. At present, tenanted farmers use the land for grazing, but the land has been held as a strategic reserve and ICI has had outline planning consent since 1987 for industrial and commercial use.

ICI has realised that it will never require the land itself although the fertiliser plant, where 220 people work, remains open and Zeneca is keeping some acreage for planned expansion. Instead, it has decided the time has come to unlock its value.

That value, it believes, is enhanced not only by the port but also the M49 approach road to the second Severn bridge, which crosses the land. ICI is applying for an intersection to give direct access.

One hitch is that agreement has yet to be reached with the highway authorities for the siting of the slip roads, which will be partly funded by the private sector. In consequence, the junction is unlikely to be ready when the new bridge opens.

ICI, with King Sturge as property adviser and planning consultant, has begun to market the land under the name Western Approaches and is holding meetings with local people on mitigating the environmental impact.

Planning consent is being sought for a first phase - a distribution park of 2.3m sq ft of warehousing on 130 acres of a landscaped 200-acre site. Future development could be a mixture of distribution space, industry including high-tech and research activity, and possibly a leisure complex and some housing.

The company estimates that over a 15-year period, between 5,000 and 7,000 jobs could be created.

"The capacity for economic development is enormous," says Mr Andrew Sturt, ICI's group property manager.

"It will be a major contribution to the industrial and employment base of the region."

Many of the people flocking this autumn to a 14-screen, 3,600-seat Showcase Cinema at Avon Meads in Bristol will be unaware that only a year ago the site was derelict.

The American-style development of a 26-acre site at Avon Meads and Castle Court is, as yet, the most striking evidence of the regeneration efforts of Bristol Development Corporation on 900 acres near the city centre.

Alongside the Showcase Cinema, opened in August by National Amusements of the US, there is ten-pin bowling, fast-food restaurants and a parade of stores.

This month, an 85,000 sq ft Cargo Club was opened by Nurdin & Peacock, its third UK membership warehouse, in which goods are sold off pallets and racks at low prices.

More than 12,000 people will hold the annual membership fee by opening day. Avon Meads and Castle Court, which have been developed for the BDC by Wilson Connolly, have free parking and, because of a new spine road, can be reached without driving through the congested city centre. The road itself, named St Philips Causeway, was opened on 20 July and links the M32 motorway with the A4 Bath road.

While the leisure and retail complex has won popular approval, the BDC itself has been, in some quarters, highly unpopular. One of 12 such corporations in England, it was created by the government in 1989 with planning powers to regenerate land suffering from dereliction and poor access. The Labour-controlled city council failed in a court action to stop it.

The BDC's aggressively marketed strategy did nothing to improve relations with the council. Critics of the government's concept of the corporations argue they have a high cost per job created - and poorly targeted benefits. Relations between the BDC and the city council, although still uneasy, have improved over the past year and the council's Labour leader, Mr Graham Robertson, has joined the board. Recently, however, tensions have resurfaced with the BDC's plans for its flagship site, Quay Point.

Mr Miles Collinge, the BDC's pugnacious chief executive, makes no apology for the corporation being a commercial organisation driven by market forces. He does not disguise his frequent impatience with the city authorities. "Bristol of all cities has a capacity to emit negative messages," is a typical comment.

The BDC concentrated on infrastructure first - notably on St Philips Causeway, which

cost £47m. The design-build contract was completed by Balfour Beatty ahead of schedule and on budget. Mr Collinge describes the road as of "mega-significance" and says the area it serves "didn't have a future without it".

One scheme, intended to complement the spine road, is for a weir to improve the appearance of the river Avon, which becomes a muddy ditch at low tide. But although a parliamentary bill to build it was unopposed, funding has yet to be found.

Development which has proceeded includes, in partnership with Nationwide Building Society and five national housebuilders, an urban waterfront.

The council's view is that a strategy for central Bristol should be devised by agreement, not competition. Mr Collinge's view is that the real threat to the city centre comes not from Quay Point, but from out-of-town development.

Despite Quay Point having been marketed for some time, no deal has yet been struck for a department store. Mr Collinge, while saying that remains the preferred option, indicates the scheme could be adapted to have less retail space, more confined to support shopping for office workers.

But he comments: "We do not believe in mono-cultural development, whether retail, leisure or office. A development blossoms more in a city if it has a mix of uses."

"This corporation wants to do nothing but strengthen the heartbeat of Bristol. Why allow this site to continue to moulder? It is the most accessible site and why not recognise that, and say it is the central business district?"

Mr Collinge comments: "My great sadness is that the vision of the BDC has not been shared. There has been squabbling argument with third division politics trying to kill the BDC. Cities like Birmingham and Manchester have had a strategic vision in harmony with the private sector."

He adds: "Potentially we're a very competitive city and, if we got our act together, we could knock spots off other cities."

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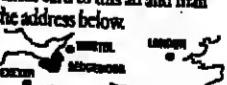
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BRISTOL DEVELOPMENT CORPORATION

Striking evidence of regeneration efforts

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AT CORPORATION
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on efforts

Businesses are moving out of town, reports Roland Adburgham

City centre versus outskirts

When John Lewis, the department stores group, announced this year it would close its Bristol store in 1997 and move to Cribbs Causeway, an out-of-town regional shopping centre, it sent shock waves through the city.

It reinforced fears that Bristol was in danger of succumbing to the "doughnut" effect, with retailers and companies moving to the city fringes and leaving a hollow centre.

To the north of Bristol, in particular, there has been substantial development.

This includes a 225m procurement headquarters being built for the Ministry of Defence. At more than 1m sq ft and designed for 5,700 staff, this is said to be the UK's largest current office development.

Another big project nearby, on the Parkway business park, is a 600,000 sq ft headquarters for Sun Life which will house 2,400 staff. The staff will relocate from separate buildings in the city centre, reinforcing the "doughnut" fears.

Cribbs Causeway itself is north of Bristol, next to the M5 motorway. A development by Prudential Assurance and JI Bayless, it is planned to have 650,000 sq ft of retail space, with John Lewis and Marks and Spencer taking a total of 230,000 sq ft.

After two public inquiries, the shopping centre was approved by the environment secretary in 1991, before his department's tardy awareness of the effect on town centres of out-of-town stores.

John Lewis' existing store is a mainstay of the city's principal shopping centre, Broadmead. It is a post-war centre, showing its age, with a dreary environment and poor access.

As a result, it is calculated that Bristol attracts lower retail spending than should be expected of a regional capital.

What John Lewis' decision has achieved is a concentration of minds. This has been further encouraged by the retail aspect of Bristol Development Corporation's proposed Quay Point, which is also perceived as a threat to Broadmead. For its part, the BDC argues that Quay Point, by improving the city's range of shopping, will help to arrest Broadmead's decline.

There is now a positive intention to improve Broadmead by the council, which is the landlord, the retailers, and Bristol Chamber of Commerce and Initiative. "Broadmead is not dead but it is sick - it needs revitalising," says one



Edward Cussen: identifies a positive spirit of co-operation between the public authorities and private sector

leading chamber member. "But I think with co-operation between the chamber and city it can be solved."

A new retail occupier is being sought for the five-storey John Lewis building.

One improvement already has been the Norwich Union development of the Galleries' enclosed shopping centre near Broadmead. Although it opened during the recession, it has let reasonably well.

For companies, the attractions of being north of Bristol

phase. The £11m scheme is described as one of the largest speculative fundings in the Bristol area for five years.

Longer-term, there is the prospect of commercial development on 400 acres at Emmer Green.

In contrast, companies have complained of transport and parking difficulties in the city centre and, at least until recently, of an unhelpful attitude by Bristol council.

Hartnell Taylor Cook, the property consultant, describes

the doughnut effect may prove to have been exaggerated. Demand for space in the centre has not dried up, as indicated this year by Midland Life taking 30,000 sq ft of offices and Direct Line, the insurance company, occupying a 50,000 sq ft block.

"Instead of the city centre vacuum which was feared, big employers have moved in this year, bringing hundreds of new jobs with them," says Mr Mike Henry, of Chesterton, the property consultant.

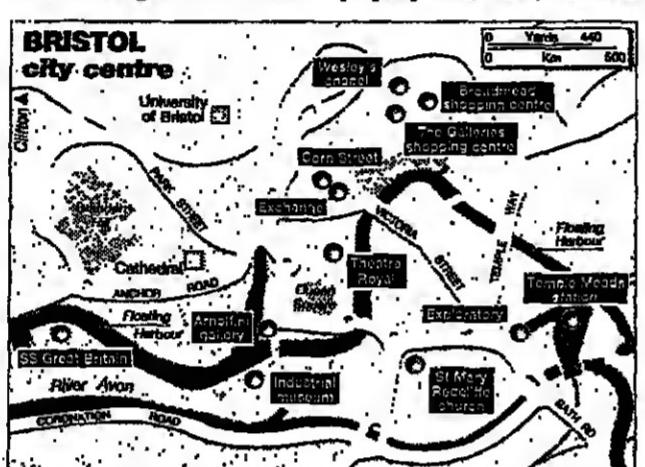
King Sturge reports rents remain below £20 per sq ft but incentives to tenants are disappearing. In fact, there is a severe shortage of large, good quality offices in the centre.

One plan is for Stonecutter Court, where Chesterton seeks an occupier for a proposed 113,000 sq ft building.

Eaglebrook Properties has consent for Marlborough Gate, with 47,000 sq ft. Belcal Bar has a speculative scheme at Venturers House, funded by Norwich Union. And Courage has applied for planning consent for 93,000 sq ft of offices on a disused part of its brewery.

One deal just completed is the sale of the 26,000 sq ft Armourers' House for nearly £3.2m to clients of Henderson Property Fund.

While Quay Point is a heavyweight project, it is rivalled in its ambitions by plans - proposed by the council - for Harbourside, a mixed-use scheme on the waterfront. The site is potentially one of the finest of any British city but has remained largely derelict for many years. At long last, agreement has been reached among the landowners and English Partnerships, the government's regeneration agency, has indicated support.



have been the liberal planning policies of Northavon district council plus access to the M5 and M4 motorways.

For example, the long-established Aztec West business park, managed by Arlington, has more than 80 companies. Pearce Developments has started infrastructure work for a second Parkway business park on 40 acres.

At Bristol Business Park, a 38-acre site in north Bristol, contracts were exchanged this month between Bristol & England Properties and Barclays Bank Pension Fund for the funding of its second

the council as having hitherto taken a regressive attitude towards office development. Car parking was restricted to a ratio of one space per 5,000 sq ft. "This policy has proved commercially unacceptable," it remarks.

Under its draft local plan, the council has revised that to one space per 2,000 sq ft.

Mr Edward Cussen of King Sturge comments that there is now a positive spirit of co-operation between the public authorities and private sector. "Coupled with this are some outstanding development opportunities and signs that

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At first sight, the electronic world of the information "superhighways" is far removed from the unemployed of Hartcliffe, a deprived part of south Bristol which gained national notoriety in 1992 because of rioting, writes Roland Adburgham.

Hartcliffe is not a typical inner-city suburb. When its post-war housing estates were built by the local authority, the planners might have believed they were creating a desirable environment. Set within sight of fields and hills, Hartcliffe has wide streets, green spaces, houses with gardens and only a handful of high-rise blocks.

In common with many other imposed ideas, it was badly flawed. Hartcliffe lacked shops and community facilities. It was isolated by several miles from the city centre with no rail service and poor road connections. Crucially, there was no social mix of housing.

There was also over-dependency upon a single employer, a Wills tobacco factory. When that closed four years ago, about 4,000 people lost their jobs. No alternative use for the factory has yet been found by Hanson, the owner. Despite the establishment of a business park in Hartcliffe, attempts for large-scale job creation are handicapped by the inadequate transport links. Unemployment is above the Bristol average and rates of economic activity are low.

It is against this background that an innovative project has been launched as a stimulus to regeneration. The South Bristol Learning Network (SBLN) intends to develop a cable-based telecommunications infrastructure not for commercial gain but community gain.

The concept is that cable, by linking houses, businesses, schools and other organisations, helps to circumvent transport problems and provides access to local, national and international information sources.

The network has potential for use as a billboard, for interactive TV programmes, public access broadcasting and teleworking. The hope is that it will improve the skills of the labour force, encourage lifelong learning and help to rebuild a sense of community.

Funding of £750,000 has come from Avon training and enterprise council, which secured the money last year under the government's Tec Challenge competition. The partnership project, developed jointly with South Bristol College, is using a cable network laid by United Artists.

Mr John O'Hara, the evangelistic project leader, sees the network as a prototype which can be replicated across the country. Considerable interest

COMMUNITY ENTERPRISE

Information 'highway' to stimulate regeneration



A group from South Bristol College attend a 'cyberSkills' workshop

has already been shown in the US. He emphasises how the SBLN contrasts with the usual "top down" development of information superhighways, with little involvement at community level. "The potential for cultural change is immense," he says. "While the first responses of local people are usually negative, subsequently they become more positive as they see how they can shape the technology for their own ends."

Staff for the SBLN have been recruited locally from among the unemployed, who mostly lacked skills in new technology. More than 50 employees have been trained, more than half of whom had been previously out of work for at least six months. They come from a variety of backgrounds and ages, ranging from 19 to 60.

An assessment of the project for Avon Tec reported: "They have set about their tasks with enthusiasm, drawing on previously untapped energy and expertise."

This month, the SBLN started "cyberSkills" workshops at ICL's offices in Bristol to create a city-wide awareness of the potential of multimedia. Mr Malcolm Nayor, ICL's business developer

"Community influencers" will see how to use Internet, e-mail, CD-Rom and video-conferencing

ment manager responsible for the company's lifelong learning strategy, describes the workshops as "giving first-hand experience of what the superhighway means".

The workshops are being run by SBLN's staff and undergraduate students from the computer science department of Bristol University. They are sponsored by ICL.

sored by ICL in association with Avon Tec, BT, Computer-Serve and South Bristol College. Over the next few months, the workshops will demonstrate to 1,000 people, identified as "community influencers", how to use the Internet, e-mail, CD-Rom and video-conferencing.

In job-creation terms, the SBLN will have limited impact on Hartcliffe, at least in the short-term. But it is indicative of a realisation that there is no single or simple solution to the area's problems.

A separate partnership scheme to raise the Hartcliffe skills base and improve the community is the Gatehouse Centre. This £1.5m building, to open next year, is being funded by the government with a £500,000 urban partnership grant, the city council and the private sector, which has so far donated £350,000. Initiated by Hartcliffe & Withywood Ventures, it will include a training centre with a nursery, light industrial units, meeting room, cafe and shop.

Another local community project to help young people, is Hartcliffe Leisure. This is a company set up in partnership with the Bristol Chamber of Commerce and Initiative to organise a range of after-school activities. One of the grants which helped to establish it came from the Greater Bristol Foundation. A charitable trust set up in 1987, the foundation provides a professional service for donors who want to support local causes but who need advice on identifying potential beneficiaries.

The foundation now has an endowment fund of more than £2m, contributed by a wide range of companies, organisations, charitable trusts and individuals. It has distributed more than £700,000 to more than 300 schemes and groups. The priorities are projects for young and disabled people, the homeless and those disadvantaged by isolation.

Penny Johnstone, the director, says that the outside view of Bristol as a prosperous city does not tally with the evidence of areas of deprivation.

But within the city, she says, there have been large strides in the past few years in the willingness of people to collaborate in supporting such projects.

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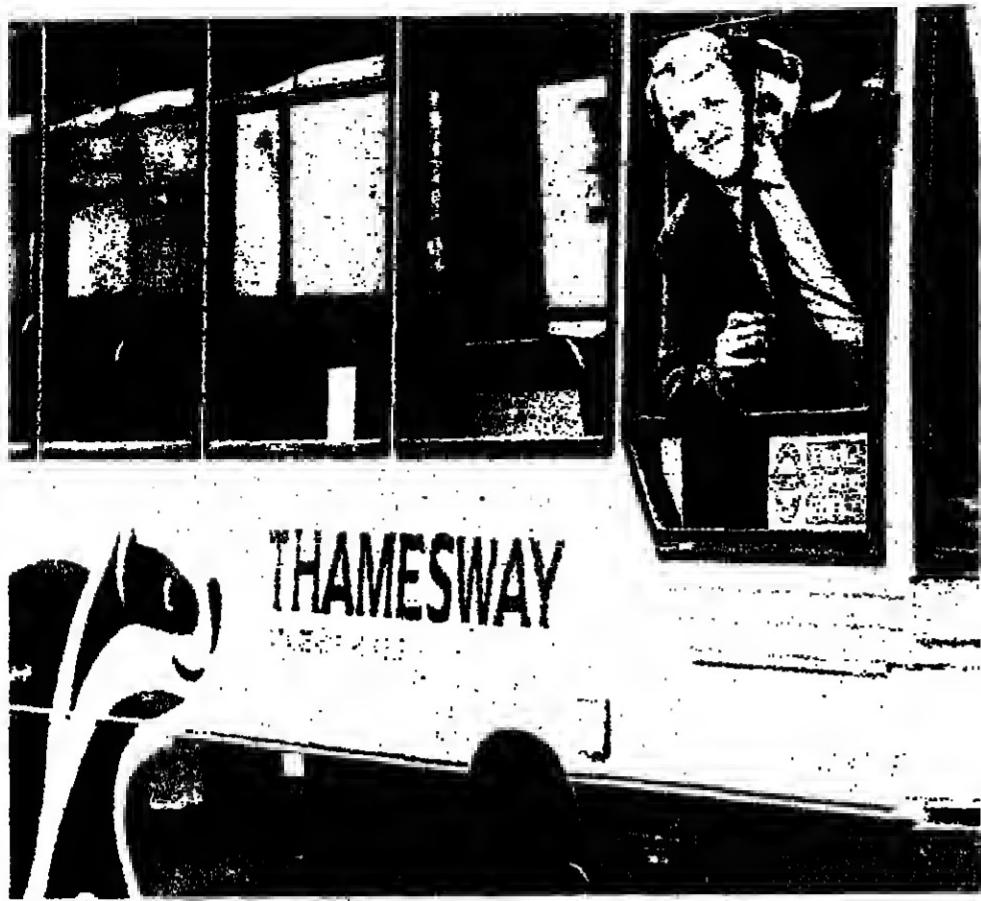


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BRISTOL VIII



Trevor Smallwood: 'The only way is to develop and improve public transport'

Picture: Tony Andrews

COMPANY PROFILE: BADGERLINE

Set for expansion

The headquarters of what has become Britain's second-largest bus operator might be assumed to be utilitarian offices next to a noisy depot. Instead, it is to be found in a renovated farmhouse six miles from Weston-super-Mare, surrounded by fields and approached across a cattle grid.

Badgerline employs 10,700 people and runs 3,900 vehicles. But at the headquarters - renamed Badger Manor after the company moved there in 1989 - there is only a dozen staff.

From this modest base, Mr Trevor Smallwood, the executive chairman, and his fellow directors saw the company floated on the stock exchange in November last year, raising £35m.

The company was established in 1986 when it was bought out by its management and employees - Mr Smallwood was the managing director - from National Bus Company as part of the

government's privatisation programme.

Badgerline then had an annual turnover of £13m and 400 vehicles.

For the half-year to June 30, it reported a turnover of £93.3m and pre-tax profits of £5.4m, up from £2.6m in the same period last year.

The flotation, with the Bristol offices of KPMG Peat Marwick and Burges Salmon, the law firm, as advisers, was intended to provide funds for expansion and acquisitions.

As a result, PMT Group, based in Staffordshire and Cheshire, was bought for £25m and the Yorkshire-based Rider Group for £38m.

The two companies, which began with Yorkshire Traction in 1986, comments:

"There is public recognition that we cannot continue in urban areas to use the car *ad infinitum* - the only way is to develop and improve public transport."

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In Bristol, Badgerline is known for its City Line subsid-

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Mr Smallwood says that, since deregulation, the number of buses in the area has risen from 207 to 319 and operating miles have increased greatly. More than half the fleet has been replaced in the past four years.

Overall, Badgerline has bought 370 new vehicles this year.

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This summer, it placed orders for 900 vehicles at a cost of almost £90m, believed to be the largest order yet placed by a non-publicly-owned bus company.

Mr Smallwood, whose career began with Yorkshire Traction in 1986, comments:

"There is public recognition that we cannot continue in urban areas to use the car *ad infinitum* - the only way is to develop and improve public transport."

Mr Chris Carr, marketing director, pronounces the company as "very satisfied" with its decision to float.

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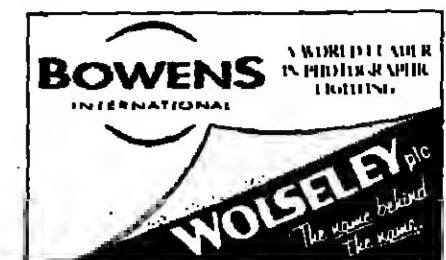
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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday November 29 1994



IN BRIEF

BK Vision wins UBS injunction

BK Vision, the investment fund controlled by Mr Martin Ebner's B2 banking group which is challenging the management of Union Bank of Switzerland, has won an injunction preventing the bank from converting its registered shares into bearer shares until an appeal against the plan is heard.

Salvesen to focus on core units

Christian Salvesen, the UK distribution and specialist hire group, is looking to sell its pollution control and brick manufacturing divisions by the end of this financial year, raising about £60m (£32.5m) to invest in its core businesses.

Eurotunnel attacks Kfesch

A furious row has erupted between Eurotunnel and Kfesch & Company, the London-based bank debt trader, over a report issued by Kfesch called "Eurotunnel Interim Results - Disaster Ahead".

RH Bank's account trading hit

RH Bank yesterday blamed the collapse in world bond market prices for a sharp slide in profits from trading on its own account in the first 10 months.

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Akzo Nobel's hydro-power side for sale

Akzo Nobel, the Dutch-Swedish chemicals group, is planning to sell its hydro-power operations to Stockholm Energy, Sweden's third-largest energy producer.

Page 22

Mellon Bank takes \$130m charge

Mellon Bank of the US said it would take a \$130m after-tax charge to cover investment losses of customers of its stock lending business following the fall in bond prices this year.

Page 24

HNV closer to control of Heron

Mr Steven Green's HNV Acquisition yesterday cleared the first hurdle to gaining control of Heron International, Mr Gerald Ronson's property group, by getting substantial support from ordinary shareholders for his offer.

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Cheffield forms property venture

Cheffield, the property company run by Mr Elliott Bernerd, has formed a joint venture to buy some of central London's most expensive residential property for £46.5m (\$70m).

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Barr feud continues

The family feud at Barr & Wallace Arnold Trust flared up yesterday as rebel shareholders rejected a last-ditch agreement with the board of the motor and leisure group.

Page 28

Sidlaw on target with 33% rise

Sidlaw Group, the Scotland-based packaging, oil services and textiles company, yesterday revealed a 33 per cent rise in pre-tax profits, lifted by a full 12-month contribution from the flexible packaging businesses acquired from Courtaulds in late summer 1993.

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFP)
Raises	26.5
Lower	42.8
DM	42.8
Falls	41.0
Kaufhof	64.0
Lahmeyer	44.2
Siemens	32.0
Stora Enso	32.0
Others	26.5
London (Pence)	26.5
Raises	26.5
Lower	22.4
DM	22.4
Falls	22.4
Mark	22.4
Others	22.4
London Stock Exch	22.4
Others	22.4
New York (US\$)	22.4
Raises	22.4
Lower	22.4
DM	22.4
Falls	22.4
Mark	22.4
Others	22.4
London (Pounds)	22.4
Raises	22.4
Lower	22.4
DM	22.4
Falls	22.4
Mark	22.4
Others	22.4
New York prices at 12.30	22.4
London (Pence)	22.4
Raises	22.4
Lower	22.4
DM	22.4
Falls	22.4
Mark	22.4
Others	22.4
New York (US\$)	22.4
Raises	22.4
Lower	22.4
DM	22.4
Falls	22.4
Mark	22.4
Others	22.4
New York (Pounds)	22.4
Raises	22.4
Lower	22.4
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Falls	22.4
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Others	22.4
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Falls	22.4
Mark	22.4
Others	22.4
New York (Pounds)	22.4
Raises	22.4
Lower	22.4

INTERNATIONAL COMPANIES AND FINANCE

Italian bank set to lift bid for rival

By Andrew Hill in Milan

Shares in Credito Romagnolo (Rolo), were suspended yesterday morning amid growing speculation that Credito Italiano (Credit), the Milan-based bank, was preparing an improved offer for its Bolzano competitor.

Credit revealed a month ago that it was planning a L2,000m (£124m) bid for a 48 per cent stake in Rolo which would give it control of the bank.

Rolo has reacted defensively, reviving plans for a merger with CAER, parent of the local

savings bank, Cassa di Risparmio in Bologna (Carisbo).

Credit's shares fell by more than 4 per cent yesterday on speculation that the bank might have to pay as much as L23,000 a share for Rolo, against Friday's closing price of L17,000, and bid for a larger stake.

In its original plans, Credit said it was prepared to offer L19,000.

Consob, the Italian stock exchange watchdog, suspended the Rolo shares after Italian newspapers reported at the weekend that Credit was plan-

ning a new bid in an attempt to win over Rolo's shareholders before December 19, when they must vote on the merger plans.

Mr Enzo Berlanda, Consob chairman, yesterday told Ansa, the Italian news agency, that work was under way on the Credit-Rolo dossier at the authority's Milan offices.

Credit's promised bid has

still not been approved by the Bank of Italy, which supervises the Italian banking system. That may be the Milan bank at a disadvantage, because the central bank has already given the

go-ahead to the Carisbo-Rolo merger.

The Bolzanese banks have laid great emphasis on preserving their regional roots, which suggests that extra cash would not be enough to win over local Rolo shareholders to the Credit offer. The Milan bank might also have to make certain guarantees of shareholder rights.

However, advocates of the Credit bid point out that the main shareholders of Rolo are not closely linked to the region and may be more willing to sell to the highest bidder.

Lafarge rules out role in US deal

By John Riddick in Paris

Lafarge Copee, the French building materials group, has ruled out a plan to co-operate with Golden Eagle Industries in its \$640m bid for National Gypsum, the second-largest US plasterboard manufacturer.

The French group, which holds 10 per cent of the shares in National Gypsum, said it had rejected the idea of a joint bid, and was studying what to do with its stake.

The decision complicates the task of Golden Eagle, which holds 19 per cent of National Gypsum and is leading the bid by a group of North Carolina-based investors.

Golden Eagle, headed by Mr C. D. Spangler, non-executive chairman of National Gypsum, may also face barriers to any hostile bid. These were agreed by shareholders of the plasterboard company last week.

Industry observers discounted the idea that Lafarge Copee would make a rival offer for control of National Gypsum.

Although Lafarge is one of Europe's largest plasterboard manufacturers, and has a strong presence in the US building materials market, analysts say it probably cannot afford to be part of the National Gypsum acquisition.

Lafarge declined to comment on whether it would vote against the bid offer, or what it planned to do with its stake in the US plasterboard group.

BK Vision wins injunction against UBS share plan

By Ian Rodger in Zurich

BK Vision, the investment fund controlled by Mr Martin Ebner's BZ banking group which is challenging the management of Union Bank of Switzerland, has won an injunction preventing the bank from converting its registered shares into bearer shares until an appeal against the plan is heard.

UBS shareholders narrowly approved the conversion plan - with 57.8 per cent of registered shares in favour - at an extraordinary meeting last Tuesday, following a tense proxy battle between BK Vision and the UBS board. BK Vision, the largest share-

holder in UBS, claims the plan is illegal because it does not offer compensation to registered UBS shareholders for the loss of the extra voting weight attached to their shares.

The registered shares have a par value of one-fifth that of the bearer shares, giving an investment in them much greater voting power than a similar investment in bearers.

The UBS board wants to implement the conversion before the next annual general meeting in April.

At that meeting, 10 of the 23 directors' terms expire, and BK Vision is trying to rally a majority of votes in support of substantial changes to the board.

If the conversion goes through, the voting power of BK Vision and other large registered shareholders will be substantially reduced.

The two sides will now present their arguments to the judge on a suitable deadline for

BK Vision to submit its appeal case.

By law, the latest possible date is January 22, but UBS will argue for an earlier deadline so that the case can be decided as quickly as possible.

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We take pleasure in announcing the admission of the following General Partners, effective November 26, 1994:

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Armen A. Avanessian
Joel S. Beckman
David W. Blood
Zachariah Cobrinik
Gary D. Cohn
Christopher A. Cole
Kevin J. Conway
Henry Cornell
Robert V. Delaney
Joseph Della Rosa
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Joseph D. Gatto
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Akzo Nobel's hydro-power operations put up for sale

By Christopher Brown-Humes in Stockholm

through the merger of Sweden's Nobel Industries and Akzo of the Netherlands, has a 40 per cent stake in Njordkraft, which owns four medium-sized and three smaller hydro-power plants in Sweden with a combined production capacity of 940 gigawatt hours. The plants have traditionally met about 50 per cent of the group's Swedish energy needs.

The move will end a century-long involvement by Nobel in the energy business and is in line with its strategy of focusing on core businesses.

Akzo Nobel, formed this year

these shares next year, enabling Stockholm Energy to gain full control of the concern.

Mr Dag Stromqvist, managing director of Elk Nobel, said: "We are not in the power business. We are in the chemicals business." He declined to say close terms, saying talks were at an early stage.

Stockholm Energy produces around 13 terawatt hours of electricity a year. Half its output is generated by nuclear power and 35 per cent by hydro-electric power.

Steel stake disposal helps NCC

By Christopher Brown-Humes

British Steel picked up a big portion of the shares, lifting its stake in Avesta to 49 per cent from 40 per cent.

NCC said its main construction operations continued to be hit by difficult market conditions, which lowered group sales to SKr12.0m from SKr12.0m.

But Mr Jan Skövold, group president, said there were "clear signs that the market trend is reversing". He said orders received by the group's Swedish construction businesses had been 30 per cent higher than last year at SKr1.75m profit.

The group's civil engineering, building and production units reported nine-month profits of SKr47.0m, down from SKr42.0m last year.

The group's real estate division remained in the red, with a SKr1.8m loss, only slightly down on last year's SKr1.9m deficit.

NCC's investment unit reported nine-month profits of SKr1.35m from SKr1.45m.

Excluding one-off items, the unit swung to a SKr1.15m profit from a SKr1.8m loss.

Salvesen to focus on core units

By Simon Davies in London

Christian Salvesen, the UK distribution and specialist hire group, is looking to sell its pollution control and brick manufacturing divisions by the end of this financial year, raising about £20m (£32.6m) to invest in its core businesses.

The disposals would almost halve its £125m of net borrowings and Salvesen is looking at acquisitions in European distribution, after the success of its £24m purchase of Swift, the industrial distribution company.

The group's results, however, were less upbeat. Pre-tax

profits for the six months to September rose 1 per cent to £4.4m in spite of the impact of Swift, which was purchased in October 1993.

Salvesen issued a profits warning last February, after a rapid downturn in Aggreko, its specialist plant hire business. Aggreko's latest figures reveal a turnaround in the US, which achieved 23 per cent growth. Generator hire for the World Cup helped, but it also benefited from large cost cuts. However, Aggreko's European businesses offset most of this improvement.

The company is paying a 3.4p dividend, up from 3.3p. Earnings per share were 10.5p (10.29p). Details, Page 28.

This announcement appears as a matter of record only.

November 1994

GLENCORE INTERNATIONAL AG

has acquired the remaining 25% of its shares held by Marc Rich + Co Holding AG

The undersigned acted as financial adviser to Glencore International AG

Union Bank of Switzerland**THE BUCKS START HERE.**

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INVESTORS CHRONICLE
THE CITY INSIDE OUT

THE ROYAL BANK OF CANADA
U.S. \$360,000,000 Floating Rate Debentures due 2005

In accordance with the Terms and Conditions of the Debenture, the interest rate for the period 30th November, 1994 to 27th February, 1995 has been fixed at 5.75% per annum. On 30th December, 1994 interest of U.S. \$47,395.63 per U.S. \$1,000 nominal amount of the Debenture will be due for payment. The rate of interest for the period commencing 30th December, 1994 will be determined on 28th December, 1994.

Agent Bank and Principal Paying Agent: ROYAL BANK OF CANADA, EUROPE LIMITED.

U.S. \$34,000,000
BRINCA SERPIN, S.R.L.

Floating Rate Notes due 2004

For the interest period from November 29, 1994 to May 30, 1995 the rate will remain at 7.3125% per annum.

The amount of principal per U.S. \$1,000 Note will be U.S. \$15,494.38.

By The Chase Manhattan Bank, N.Y.
London Agent Bank

November 29, 1994

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INTERNATIONAL COMPANIES AND FINANCE

Ford returns to Samcor with 45% stake

By Mark Suzman in Johannesburg and Kevin Done in London

Ford of the US, the world's second largest vehicle maker, is re-entering the South African market through the purchase of a 45 per cent stake in South African Motor Corporation (Samcor).

Ford divested its equity interest in Samcor in late 1987 as part of a series of withdrawals by US companies from South Africa in response to pressure from anti-apartheid groups.

Samcor assembles Ford vehicles and some Mazda and Mitsubishi models. Ford will hold an equal stake with Anglo-American Industrial Corporation, buying 31 per cent of Samcor's equity from Amic and a further 14 per cent from the Samcor Employees Trust. This

will leave AMIC and Ford both holding 45 per cent with the remaining 10 per cent staying in the hands of the trust.

Mr Jim Miller, director of eastern Europe and export operations for Ford of Europe, and executive director of Samcor, is to become Samcor group managing director and chief executive.

The deal, which has been expected for several months, in effect marks a return to the situation that existed prior to Ford's disinvestment from South Africa.

Samcor was formed in 1985 as a joint venture between Ford South Africa, which had been founded by Ford Canada in 1933, and Anglo-American's existing automotive interests.

Mr Wayne Booker, Ford executive vice-president of international automotive operations, said he hoped the US

group's direct involvement would prove to be a spur to improved production and new export initiatives by Samcor.

"When I say Ford will re-establish its presence in South Africa, I mean it," he said. "This is not only an investment. Our action symbolises Ford's commitment to the South African market and the success of Samcor."

Mr Booker declined to disclose the financing of the transaction, saying only that it was a combination of new cash, new equipment and product investment. It was revealed, however, that the Employees Trust had received R50m (\$14.1m) for the 14 per cent of Samcor equity it had sold to Ford.

Samcor is currently in fourth place among South Africa's seven main vehicle makers. It has monthly sales of

around 2,200 vehicles, trailing market leaders Toyota, Volkswagen and Nissan, but ahead of Mercedes-Benz, Delta (which manufactures Opel models) and BMW.

South African producers currently manufacture about 320,000 units a year, of which passenger cars account for just over two-thirds. Almost all production is for the local market.

The industry is under intense pressure, however, as South Africa begins to dismantle its high tariffs on imported motor vehicles, currently about 100 per cent, in line with Gatt requirements. Manufacturers, organised labour and the government are in negotiations to find an acceptable schedule for phasing out most of the industry's protection over the next eight years.

US Pru's stockbroker unit to quit Tokyo SE

By Gerard Baker in Tokyo

Prudential Securities, the stockbroking arm of Prudential Insurance of the US, is to join the lengthening list of foreign securities companies leaving the Tokyo Stock Exchange.

The company announced yesterday that it had notified the TSE of its plans to relinquish its regular membership of the exchange, transferring it to a third party.

The decision reflects Prudential's plan to "substantially downsize" its operations in Japan, including Japanese equity business, as part of a wholesale review of the parent's worldwide operations, the company said.

Sale of its TSE membership will enable Prudential to cut operational expenditures and divert funds for other businesses. But it said it planned to continue to trade US securities in Japan, as well as Japanese government bonds.

In the last few years foreign brokers have been leaving Japan as business in the Japanese securities market has dried up. Equity trading volumes reached a peak of more than 1bn shares a day in 1989 but then fell to less than 300m shares a day last year. After a slight increase in the first half of 1994, volumes have slumped again.

Foreigners flocked to Tokyo in the 1980s as the market was liberalised and equity trading increased exponentially. The total of subsidiaries and representative offices grew from 112 in 1984 to 280 in 1991. But since the slump, many brokers have been leaving the TSE. Prudential's departure takes the total to below 230.

Aoki sells stake in Westin Hotel group for \$561m

By Emiko Terazawa in Tokyo

Aoki, a Japanese construction company, has sold its shareholdings in the Westin Hotel group for \$561m to US real estate investors Starwood Capital Group and a subsidiary of Goldman Sachs.

Aoki sold its shareholdings in two Westin group companies, Westin Hotel and Westin International Europe, which operate 88 hotels in 11 North American and European countries and the Westin trademark rights in South America.

The company said it would use the income from the sale to repay the group's outstanding loans of about Y52bn (\$52.6bn), which includes funds borrowed for the initial purchase of the hotel group. The proceeds will also be used to cover the Y34bn in loan guarantees by Aoki to its resort subsidiaries.

Westin will own the trademarks in North America, South America, Europe, Africa and the Middle East. In Asia, Aoki will maintain ownership of the Westin trademark and enter into partnership with Westin there.

Siam Cement increases third-quarter profit 34%

By William Barnes in Bangkok

Siam Cement, Thailand's biggest manufacturing conglomerate, said that robust growth in all its five main business areas enabled it to lift consolidated net profits for the first nine months by 52 per cent to Ba41.9bn (\$15.6m).

Consolidated profits in the third quarter surged 34 per cent to Ba13.6bn on sales 18 per cent higher.

Cement and construction materials, which account for more than half the business,

were surprisingly strong in the rainy season third quarter; cement sales alone rose 11.3 per cent over the year-ago figure.

Several Bangkok analysts said they would revise upwards their full-year profits forecasts for the company in the light of the latest figures.

Miss Sirinuch Tharmapornpiyakul, at Jardine Fleming Thanakom, said she now expected full-year net profits of around Ba5.2bn, 10 per cent higher than the firm's earlier forecast.

Poor returns for Japan's life groups

By Emiko Terazawa in Tokyo

Japan's leading life insurers saw a rise in premium revenues but suffered low returns on their investments during the first six months to September.

Combined premium revenues at Nippon Life, Dai-Ichi Life, Sumitomo Life, MetLife, Asahi Life, Mitsui Life, Yasuda Life and Chiyoda Life rose 13.4 per cent to Y12.076.4bn (\$122.7bn) due to higher premiums from April. But a sluggish domestic bond market and smaller interest and dividend income amid low interest rates hurt returns on investments, and the top eight insurers saw aggregate income from these sources fall 9.7 per cent to Y2.822.5bn.

Investment returns were less than 4 per cent on average, sharply lower than the companies' prospective dividend payout rates for policyholders. Investment yields have not stopped falling since peaking at 6.8 per cent in 1992, and a further decline may force the companies to cut their dividend payments for the fifth consecutive year. Officials at the companies said they were still considering the possibility.

While the leading companies have the unrealised gains on stocks to support them, declining investment yields, bad loans and slowing growth in new contracts are affecting the financial soundness of some of the industry's smaller companies.

Analysts reckon some of the bigger groups may be forced to support the financially-troubled smaller companies following the industry's liberalisation scheduled in 1996.

Insurance benefit payments for the top eight companies rose 22.1 per cent, with many policies maturing or being cancelled. Meanwhile, the combined balance of non-performing loans fell 3.6 per cent to Y364.2bn.

Interim results to September 1994 (Ybn)						
Insurer	Net premium income	Change on year (%)	Return on investment	Change on year (%)	Non-performing loans	Half-year change (%)
Nippon	2,918.8	+6.0	752.6	-4.0	22.9	+7.5
Dai-Ichi	2,173.1	+12.2	560.8	-7.0	44.8	-16.8
Sumitomo	1,851.6	+4.9	447.0	-28.1	45.0	-8.4
Met	1,424.4	+14.6	304.9	-10.2	32.7	+2.1
Asahi	1,111.5	+17.3	224.8	-2.5	18.0	+1.1
Mitsui	927.1	+2.4	214.2	+0.2	20.1	+1.0
Yasuda	926.0	+19.2	197.6	-1.7	8.1	+3.4
Chiyoda	646.6	+31.2	162.8	-3.8	162.5	-2.7

Source: Company reports

The companies have been selling their long-term shareholdings to cover for the declines in investment returns.

Profits from stock sales rose at all eight companies except Sumitomo, with combined gains up 4.7 per cent to Y293.9bn. Profits from stock sales surged by four times at Nippon to Y22.2bn while Yasuda's gains doubled to Y26.9bn.

Total unrealised gains from stocks, which have traditionally acted as a buffer against losses on investments, totalled Y10.08bn at the end of September, up 2.4 per cent from the end of March due to a slight rise in the stock market.

However, the figure is still insufficient to absorb further losses on high-risk investments and asset allocations of the companies are expected to remain conservative.

During the first half, companies allocated funds to the domestic bond markets and loans, while reducing foreign currency exposure. At Nippon, the industry leader, bond investments at the end of September rose 2.4 points from six months earlier to 15 per cent of total investment assets, while overseas securities investments fell 0.8 points to 6 per cent. Sumitomo's bond investments rose 2.8 points from the end of March to 13.2 per cent of total investment assets while funds in deposits fell 2.4 points to 4.3 per cent.

Coles Myer in property sell-off

By Nikki Tait

Coles Myer, the large but troubled Australian retailer, said yesterday it had arranged to sell more than A\$500m (\$303.02m) of retail property. The move is part of a plan to rationalise its A\$1.5bn property portfolio, offset the current A\$4.1bn capital investment programme and prevent it becoming "overweight" in property.

In addition, a joint venture is being established with the Industry Superannuation Property Trust, which will take in

Coles is selling its 50 per cent interest in the Westmyer Trust, which owns shopping centre interests. ISPT will have a 75 per cent interest in the venture, and Coles, 25 per cent. The disposal of a variety of smaller property interests makes up the balance of the A\$500m.

Coles' gearing has risen significantly recently, as result of buying back the 21.45 per cent of its shares held by Kmart, the US retailer.

Indonesian noodle maker's profits soar

By Nikki Tait

Nine-month earnings at Indofood Sakti Makmur, Indonesia's largest noodle maker, almost trebled compared with a year ago in spite of press reports about food poisoning, denied by the company, during the period, Re-

ports from Jakarta. Net profits for the nine months advanced to Rp145.61bn (\$66.9m) from Rp60.04bn a year ago, on sales of Rp976.33bn compared with Rp808.65bn.

Indofood, part of the Salim

group and 50.1 per cent owned by Indonesian Tunggal Prakarsa, is said to have told analysts that, as a result of the food poisoning reports it had revised its full-year profits down to between Rp200bn and Rp220bn from Rp235.22bn.

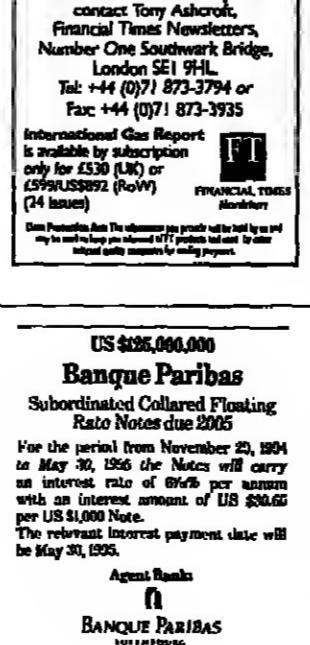
**SPOT THE REFUGEE**

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavory-looking character you're looking at is more likely to be your next door neighbour. Hooded slob with a scaly wet and a week-end's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.



Cazenove & Co.
ING Bank
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Salomon Brothers Inc.

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مكتاب من الأرشيف

FINANCIAL TIMES TUESDAY NOVEMBER 29 1994

25

YOU'RE INTERESTED IN
LONG-TERM
PARTNERSHIP,
NOT SHORT-TERM
SALESMANSHIP.



YOU EXPECT YOUR
BANKERS TO BE A STEP
AHEAD OF YOU,
NOT A BLOCK BEHIND YOU.

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AROUND THE WORLD,
YOU THINK YOUR BANK
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THE LANGUAGE.



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INTERNATIONAL CAPITAL MARKETS

Strong Thanksgiving retail sales hit Treasuries

By Lisa Bransten in New York and Conner Middemann and Martin Britz in London

US Treasury prices fell yesterday morning amid reports of strong retail sales over the Thanksgiving weekend – traditionally one of the best of the year for retailers – and the early morning release of figures showing growth in home sales for October.

By midday, the benchmark 20-year government bond was down 1/2 at 94%, yielding 7.97% per cent. At the short end of the market, the two-year note was down 1/2 at 99%, yielding 7.301 per cent.

Early in the morning, the yield on the long bond briefly hit 8 per cent before the price increased slightly, pushing the yield back below that by mid-day.

Reports of a busy weekend from shopping malls across the

country reignited traders' fears that recent interest rate increases by the Federal Reserve might not be enough to cool the economy. If so, the Fed might have to raise interest rates again in the near term, thus undermining bond prices.

GOVERNMENT BONDS

Adding to such concerns were figures from the National Association of Realtors showing sales of existing single-family homes increased by 0.5 per cent from September to October.

Although the head of the real estate association called the increase "a vote of confidence in the economy," he added that he expected rising interest rates to dampen home sales in the near future.

Bonds posted declines across the maturity spectrum in the wake of gains in most stock indices. For most of this year, the stock market has taken its cues from increases and decreases in the bond market, but last week's plunge in share prices created optimism among bond market players that investors would move assets from stocks to bonds. Yesterday's rising stock prices, however, slowed the development of any such trend.

UK gilts put in another strong performance, buoyed by hopes for a market-friendly Budget containing significant cuts in government spending and public-sector borrowing, and ebbing political worries.

Gilt market participants expect chancellor Mr Kenneth Clarke's Budget speech today to contain good news on all fronts.

"The market has got geared up for a good Budget, including a cut in spending, a reduction in the [public sector] borrowing requirement, a cut in the inflation forecast and an upward revision of the GDP forecast," said Mr Nigel Richardson, head of bond research at Yamaichi International.

Dealers reported last-minute buying by institutional investors keen to catch any post-Budget rally. However some warned that good news may already be discounted and a package in line with expectations could prompt only a muted reaction or even some profit-taking.

"Clarke will have to deliver something pretty spectacular in order for the market to go higher," said a gilt dealer at a large London house, pointing to supply as a factor that could cap gilt yields.

The Bank of England yesterday announced sales of £200m in tranches of existing gilts; moreover, on Wednesday it is due to announce the terms of next week's auction.

The December long gilt future on Liffe rose by about 1/2 at 103 1/2.

German bonds fell in thin

volume. The December bond futures contract on Liffe ended at 91 31/4, down 0.17 on the day. One analyst said the next data of that might move the market would be the US non-farm payroll figures due at the end of this week.

The market in Italian government bonds outperformed other European markets yesterday as the yield on the 10-year benchmark bond fell 13 basis points to 11.93 per cent.

Analysts said the rise in the price of bonds was due to lack of negative political influences and Mr Simon Meggs at IBB said it suggested that investors now felt the budget was likely to be passed.

Reset feature on John Lewis loan

By Richard Lapper

Commitments of between £10m and £20m.

Commitments for the core facility and both 24m tranches will be secured when the deal is signed in the next few weeks but banks can bid to increase their shares of the two main tranches, with the amounts allocated on the basis of price.

If banks are prepared to bid more competitively to increase their stakes in the deal, the borrower can obtain a reduction in the cost of funds. It could also increase the size of the facility if bids are received for a greater aggregate amount.

At the same time, however, the banks are obliged to provide finance at the maximum rate of 25 basis points over Libor.

Mr Paul Tuckwell, director of NM Rothschild, said: "The facility provides borrowers with certainty and flexibility of funding and pricing at a capped cost and banks with the opportunity to actively manage their balance sheets."

Solid European demand for Exim Bank of Japan issue

By Graham Bowley

Exim Bank of Japan yesterday launched a \$300m offering of 10-year bonds priced to yield 30 basis points over US Treasuries.

Lead manager Bank of Tokyo said that more than 70 per cent of demand came from European investors – UK investment funds and banks, Swiss pension funds, German and French insurance companies and Swiss and Belgium retail investors.

The remaining bonds were sold to central banks and private banks in Asia and the Middle East, it said.

In the floating-rate sector, St George Bank, a New South Wales-based regional bank, launched a \$250m issue of five-

year notes, offering 30 basis points over three-month Libor.

There is strong demand for floating-rate dollar notes, dealers said, and this offering represented the tightest pricing yet of the recent issues.

Ford Credit Europe launched a \$200m issue of three-year fixed-rate bonds priced, priced to yield 40 basis points over US Treasuries.

Lead manager ABN Amro said the offering met firm demand from Swiss and Benelux retail investors, who were attracted by the 8 per cent coupon and the pricing spread.

Institutional investors were also attracted by the relatively high yield offered by the short-dated bond, ABN Amro said.

The dollar yield curve has flattened recently and investors can now get a yield at the short-end close to that on longer-dated maturities," an official said. Ford Credit Europe came to the three-year dollar sector in September with an issue offering a coupon of 6% per cent.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner
US DOLLARS							
Bank of Japan	300	8.25	99.48R	Dec-2004	0.25R	+307/84-04	Bank of Tokyo Capital Mkt., UBS
St George Bank	250	(4)	99.75R	Jan-2000	0.20R	-	
Ford Credit Europe	200	8.00	99.96R	Dec-1997	0.22R	+407/46-97	ABN Amro Bank
Swiss Inter-Alps	50	11.25A	99.06R	Dec-1997	1.00R	+410/74-97	HSHB Markets
YEN							
Commerce & Indus Development Bank	20bn	3.45	100.05R	Mar-1997	0.15R	-	DKB International Yamaichi Int'l HQ
Deutsche Bank	10bn	3.95	99.98	Jan-1998	undisc	-	
ITALIAN LIRE	150bn	10.80	101.05	Jan-1997	1.125	-	Banca di Roma
AUSTRALIAN DOLLARS							
New Sth Wales Treasury Corp.	100	4.50A	88.13R	Dec-1997	1.375	-	Norwest International
Dresdner Australia	75	10.00	101.05S	Jan-1998	1.50	-	Dresdner Bank
PESETAS							
Edith UCI 1, Class Atr(1);	10,025bn	(22)	99.967S	Sep-2017	0.28	-	Banco Santander Lehman

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead underwriter. Floating rate notes show current rate, fixed rate notes show offer price. Rates are shown at the no-call level, at 3-month Libor +30bp, at 5-year Libor +1st call, at 10-year Libor +2nd call, at 20-year Libor +3rd call. (1) Previous day's open int. (2) Previous day's High/low. Average Mac 4 yrs. (3) 3-month Libor +27bp, (4) Class B: 0.425m, 3-month Libor +10bp, average 8.3 yrs. Lehman sole lead.

INTERNATIONAL BONDS

UBS, which led the offering, said the bonds were sold to UK banks, US investment funds and other European institutional investors.

St George Bank is the latest in a series of Australian banks, such as Bank of South Australia and Challenge Bank, to tap

the euromarkets in recent weeks to favour the floating-rate dollar sector.

There is strong demand for floating-rate dollar notes, dealers said, and this offering represented the tightest pricing yet of the recent issues.

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flattened recently and investors can now get a yield at the short-end close to that on longer-dated maturities," an official said. Ford Credit Europe came to the three-year dollar sector in September with an issue offering a coupon of 6% per cent.

However, traders said the bonds were priced around three to five basis points tighter than similar outstanding three-year paper and they struggled as a consequence.

Market sources said that the proceeds were swapped into floating-rate sterling.

The European Investment Bank is expected to launch a two-tranche offering of dollar-denominated bonds within the next few days, dealers said.

The issue is said to be of a \$300m tranche of five-year bonds and a \$300m tranche of 10-year bonds.

WORLD BOND PRICES							
BENCHMARK GOVERNMENT BONDS							
	Red	Price	Days chg	Yield	Week	Month	
Australia	9.00	99.04	91.8400	+0.400	10.34	10.80	10.48
Belgium	7.70	100%	95.80	+0.00	100.00	100.00	100.00
Canada	8.50	99.00	100.00	+0.00	101.12	101.00	100.98
Denmark	7.00	1200	88.5500	+0.180	8.80	8.82	8.95
France	8.00	105.98	102.0000	+0.060	7.31	7.47	7.55
Germany	7.50	1104	101.5100	+0.200	7.28	7.55	7.58
Italy	6.50	108.00	108.0000	+0.000	11.80	11.80	11.80
Japan No 118	12.00	100.00	100.0000	+0.000	10.42	10.42	10.42
Japan No 164	4.10	1203	96.2400	+0.400	4.69	4.74	4.74
Netherlands	7.25	1004	98.8200	+0.030	7.42	7.61	7.58
Spain	6.00	105.00	82.2800	+0.130	11.10	11.22	11.14
UK Gilts	8.00	104.00	104.0000	+0.000	8.28	8.38	8.38
US Treasury	7.075	1124	104.2000	+0.210	7.05	7.29	7.29
ECU (French Govt)	7.500	1124	95.1000	+0.210	7.88	8.14	8.14
London closing, "New York mid-day" figures are based on 100-day cash rates plus 12.5 per cent payable by non-residents. Source: MMG International							

US INTEREST RATES

Treasury Bills and Bond Yields

Price rate Broker rate 1st call 2nd call 3rd call 4th call

Broker rate in 20 years others in declined

Yield: Local market standard.

Yield: Local

It features on
Lewis loan

Full contribution from former Courtaulds business swells profits Sidlaw on target with 33% rise

By Peter Pearce

Sidlaw Group yesterday revealed a 33 per cent rise in pre-tax profits, boosted by a full 12-month contribution from the flexible packaging businesses acquired from Courtaulds in late summer 1993.

The profits for the year to September 30 were in line with estimates at the time of its 25m rights issue in October.

The Courtaulds acquisition cost 278m, partially financed by a 25m cash call; the recent rights - from which the Scotland-based packaging, oil services and textiles company will have access to about 22m - was to fund a two-year reorganisation and capital expenditure programme for the packaging side.

Group turnover swelled to 229.4m (£17.3m). Operating profits grew 50 per cent to £18.7m (£12.5m), but sharply increased interest charges of 24.1m (£18.4m) led to a more modest pre-tax rise to £14.7m (£11.1m).

Mr Ian Bodie, finance director, said that accounting rules stipulated the inclusion of discounted bills in the balance sheet. This meant gearing



Tony Andrews
Dibby Morrow: shortages in packaging raw materials

climbed to 22.79 per cent; otherwise it would have fallen to 64.73 per cent. Pro forma post-rights gearing will be about 30 per cent.

The packaging side made operating profits of £11.1m (£4.7m) on turnover of £16.2m (£4.1m) after increased losses of £472,000 (£42,000) from the Supplylink joint venture.

Raw material prices for the division continue to rise with basic resin up 70 per cent over the year and polypropylene up 40 per cent. Mr Dibby Morrow,

chief executive, said shortages were being experienced but he was unsure if price peaks had yet been reached.

Profits from oil services fell to £2.9m (£2.6m) on turnover of £10.7m (£9.4m) after increased losses of £472,000 (£42,000) from the Supplylink joint venture.

Textiles lifted profits to £7.13m (£5.84m), after the recovery of a bad debt previously written off. Turnover was £11.3m (£10.8m).

Mr Roger Regan, who took over as Spring Ram chairman last year, said: 'The acquisition is further evidence of Spring Ram taking opportunities to make strategic bolt-on acquisitions.'

In June, Spring Ram acquired a furniture company and in August announced a £5m investment to start a cabinet business. For the six months to July 2 it reported a pre-tax loss of £1.1m (£24.4m) after an exceptional charge of £2.5m for the closure of its Artisan Tile factory.

was 25.4m (£24.3m) and the division remains up for sale.

Earnings edged ahead to 20.6p (20.5p) per share and the final dividend of 6.5p lifts the total to 11p (10.5p).

COMMENT

While the oil services side is a good business giving steady growth - albeit at the mercy of the oil price - the packaging side is a much riskier proposition with potentially greater rewards. Analysts now believe too much was spent on the Courtaulds businesses and their reorganisation, but that is history and there is no doubt the packaging side had to expand or wither. The capital expenditure will not show benefits for about 18 months and the 10 per cent margin target for the division by 1997 is ambitious. If achieved, however, that would give earnings of about 30p, giving the shares considerable room for improvement. The jury is out on whether Sidlaw's future is script, but more are optimistic than not. Flat profits of £15m (after an interest fall) are forecast for earnings of about 15p and a p/e of 11, well below the market.

JLI shows 31% growth to £1.73m

By Peter Franklin

Despite the continuing "difficult trading environment", JLI Group, the food processing and snacks company, reported pre-tax profits up by 31 per cent from £1.3m to £1.73m for the six months to end-June.

The advance was achieved on turnover of £54.3m (£52.4m), including £1.6m from acquisitions, with each of the three divisions making a "solid contribution", according to Mr Yoav Gottesman, chairman.

Within food services, which achieved operating profits of £231,000 (£277,000) on turnover of £20.5m (£19.5m), Jack L Israel had further strengthened its position as a supplier to the catering industry, the chairman said.

The reorganisation in the snacks division had also been successful, he said, with operating profits up from £210,000 to £274,000 on turnover down from £15m to £13.9m.

Kernell Snack Products, the nut processing business acquired in April, had met expectations and was now fully integrated.

The food ingredients side, helped by contributions from Turban and Frozen Herbs, turned in £887,000 (£860,000) on turnover up £2m to £19.8m.

Earnings emerged at 2.6p (2.1p) and the interim dividend is 1.65p (1.5p). The shares closed down 1p at 52p.

Mr Gottesman said the impact of the three cash acquisitions made in the past 12 months, coupled with the seasonally high stock and debtor levels, had increased gearing in the short term.

Analysts are forecasting profits in the region of 55m for the year.

Utd Carriers warns again as too little is now too much

By David Wighton

Events at United Carriers took a surreal turn yesterday as the parcel delivery group issued its second profit warning since going public in February. It blamed the first setback on too few parcels; the second on too many.

Yesterday's warning was accompanied by a boardroom shake-up which sees Mr Michael Howe resign as group managing director and Mr Allan Banks step down as chairman while remaining chief executive.

Mr Banks said: "We have made a right mess of our return to the stock market and none of us can completely absolve ourselves."

The company warned that profits in the second half would be below the first half's £1.2m. The shares fell 15p to 75p, half the flotation price of 155p, as analysts cut full-year forecasts from £3.5m to £3m.

In May, when forecasts were £4.8m, the company warned it had suffered a sharp fall in parcel volumes in April. In response it started an aggressive selling campaign.

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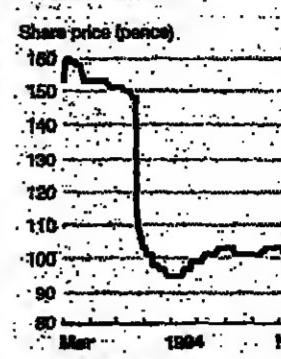
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United Carriers



up and we were unable to introduce new resources quickly enough," said Mr Banks.

Operating costs rose sharply as the company was forced to hire new vehicles and take on temporary labour to clear the backlog.

Compensation has yet to be agreed for Mr Howe, who has a two year rolling contract on a salary of £95,000. He will continue to manage the parcel business until his unnamed replacement arrives in January.

Mr Banks said his own £40,000 salary would not be cut in line with his reduced responsibilities. The new chairman is Mr Douglas Rogers, chairman of Newman Tanks.

The company said it would pay a final dividend of 3.3p "in the absence of unforeseen circumstances". The flotation was sponsored by Lazarus Brothers with brokers UBS.

Rodime losses deepen while US courts hold key to future

By James Buxton,
Scottish Correspondent

revolving credit with Bank of Scotland to £1m.

The shares were unchanged at 11p yesterday, having peaked at 51.4p earlier this year.

Operating income amounted to \$33.6m, against \$4.12m last year.

Rodime's royalty income fell because no new licence agreements were reached, and all existing agreements are with east Asian manufacturers whose business was reduced by intense US competition.

Rodime suffered a setback in April when a Minnesota judge declared invalid certain claims

in its principal disk drive patent in a suit with Quantum, the US disk drive maker.

Rodime now hopes to hear within three to six months the outcome of its appeal, heard earlier this month by the court of appeals in Washington DC.

If the appeal succeeds it will resume its action against Quantum. If Rodime loses, the case against Quantum would fail and the scope of infringement by other disk drive makers, including Seagate, would be materially reduced.

Losses came out at 5 cents (1.9 cents) per share.

Rooney denies Spring Ram stake sale

By Paul Taylor

Mr Bill Rooney, the former chairman of Spring Ram, yesterday denied reports that he was looking for a buyer for his 13.5 per cent stake in the kitchen, bathroom and furniture group.

Mr Rooney, who unveiled a sale deal last week to take control of Atrons, the bathroom goods supplier, said he had no plans to sell the Spring Ram stake. However, he acknowledged that he would sell if offered the right price.

\$20.8m glass buy for CRH

By John Murray Brown in Dublin

CRH, the building materials group, has expanded its interests in the US through the acquisition of Tempoglass Group, a glass fabricator, for \$20.8m (£12.6m) cash.

The acquisition through Oldcastle, CRH's US holding company, will allow CRH to expand its market and product range, making it the largest independent glass fabricator in North America with total sales of \$160m.

It will provide increased purchasing leverage with glass suppliers, and a wider product range for the North American markets, where Old-

astle already has 14 plants in 12 states.

Tempoglass, originally part of RTZ, was bought out by its management. On the death of the largest partner earlier this year, CRH bid for the shares of the other two partners, who will be retained as managers.

The purchase brings CRH's total global acquisitions in 1994 to £112.6m (£118m).

NEWS DIGEST

Hadleigh £324,000 in the red

Pre-tax losses of £324,000 were announced by Hadleigh Industries Group, the USM-quoted storage tank and trailer manufacturer, for the half year to September 30. Last time there were profits of £293,000.

The result included a loss of £20,000 on the disposal of Lynton Commercial Units in September and an operating loss of £205,000.

Turnover improved to £15.7m (£14.7m), with £2m (£2.66m) from discontinued operations.

Losses per share emerged at 3p (3.1p earnings). The interim dividend is doubled to 1p.

Shield Diagnostics

Shield Diagnostics Group has reported its first pre-tax profit since coming to the market in June last year. Helped by the acquisition of Porton Cambridge, profits for this in-vitro diagnostics company were £19,500. In the period June to end-September 1993 losses were £160,700 and £28,200 for the six months to March 31.

Turnover in the period under review was £2.25m for operating losses of £41,500. Porton

contributed turnover of £304,100 and operating profits of £189,700. Net interest receivable was £22,700. Earnings per share were 0.1p.

Edinburgh Income

Edinburgh Income Trust, the split capital investment trust formerly known as EFM Income Trust, reported net asset value per ordinary share of 41.5p at June 31 against 45.7p a year earlier.

The net asset value per zero dividend preference share rose from 48.5p to 51.7p.

Net revenue for the six months fell to £306,000 (£404,000) for earnings of 2p (2.7p). The second quarterly dividend is held at 1p, for 2p so far, and the directors expect to pay an unchanged 4p total.

TR Far East

TR Far East Income Trust raised net asset value per share by 15 per cent from 157.5p to 181.5p in the year ended August 31. Fully diluted figures grew 14 per cent from 143.5p to 169.5p.

The company has applied to have its shares listed on the New Zealand stock market.

After-tax revenue rose to £2.66m (£2.27m) and earnings per share were 5.67p (4.88p). A fourth interim of 1.4p makes a total of 5.5p (5p) and dividends

totaling not less than 5.8p are forecast this year.

Cantab Pharmac

Cantab Pharmaceuticals, the biopharmaceutical company, said it had met a significant milestone in the three months to September 30 with the opening of a pilot manufacturing facility on budget at £1.6m.

In the nine months to end-September pre-tax losses were £2.71m (£2m) on turnover of £1.11m (£537,000). Losses per share were 27p (33p).

OEM losses

OEM, the property company, incurred pre-tax losses of £222,000 in the year to June 30, compared with profits of £263,000, which included £279,000 from the office equipment business sold last year.

Turnover was £744,000, against £3.27m, which included £1.89m from the discontinued activities. Losses per share were 3.8p (1.5p).

Independent Parts

Independent Parts Group, the vehicle components company which came to the market in April, made profits of £1.04m pre-tax for the five months to September 30 on turnover of £7.1m. Earnings per share were 6.42p.

FT Surveys

In addition to analysing the political and economic situation, the financial markets and the forestry industry, this survey will examine the consequences for Sweden of the vote on membership of the European Union, due to take place on 13 November.

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COMPANY NEWS: UK

JLI shows 31% growth to £1.73m

By Peter Franklin

Events at United Carriers took a surreal turn yesterday as the parcel delivery group issued its second profit warning since going

COMPANY NEWS: UK

Green's Heron offer clears its first hurdle

By Simon Davies

Mr Steven Green's HNV Acquisition yesterday cleared the first hurdle to gaining control of Heron International. Mr Gerald Ronson's property group, by getting substantial support from ordinary shareholders for his offer.

Acceptances were received in respect of 54 per cent of ordinary shares, while a further 38 per cent are held by Heron's banks, which are understood to have agreed to support the offer.

The Annual Meeting was held yesterday, and all the resolutions were passed by more than 95 per cent of voters, including changes to the com-

pany's articles of association, which remove a number of standard shareholder rights.

However, the key to Mr Green's success remains in the support of the senior and junior bondholders, who will meet tomorrow.

Swiss Bank Corporation, which is advising HNV, said that "voting instructions indicate substantial support for these bondholder resolutions".

A sufficient number of votes have been received to ensure that there will be a quorum at the bondholders' meetings.

Heron's investors are being offered a cash value that represents 45 per cent of the nominal value of senior bonds, 6 per cent of the value of junior

bonds, and £7.50 per 1,000 ordinary shares.

Parties who looked at Heron when it was auctioned earlier this year, have suggested that HNV was offering a full price for the company.

Mr Gary Klesch, a dissident bondholder, said last week that there was another interested party who might present a package which would offer a lower risk means of participating in the future recovery of Heron.

No buyer has emerged, and Heron is adamant that the only alternative to HNV is liquidation, which would bring in less than Mr Green's cash offer, while involving far longer delays in payment.

Field Group advances to £7.26m at halfway stage

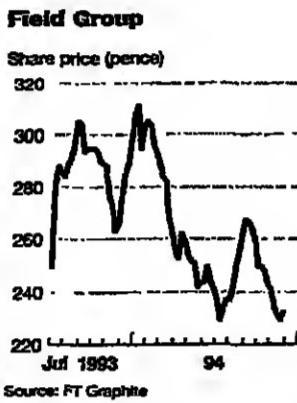
By Geoff Dyer

Field Group, the carton maker which went public in July last year, increased pre-tax profits from £2.04m to £2.86m in the 26 weeks to October 2.

Compared with the pro forma figure for the previous half year, which assumes that flotation took place at the beginning of that period rather than in July, pre-tax profits rose by 7 per cent from £2.79m.

In a tough market environment of rising raw materials costs and fierce competition in the food and household sector, total sales nudged up 3.5 per cent to £77.7m (£75m) and operating profits were up 5 per cent to £7.3m (£6.97m).

Operating margins were slightly higher at 9.4 per cent, against 9.3 per cent the previous year. Mr Keith Gilchrist,



Source: FT Graphite

by about 25 per cent. The most difficult sector in which to pass these on to customers was food and household products, where there was tough competition among supermarket retailers.

In the international and branded sector, which constitutes 52 per cent of group sales, Field has recently won two important single supply contracts - a five-year deal with United Distillers, worth some £60 to £70m a year in sales, and another long-term contract with William Grant & Sons Distillers, worth £1.5m a year.

Helped by a lower tax charge of £1.67m (£1.77m) and a reduced interest bill of £48,000 (£176,000), pro forma earnings per share improved by 11 per cent to 9.4p (8.5p). The interim dividend is 2.5p (2.3p). The shares rose 3p to 220p, against a flotation price of 250p.

chief executive, said: "We have tried to maintain the margin rather than go for increased volume."

Field, which has a 14 per cent share of the UK market, saw raw materials prices rise

Normand helps European Motor to advance 48%

By Peter Pearce

European Motor Holdings, the motor retail and services group, lifted pre-tax profits 48 per cent from £2.64m to £3.89m in the six months to September 30. The shares rose 3p to 124p.

In July the group bought Normand Motor Group in a deal worth £11.75m, doubling its size. In two months, the acquisition contributed £1.2m to group operating profits of £3.86m (£2.86m).

Mr Richard Palmer, EMH chief executive, said benefits deriving from the integration of the 20 Normand dealerships - including greater management controls, shrinkage in the

workforce, the introduction of a used car business and facility improvements - would come through within 18 months to two years.

Reorganisation costs of £425,000 and a £106,000 provision for a non-core disposal took a large bite from the £278,000 profit made from the sale of Normand's Mercedes-Benz dealership in Bristol.

Growth in the pre-Normand dealerships was modest at £2.07m (£1.96m), though Mr Palmer said that August was "a little better than last year" and had started with a robust order intake, which fell off slightly.

He said he was confident of

the market for the types of cars we sell - premium and prestige cars - would be moving forward and cited the strong January order book as an indicator of the upturn.

Group turnover rose to £126.2m (£81.5m) with Normand pitching in £40.3m.

Operating profits on the motor services side slid to £1.08m (£1.33m), partly as a result of some customers of Wilcomatic, the automatic car wash subsidiary, deferring purchases into the next financial year.

Earnings grew to 6.6p (4.9p)

per share and the interim dividend is raised from 1.725p to 2p.

Schroder invests in Limelight

By Andrew Taylor, Construction Correspondent

Schroder Venture Advisers on behalf of institutional investors has paid £25m for a 26.9 per cent stake in Limelight, which intends to seek a listing on the London Stock Exchange.

Limelight, which sells and installs fitted kitchens, bathrooms, bedrooms and conservatories, claims to be the largest privately-owned company in the UK home improvements market.

The investment by Schroder values the company at £130m. Limelight is forecasting after-tax

profits of £11.2m, operating profits of £13m, and sales of £120m for the year to end-December.

Its brand names include Hoben and Kitchens Direct (kitchens); Dolphin (bathrooms); Sharps and Limelight (bathrooms); and Portland (conservatories).

The company expects to have more than doubled its number of showrooms from 185 at the end of last year to more than 300 by the end of this year and to about 500 by the end of 1996.

NM Rothschild and Sons Partners have acted as financial advisers to Limelight, which is owned by its management led by Mr Stephen Boler its founder and principal shareholder.

Barr feud continues as deal terms rejected

By Richard Wolffe

The family feud at Barr & Wallace Arnold Trust flared up yesterday as rebel shareholders rejected a last-ditch agreement with the board of the motor and leisure group.

The rebels, led by brothers Nicholas and Robert Barr, rejected the deal which had been settled at the end of last week. They also voted down the board's proposals to reform the company's two-tier share structure.

The deal would have paved the way for the brothers to join the board and for their uncle, Mr Malcolm Barr, to resign as chairman.

However, the brothers, who speak for more than 50 per cent of ordinary voting shares, said the board had rejected "compromise proposals".

Mr Nicholas Barr said: "Serious concerns were expressed by management within the company's two main divisions and the company failed to finalise essential elements of Friday's deal."

The board had wanted to franchise the non-voting A shares, owned almost entirely by institutional investors, at an extraordinary meeting in Leeds yesterday.

It said that the brothers had made unreasonable demands including the appointment of an additional non-executive director and the payment of their independent adviser bills, thought to amount to £245,000.

The rebel shareholders, who want to demerge the company's two divisions, have requested a further EGM on Thursday to remove Mr Parker and Mr Brian Small, finance director.

The ordinary shares rose 10p yesterday to 94p, while the A shares rose 8p to 266p, before news of the embranchment vote was released.

QMH's debt plan in time for AGM

By Nicholas Denton

Queens Moat Houses, the hotels group, plans to publish proposals for its £1.5bn debt restructuring in the next three weeks.

The group said it hoped to announce the principal terms of the restructuring before the annual meeting, now set for December 21. The announcement is likely to come days, rather than weeks, before the AGM because of continuing objections by just one of the more than 70 debt holders.

This is thought to be Trust Company of the West, a US debt trader which bought its stake in the secondary market.

Any restructuring deal needs the approval of all lenders.

Meanwhile, a group of rebel QMH shareholders is proposing a rescue rights issue instead of the restructuring plan which is expected to dilute substantially existing stakes.

In a letter, Mr Dennis Woodhams of the QMH Shareholders' Action Group, urges fellow investors to consider his draft proposals and projections to be presented at a meeting soon.

A rights issue would be "fairer to shareholders" and satisfy bankers, says Mr Woodhams.

Chelsfield buys Belgravia property

By Simon Davies

Chelsfield, the property company run by Mr Elliott Bernard, has formed a joint venture to buy some of central London's most expensive residential property for £48.5m.

The 17 buildings on the Chesham Place Estate, between Eaton Square and Belgrave Square in Belgravia, are being acquired from the executors of the estate of Mr Eric Hopkin, who died in 1991.

Chelsfield is taking a 50 per cent interest in a new joint venture with Olayan, the Saudi Arabian investment institution, to buy the portfolio.

The Chesham Place Estate comprises 121,000 sq ft of residential accommodation, including some of the capital's most exclusive addresses, and 85,000 sq ft of offices.

Chelsfield said that the portfolio had been valued for banking purposes at £83.5m.

Most of the houses and apartments are let on occupational leases at rents far lower than could be achieved in the open market.

The estate generates an annual rental income of £1.3m.



Chesham Place Estate: 17 buildings being acquired for £48.5m

against an estimated £3m which could be achieved if all the property was let at today's rents.

The majority of the leases expire in September 1995.

Chelsfield will then be free to either negotiate new leases with the occupants or to sell the properties.

"The estate has been well looked after but there are some development opportunities for

us," commented Mr Bernard, Chelsfield chairman. "We envisage a gradual realisation of the portfolio over a number of years."

Knight Frank and Rutley, the surveyors, estimated that the break-up value of the estate could be as high as £90m.

Mr Bernard added that long leases offered for sale would have rarity value;

because Belgravia is dominated by the Oligarchs and Grosvenor Estates, which tend to grant shorter leases.

The joint venture company will fund the acquisition through bank borrowings.

Chelsfield will manage the properties in return for a management fee linked to the investment performance of the portfolio.

Salvesen plans distribution growth

By Simon Davies

Christian Salvesen has made no secret of its desire to build itself up as a business services group, getting rid of some of its disparate operations and spending proceeds on distribution and specialist plant hire.

Mr Chris Masters, chief executive, said yesterday: "We are concentrating the business on distribution and Aggreko," and he described the sale of Salvenses Bricks and Vikoma as a sensible move towards cleaning up its corporate structure.

In the short term, however, analysts expect this strategy to reduce earnings per share, as the management will be challenged to find an equally profitable home for the cash.

The bricks division was expected to make operating profits of more than £7m in the year to March 1995, while attracting a sale price of not much above £50m.

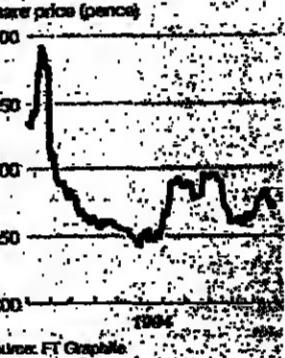
Salvesen is expected to channel the proceeds into expanding its industrial distribution business into Europe, probably through acquisitions.

Mr Masters said yesterday that industrial distribution in Europe was like UK food retail distribution 10 years ago, and offered enormous potential.

Following the successful integration of Swift, Salvesen is now looking to broaden its distribution interests in both Europe and the US.

In April this year, the company paid FF157m (£8.7m) for a French frozen food distributor. Further purchases are expected.

Christian Salvesen



Source: FT Graphite

company paid FF157m (£8.7m) for a French frozen food distributor. Further purchases are expected.

Comment

Given Salvesen's surprise revelation last February of difficulties in its plant hire business combined with tough competition in UK distribution, these results were roughly in line with expectations. Disposals will help fund the group's expanding distribution business, but investors will still want to be persuaded that the Aggreko plant-hire business is under control. Problems in Europe and in Light & Sound Design suggest that further reassurance will be required.

On a profit forecast of about £21.5m, Salvesen's shares are trading on a p/e of 12.9, but this discount to the sector rating looks set to remain.

Daniel Thwaites ahead at £3.84m

Daniel Thwaites, the brewer, wine merchant and public house and hotels operator, lifted pre-tax profits from £3.1m to £3.84m in the half year to September 30.

Last time there was an exceptional £565,000 loss on the sale of properties and related plant and the result this time was also helped by reduced interest charges of £1.2m (22.26m).

Turnover improved to 240.2m (238m). Earnings per share emerged at 12.9p (9.9p) and the interim dividend is raised to 1.2p (1.2p).

The company's shares trade under Rule 535 (2).

Kleinwort in French move to win more privatisation work

By Nicholas Denton

Michael Martin, head of Kleinwort Benson France, the UK investment bank, is teaming up its Paris corporate finance department with French institutions as is customary for French merchant banks. Four insurance companies have already committed themselves to taking stakes.

Kleinwort will put its existing corporate finance team of five professionals into the venture, capitalised by FF760m (£7.15m), in which it will be a 51 per cent stake.

Another key element in Kleinwort's effort to present its venture as a domestic French merchant bank is the appointment of Mr Christian Giacomo. Kleinwort has lured Mr Giacomo, who will chair the board, from Groupe Lagard

eraire, the diversified conglomerate, where he was chairman of Banque Arjil, its investment banking subsidiary.

Kleinwort Benson said it hoped the appointment of a "well-networked" Frenchman would give it a "French patina" and contribute to greater success in winning French privatisation mandates.

In UK privatisations, Kleinwort has established a name as one of the most active houses but France has proved a difficult market and Kleinwort has only acted in subsidiary roles.

DIVIDENDS ANNOUNCED

COMPANY NEWS: UK

Absence of exceptional gains this time has impact on interim results

Hogg Robinson falls to £7.9m

By Paul Taylor

Hogg Robinson, the travel, transport and financial services group, yesterday reported sharply lower first half pre-tax profits reflecting the absence of exceptional gains.

Pre-tax profits in the six months to September 30 fell to £7.91m, against £14.3m when the results included a £6.7m exceptional gain from the sale of the leisure travel business to Airtricity for £22m last year.

However, excluding exceptional items, all three core

businesses showed significant growth over the period, helped by the performance of the five acquisitions reported earlier this year.

Turnover grew to £95.1m (£78.8m) including £5.8m from acquisitions and operating profit increased to £7.63m, compared with £5.75m last time when discontinued operations contributed £1.2m.

The interim dividend is increased to 2.55p (2.75p), payable from earnings of 7.25p (7.25p) per share. The shares closed down 4p at 20p.

Mr Brian Parry, chairman, commenting on the results, said progress so far had been, "in line with plan" and added that the group was, "looking forward to a traditionally strong second half with attractive contributions from the successful integrations of the acquisitions made earlier in the year."

Underpinning the strong operating performance, the business travel division increased its profits by almost 50 per cent to £2.41m (£1.62m) on sales which grew from £16.1m to £18.5m.

Transport improved its mar-

ket share in its European trailer operations and posted a 35 per cent increase in profits to £2.8m (£2.5m) aided by healthy contributions from its two new acquisitions, Nipperay and Snel coupled with a recovery in the Shipping Services business, which mainly undertakes cargo movements between the UK and the Falklands Islands.



Brian Perry: progress so far had been in line with plan

ket share in its European trailer operations and posted a 35 per cent increase in profits to £2.8m (£2.5m) aided by healthy contributions from its two new acquisitions, Nipperay and Snel coupled with a recovery in the Shipping Services business, which mainly undertakes cargo movements between the UK and the Falklands Islands.

Meanwhile the financial services division reported a 15 per cent rise in profits to £2.7m (£2.35m), aided by contributions from the acquisitions of Skillbase and Claybrook. Mr Perry said the recent acquisition of Bain Hogg's financial services business from Incharge positioned the group, "as one of the leading independent financial advisors in the UK."

Mr David Abel Smith, chief executive, said that the disposal of Oppermann was part of the strategy of concentrating on higher margin products. "We have now completed the task of eliminating the problems of the past."

The original owner, Mr Hans Dieter Oppermann, has acquired the company – which lost DM363,000 (£14,000) in the six months to September 30 – for the nominal consideration of DM1.

Oppermann will retain debts of DM810,000.

Marling is keeping Oppermann's seatbelt webbing business, which has been transferred to its Netherlands factory. It incurred a £1.24m loss on the disposal.

Marling's pre-tax profits for the six months to September 30 rose to £1.14m – after the £1.24m charge – compared with £910,000, which included £485,000 losses on disposals.

Turnover advanced 8 per cent to £32m. That compared with £29.5m – including £4.04m from discontinued operations.

Operating margins on continuing businesses rose from 7 per cent to 9.8 per cent, despite higher raw materials costs.

Mr Robin Herbert, chairman, cautioned about the future. He predicted a "satisfactory" result for the year, but did not at this stage, expect an improvement on last year's £2.5m. "unless financial market conditions became much easier".

Operating income for the six months was £4.32m and earnings per share came to 14.7p. The interim dividend has been raised to 3.4p (3.2p).

The figures were prepared in accordance with new accounting rules for banks and because of the different reporting basis, no comparatives are available.

Gearing fell from 95 per cent to 83 per cent. Mr Rollason said the ratio would be 70 to 75 per cent at the end of the year.

Earnings per share fell to 0.05p (0.29p). The company said that on continuing operations, and before charges, earnings rose to 0.78p (0.36p). The interim dividend is 0.25p (0.29p), payable as a foreign income dividend.

The Jordanian joint venture, in which Burmali's Fosroc subsidiary has a 70 per cent stake, is building a factory in Amman which will also supply the Lebanese, West Bank and Syrian markets. These are expected to

Marling unloads lossmaking subsidiary

By Geoff Dyer

Marling Industries, the industrial textiles company, yesterday announced a 25 per cent increase in interim pre-tax profits and the sale of its lossmaking German industrial webbing subsidiary.

Mr David Abel Smith, chief executive, said that the disposal of Oppermann was part of the strategy of concentrating on higher margin products. "We have now completed the task of eliminating the problems of the past."

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Prospect Inds rises 2% in difficult conditions

By David Wighton

Group turnover rose 16 per cent to £67.4m but margins slipped, partly reflecting the costs of expansion overseas. US profits rose to £128,000 (£38,000) on turnover of £23.55m (£5.1m).

Last month, Prospect acquired Whessoe's lossmaking piping systems division for £1.7m in shares with the aim of accelerating its international development.

But he added: "Competitors such as Babcock and Senior have both lost money in our sector and I don't see management of their quality allowing that to continue."

Prospect Industries, the power station engineering and maintenance group, saw profits edge up 2 per cent to £5.17m before exceptional items in the year to September 30.

Mr Philip Wilbraham, chairman, said that trading conditions in the UK remained "extremely difficult" with no immediate prospect of improvement.

But he added: "Competitors such as Babcock and Senior have both lost money in our sector and I don't see management of their quality allowing that to continue."

Prospect's UK-based business is now being integrated with Prospect's international division.

Adjusted earnings per share were 2.01p (1.93p) and the final dividend is 0.56p giving a total for the year of 0.85p (0.83p) – up 6.25 per cent.

NEWS DIGEST

Merrydown recovers with £0.34m

Merrydown, the Sussex-based cider and soft drinks maker, returned to the black with a pre-tax profit of £240,000 for the half year to September 30.

The figure represented a marked improvement on the outcome for the year ended March 1994 when, after exceptional costs of £2.9m, the company was left with a deficit of £2.75m.

At the halfway stage last time there was a pre-tax profit of £982,000.

Turnover for the period under review amounted to £12.1m, up from £11.3m in the 1994 first half.

Earnings came out at 2.08p (2.72p) per share and the interim dividend is maintained at 1p.

Merrydown's shares fell 4p to 85p.

Caverdale buy

Caverdale, the motor retailing and industrial products group, has acquired GE Harper, a Volkswagen and Audi dealer, for £2.4m in cash.

The acquisition will be financed from existing resources and from the sale of a stake worth £1.5m in United Diesel Group.

Harper made pre-tax profits of £10.5m in 1993 on turnover of £48.5m. Caverdale now holds 16 vehicle franchises in 25 locations.

The trust, which was incorporated on September 24 last year, had earnings per share of 0.79p. The board has announced an ordinary dividend of 0.2p and a special dividend of 0.4p.

Abtrust Emerging

Abtrust Emerging Economics Investment Trust had net revenue of £383,672 for the period to September 30.

Unquoted net asset value per share amounted to 101.34p, compared with 95.32p at launch and 98.06p at the interim stage.

The trust, which was incorporated on September 24 last year, had earnings per share of 0.79p. The board has announced an ordinary dividend of 0.2p and a special dividend of 0.4p.

Martin Currie Eur

Martin Currie European Investment Trust had a net asset value of 95.79p per share at end-October against 117.7p a year earlier and 127.8p at the April 30 year-end.

Net revenue for the six months however, improved from £504,000 to £551,000 and earnings per share were 4.35p (3.93p).

The interim dividend is maintained at 2.905p.

Ocean Group

A syndicated loan arranged by Lloyds and WestLB banks for Ocean Group, the freight and transport company, has been oversubscribed and increased

to £122.8m from £99.000 (99.000) for earnings per share of 0.45p.

The trust does not pay interim dividends.

CONTRACTS & TENDERS

Argentine Republic General Administration of Ports S.E.

WINDING UP PROCESS

PUBLIC BID N° 494

NATIONAL AND INTERNATIONAL

PURPOSE

TO SELECT A COMPANY OR AN ADVISORY CONSORTIUM in order to prepare a "PRINCIPAL PLAN" and a Project of "A PASSAGERS' RIVER/SEA TERMINAL" for North Dock Area, Buenos Aires Port, Argentine Republic.

PLACE TO OBTAIN AND TO RECEIVE INFORMATION OF SPECIFICATIONS:

In the Manager's Office for Supplies (Acquisitions Division), 55, Esmeralda Street, 6th floor, Office N° 601, City of Buenos Aires, Argentine Republic, every work day, from 11 am to 15 pm

SPECIFICATIONS PRICE: \$ 1,600.00

PLACE TO SUBMIT OFFERS:

In Acquisitions Division, Office 601 of the above mentioned address.

OPENING OF THE OFFERS:

On December 16, 1994 at 11 am, at the Openings Bureau of the Manager's Office for Supplies, Office N° 602 of the above mentioned address.

APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For further information please call:

Andrew Skarzynski on +44 71 873 4054

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PT PABRIK KERTAS TJWI KIMIA U.S. \$50,000,000

Notice is hereby given that the Rate of Interest under the Interest Payment Certificate has been fixed at 6.5625% p.a.

Together with the 1% Interest under the Bond Certificate, the total interest payable on the relevant Interest Payment Date May 30, 1995 in respect of U.S.\$250,000 nominal of the two Certificates will be

U.S.\$294.53 per note of U.S.\$10,000.

U.S.\$2,945.28 per note of U.S.\$100,000.

November 29, 1994

By Citibank, N.A. Hong Kong, Agent Bank

CITIBANK

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

US\$250,000,000 FLOATING RATE NOTES DUE 2002

In accordance with the provisions of the Note, notice is hereby given as follows:

• Interest period: November 27th, 1994 to May 30th, 1995

• Interest Payment Date: May 30th, 1995

• Interest Rate: 5.7825% per annum

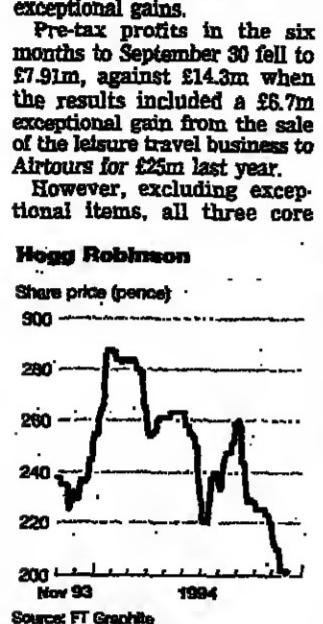
• Coupon amount: US\$294.53 per note of US \$10,000.

U.S.\$2,945.28 per note of U.S.\$100,000.

Agent Bank

BANQUE INTERNATIONALE A LUXEMBOURG

Share price (pence)



COMMODITIES AND AGRICULTURE

Deficit forecast steadies London coffee futures

By Richard Mooney

A forecast from Colombia's National Coffee Growers' Federation of a bigger-than-expected world supply deficit in the 1993-94 season steadied coffee futures in London yesterday.

The January futures position at the London Commodity Exchange, which last week dipped below \$3,000 for the first time since late June, closed \$25 higher at \$3,013 a tonne after touching \$3,040 earlier.

Dealers said early buying had been encouraged by the Colombian forecast, which suggested that demand would outstrip supply next year by 11m bags (60kg each). Higher green-coffee imports by Germany during August, compared with July, also helped, a trader told the Reuters news agency.

Last week's \$400-plus plunge to \$2,670 a tonne followed news that Brazilian coffee stocks

were higher than most analysts had estimated.

Over the previous two weeks the January price had slipped \$220 after Brazil's issued an official assessment of its frost and drought-damaged 1993-94 crop that was broadly in line with market estimates. Speculators, confident that no further market shocks were imminent, began selling their long positions; and the resulting lower prices attracted no significant roaster buying.

In the day.

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Australian coal industry faces 'critical year'

David Lascelles reports on efforts to raise productivity and improve labour relations

Mr Bob Humphris, the chairman of the Australian Coal Association, describes this as "a critical year" for the world's largest coal exporter.

The industry, long hampered by poor labour relations and low productivity, is trying to shake off the past and protect its share of the booming Pacific rim coal market.

In the next few weeks, a joint government-industry-labour council will receive the report of Mr Rae Taylor, a former civil servant who has been studying the impediments to the growth of the Australian coal industry, and particularly to its exports. He is expected to highlight big production costs, poor labour relations, and other obstacles such as the government monopoly of the railway system.

The employers and mine owners hope that this report will finally clear the way for the industry after years of labour confrontation. In their submission to the inquiry, they said: "Coal industry management has been trying for years now to break out of these inherited shackles and attitudes, and to transform the industry into one more befitting the competitive environment of the 1990s".

The submission pointed out that Canada and the US had higher productivity rates for thermal coal than Australia, and were raising it at a faster pace. At the same time, new producers are entering the market, notably Indonesia whose most expensive mines are lower cost than Australia's cheapest. In coking coal, Australia has a stronger position,

Australian miners have threatened to disrupt export coal supplies unless companies bring a significant price increase out of the Japanese steel and electricity industry customers in the annual round of price negotiations now getting under way in Tokyo, writes Nikki Tait in Sydney.

The threat could herald a repeat last year's experience when miners walked out for several days in protest at the coking coal contracts and then held a second 48-hour stoppage over steaming coal price agreements. Their action prompted the federal government to agree to an inquiry into the industry, conclusions of which are due to handed down shortly.

Yesterday, Mr John Maitland, president of the powerful Construction, Forestry, Mining and Energy Union, said that Australian producers "should not think of settling for anything less than [a] US\$10 per tonne [increase]" and that he would not be prepared to guarantee the

but the submission warned: "The North Americans are achieving big gains in productivity, and are in the market looking to expand tonnage substantially".

The labour organisations, not surprisingly, dispute these claims. The miners union blames the Australian industry's high costs on poor management, and its low profitability on the failure of company negotiators to obtain the best prices for coal, particularly from the Japanese. Earlier this year, a dispute on this issue led to walk-outs by miners, and unions are threatening further disruptions in the latest round of price negotiations.

Whatever Mr Taylor has to say, however, important changes are already afoot. In a major departure, the special labour tribunal which has existed for the coal industry since the last war, is due to be linked to the mainstream

supply of export coal if company representatives could not negotiate a good price.

There have been some rumours that producers would be willing to take a hit of US\$6 a tonne, but Mr Maitland said that this "would represent no real increase at all in Australian dollar terms".

Last year, producers accepted price cuts of about 8 per cent in US dollar terms - with prices of hard coking coal falling by US\$4 a tonne. However, the Australian dollar has gained ground against the US currency over the last 12 months.

Coal is Australia's largest export category, and the price agreements with the Japanese - negotiated annually - are used as a price-setter for the industry. The cuts agreed last year in the wake of big financial problems for the Japanese steel mills and threats of undercutting by Canadian producers, represented the fourth successive year in which prices had fallen.

Ironically, some of the new investment may have been triggered by the uncertainty surrounding the future of the industry. If big changes are indeed on the way, they should create new opportunities for those who can seize them.

Mr Humphris says: "Before, we all travelled at same rate because of the restrictions on the industry. Now, the smarter companies are going to do better."

But there is also a sense that prices are recovering from a three-year slump, which took them down by 20 per cent or more, and that long-term demand prospects are good in the region. Large purchasers like Japan and Korea see demand growing, and new countries such as Thailand and India are stirring.

According to Mr Humphris, there is no "Euro-style swing away from coal" in the Far East and Asia.

Were it not for concerns about "greenhouse" gases and the environment, he believes that coal would be "on the verge of most exciting expansion in history".

Farm leaders attack set-aside delay

By Alison Maitland

British farm leaders yesterday attacked the European Parliament for holding up implementation of a cut in the amount of arable land which European Union farmers have to leave uncultivated as "set-aside" next year.

Sir David Nairn, president of the National Farmers' Union, said that the procedural hold-up by the parliament in giving its opinion on the cut was causing farmers "delay and uncertainty".

Mr William Waldegrave, agriculture minister, agreed that the delay was "irritating" as it was becoming too late for

farmers to make drilling decisions for next year.

The reduction of 3 per centage points to 12 per cent that arable farmers have to set aside next year was agreed by EU agriculture ministers a month ago. But the parliament must pronounce on the move before it can be implemented by agricultural ministers.

Sir David said there was concern that the parliament might not give its opinion in time for the last agriculture council meeting of the year, in mid-December.

"Farmers and growers are consistently being exhorted to move closer to the market

place," he said. "But that can all too often turn into a nightmare in the business sense if the politicians indulge in verbal sparring of a kind which bears little reality to what is happening in the market place."

Winter wheat crops should mostly have been drilled by now, and many farmers are believed to have gone ahead in planting more land than last year on the assumption that the cut will be implemented.

If they left the decision until late December or January, they would be restricted to planting lower margin varieties of wheat or crops such as barley.

Gengold plans Oryx scale-down

By Mark Suzman in Johannesburg

South African mining producer Gengold has said that it plans to scale down underground mining operations at its troubled Oryx gold mine pending further investigation of the reef.

This follows the announcement earlier this year that the mine would probably need R500m (£150m) in new capital on top of the R2bn already invested if it was to become commercially viable.

According to the company, a preliminary sampling has revealed unusual variability in the grade of the reef. In consequence, the mine will require an additional 2,000 metres of reef development to explore the area further and determine whether there is in fact an exploitable high grade channel within the main ore body. This development is expected to be completed by December.

As a result of the move, the mine's workforce will be scaled down from 3,200 to 1,200 although Gengold plans to offer most of the workers alternative employment on other

mines in the group.

Gengold's parent company, Gencor, has agreed to underwrite the additional exploration at the cost of R12m a month. However this excludes financing costs and Gengold says it will seek further consultation with Oryx's bankers.

Meanwhile Gengold says that the initial R97m in interest-free loans provided by the mine's major shareholders - Gencor, mining house Anglo-American, investment group Sanlam and financial group Sanlam - will be capitalised in the near future.

A bout of nervous selling and liquidation hit all London Metal Exchange contracts yesterday afternoon and only COPPER found support before the end of the session.

Three months delivery TIN lost more than \$200 a tonne, while ALUMINIUM was down \$85 and ZINC \$40.

"They lost some of their upward momentum last week

and this was enough to get some investors to lighten their load... it just snowballed," a trader explained.

Aluminium was hit in a thin lunchtime inter-office market

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINIUM 99.7 PURITY (\$ per tonne)

Close 1533-4 1850-1

Previous 1523-3 1857-8

High/low 1891/1900 1912/1924

AM Official 1890-915 1902-25

Kerb close 1828-9

Open int. 258,110

Total daily turnover 66,884

■ ALUMINUM ALLOY 3 (\$ per tonne)

Close 1805-10 1885-40

Previous 1804-5 1873-5

High/low 1875/1890 1873/1875

AM Official 1835-40 1870-75

Kerb close 1820-30

Open int. 3,044

Total daily turnover 739

■ LEAD (\$ per tonne)

Close 652.5-3.5 670-1

Previous 656-4 684-5

High/low 685-6 687-7.5

AM Official 698.5-710.5 697-7.5

Kerb close 700-700

Open int. 12,895

Total daily turnover 14,094

■ TIN (\$ per tonne)

Close 7570-75 7685-700

Previous 7520-30 7745-5

High/low 7610-7610 7610-7610

AM Official 7610-7610 7610-7610

Kerb close 7670-7670

Open int. 67,608

Total daily turnover 14,094

■ ZINC, special high grade (\$ per tonne)

Close 1109-11 1137-5

Previous 1104-5 1137-5

High/low 1145-5 1177/1129

AM Official 1145-6 1123-4-0

Kerb close 1127-8

Open int. 102,249

Total daily turnover 21,238

■ COPPER, grade A (\$ per tonne)

Close 2558-8 2522-4

Previous 2587-8 2527-8

High/low 2601/2600 2542-3

AM Official 2680-82 2642-3

Kerb close 2670-2670

Open int. 23,695

Total daily turnover 65,371

■ LME AM Official 2/8 value: 1.9521

LME Closing 2/8 value: 1.9582

Spec. 2/83 3 pcts. 6521 6 mtr. 1.9510 6 mtr. 1.9507

■ HIGH GRADE COPPER (COMEX)

Close 8045-65 8130-40

Open 8125-35 8205-10

High/low 8140-45 8203-10

AM Official 8115-40 8170-7

Kerb close 8105-40 8170-7

Open int. 23,295

Total daily turnover 3,670

■ CRUDE OIL NYMEX (\$2,000 US galls, \$/barrel)

Close 1510-11 1517-11

Open 1515-11 1520-11

High/low 1518-11 1520-11

AM Official 1515-11 1520-11

Kerb close 1515-11 1520-11

Open int. 102,249

Total daily turnover 14,094

■ ENERGY

Close 2558-8 2522-4

Open 2563-8 2527-8

High/low 2568-8 2532-8

AM Official 2568-82 2532-8

Kerb close 2568-82 2532-8

Open int. 23,695

Total daily turnover 65,371

■ LME AM Official 2/8 value: 1.9521

LME Closing 2/8 value: 1.9582

Spec. 2/83 3 pcts. 6521 6 mtr. 1.9510 6 mtr. 1.9507

■ GOLD (Troy oz.) \$ per oz.

Close 363.80-364.20

LONDON SHARE SERVICE

BANKS

CHEMICALS

ELECTRONIC & ELECTRICAL EQPT - Contd.

EXTRACTIVE INDUSTRIES - Cont.

PE		Notes	Price
15	Angle Pac Res	Notes	\$25
	AngloGold R		\$245
16	Aquaria Expl. AS		\$245
	Arland	Notes	\$2135
17	Aver. Hean Gold	Notes	\$9
	Balochistan Gold		\$265
18	Barclay Mining Co. AS		\$21
	Beaufort R		\$21
19	Bevor R.		\$105
	Boiler Group	Notes	\$24
20	Bracken R.		\$18
	Buffles R.		\$755
21	Burming AS		\$145
	Burts		\$24
22	CRA AS		\$278
	Calderia Min CS		\$24
23	Carrie Pacific		\$24
	Catellus		\$24
24	Warrants		\$24
	Cans Murch AS		\$216
25	Croesus AS	Notes	\$17
	De Beers Ltd Us R.		\$245
26	400% Pl		\$75
	Data Gold AS	Notes	\$125
27	Deskaflor R.		\$104
	Dewar AS		\$24
28	Diamond AS	Notes	\$16
	Dominion R.		\$14
29	Dragon Mining AS	Notes	\$54
	Echidna R.		\$27
30	Dobson Deep R.		\$27
	EDCO R.		\$124
31	Eagle Mining AS	Notes	\$124
	East Penn Ptg R.		\$24
32	Eastern Trans R.		\$24
	Eastern Gold R.		\$16
33	Eastern Min Co.		\$24
	Emmett and Co.		\$24
34	Environair Min AS	Notes	\$24
	ES Coz AS		\$24
35	Falcon Inv.		\$35
	Free State Dev R		\$24
36	GAL Resources AS		\$24
	Gamma AS		\$17
37	General R.		\$24
	Glencore Ext AS	Notes	\$11
38	Gold Fields SA R		\$162
	Gold Fields Min AS		\$24
39	Grasberg Nickel AS		\$164
	Greenbush AS		\$24
40	Hemco Gold CS		\$24
	Hemlock R.		\$24
41	Hercules Gold R.		\$24
	Heslop West E		\$110
42	Jord G-B R.		\$27
	Jubilee Corp R.		\$24
43	Juba AS		\$24
	Kanakana AS		\$24
44	Kendo AS		\$24
	Kleebon Gold AS	Notes	\$16
45	Kingstone R.		\$212
	Kirkton R.		\$212
46	Kool R.		\$212
	Lazie R.		\$242
47	Lorraine R.		\$244
	MSB AS		\$23
48	Makayla Min AS		\$108
	Macdonald AS		\$24
49	Middle WI R.		\$24
	Milner E		\$24
50	Mirra E		\$24
	Molgo AS		\$24
51	Monarch R.		\$24
	Montague AS		\$16
52	Montana B		\$24
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	Montana B		\$24
54	Nakava Res R.		\$24
	Spc Lo Notes		\$24
55	New WI's R.		\$24
	Noigard Min AS		\$24
56	Northway Res AS		\$24
	Marshall Plat R.		\$24
57	MSB Hk Pot AS		\$24
	Orion Res AS		\$24
58	Oryx Gold		\$24
	17000 Res R.		\$24
59	Pacific Am. Expl		\$24
	Paracord AS		\$24
60	Paramount Mines		\$24
	Perily AS		\$24
61	Perseverance AS		\$24
	Pitaling AS		\$24
62	Polaris Pacific AS		\$24
	Postfield AS		\$144
63	Precision Metals AS		\$24
	RJEB		\$368
64	RJTF		\$24
	Rockwood		\$24
65	Rondell R.		\$24
	Rondell R.		\$24
66	Roxane R.		\$24
	United R.		\$24
67	Vail Plat R.		\$24
	Vogels R.		\$24
68	Walter Plat R.		\$24
	Wheeler R.		\$24
69	West Rand R.		\$24
	Western Areas R.		\$24
70	Western Deep R.		\$24
	Western Metals		\$24
71	Western Mining		\$24
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HEALTH CARE - Cont.

MANAGEMENT TRUST

MARKETS REPORT

Markets give sterling the benefit of the doubt

The pound traded steadily yesterday ahead of the important parliamentary vote last night on the EU Finance bill, and the budget today, writes Philip Ganith.

Markets appeared to take the view that Mr John Major, the prime minister, would weather his current difficulties. Sterling closed in London at DM2.4453, from DM2.4386 on Friday, and \$1.5832, from \$1.5831.

Market activity was generally very subdued, with UK investors sidelined ahead of the budget, and a preponderance of US data at the end of the week.

One market theme was the reversal of last week's shift from bonds into equities. Yesterday equities were firmer, while interest rate markets lost ground. The longer dated contracts of auricular interest rates futures lost 10-15 basis points.

The dollar finished half a penny firmer at DM1.5643, from DM1.5631, and at Y98.575, from Y98.57.

from Y98.765.

In Norway the krone firmed as opinion polls indicated a possible "Yes" vote in the referendum on EU membership. It finished at Nkr4.36/DM, up from Nkr4.34 on Friday.

The first benefited from talk of it possibly re-entering the Exchange Rate Mechanism, to finish at £1.031 from £1.038, against the D-Mark.

In Israel, the shekel weakened against the dollar, but rose against other currencies, with short term interest rates rose by 15 percentage points to 18.3 per cent. The shekel closed the daily tender at Shk1.063 against the dollar, from Shk1.049. The basket of foreign currencies traded at Shk3.3065 per basket, from Shk3.3084 on Friday.

Analysts said the reversal of fortune in equity and bond markets reflected a re-appraisal of the likelihood of

most of the movement in sterling occurred during Asian trading, but traders said it was significant that there had been no attempt to sell pounds during European trading.

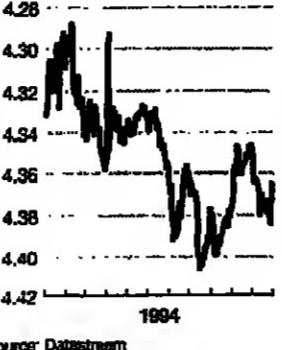
Mr David Cocker, economist at Chemical Bank, commented: "Sterling/D-Mark recovered well thanks to the perception that Major is going to win the vote. The market has taken the view that he will still be the prime minister at the end of this week."

He said if politics were removed from the equation, sterling had the potential to improve another 2-3 pennies. Mr Cocker predicted that sterling would probably benefit today from a rally in gilts assuming, as widely predicted, that the budget will reveal a sharp fall in the public sector borrowing requirement.

Analysts said the reversal of fortune in equity and bond markets reflected a re-appraisal of the likelihood of

Norwegian krone

Against the D-Mark (Nkr per DM)



Sources: Datastream

another interest rate rise in the US this year.

Mr Cocker said that while underlying sentiment towards the dollar had clearly improved, he found it difficult to predict it moving much higher at the moment. "The interbank market is sitting a little bit long of dollars, and there does not seem to be a desire on the part of external

buyers to buy dollars."

He said the dollar was likely to trade in a fairly narrow range ahead of the jobs report on Friday. "In employment week, you rarely see the dollar do much in the first few days, unless other factors come into play."

In the longer term, many analysts are bullish about the dollar. Goldman Sachs concluded a recent review, saying: "Current interest rate differentials are probably wide enough to support the dollar against the yen and D-Mark. And the dollar is likely gradually to appreciate further as Federal Reserve officials tighten monetary policy further over the next several months."

"We continue to forecast a yen/\$ exchange rate of 103 and a DM/\$ rate of 1.57 on a six-month time horizon," said Goldman Sachs.

Mr Mike Rosenberg, manager of international fixed income research at Merrill Lynch, takes a more cautious view. He

argues that the Fed is still "behind the curve" in combating inflation, "and as long as that remains the case, the dollar is still at risk of moving lower again."

He adds, though, that the recent rise in US rates has bought the Fed some time. "If the Fed uses that time wisely, and gets back on the curve, the dollar will eventually bottom and ultimately move higher. Until then, it is too early to be talking about a fundamental turn in the dollar's value."

In its daily money market operations, the Bank of England cleared a £25m shortage at established rates. Three month LIBOR eased to 6.4 per cent from 6.6 per cent.

■ POUND SPOT FORWARD AGAINST THE POUND

Nov 28 Closing Change Bid/offers Day/over Spread High Low One month Rate %PA Three months Rate %PA One year Rate %PA Bank of England

Europe

Austria (Sch) +0.0586 026 -191 17.2269 17.1784 17.2065 0.2 17.1945 0.4 115.2

Belgium (Sch) -0.1455 526 -757 10.3520 10.5020 10.2265 0.7 10.5149 0.9 116.9

Denmark (DK) -0.0392 746 -841 9.5865 9.3935 9.5775 0.2 9.5842 -0.2 116.9

Finland (FM) 7.5653 571 -755 7.5755 7.5755 7.5755 0.2 7.5755 0.1 116.9

France (Fr) 7.5755 571 -755 7.5755 7.5755 7.5755 0.2 7.5755 0.1 116.9

Germany (Dm) 2.4493 40067 442 -483 2.4472 2.4398 2.4442 0.6 2.4403 0.8 126.1

Greece (Dr) 376.77 -11.65 309 376.500 376.500 376.500 0.2 376.500 0.1 104.5

Ireland (I) 1.0151 +0.0003 143 -159 1.0185 1.0134 1.0149 0.2 1.0145 0.2 104.9

Italy (I) 222.54 -57 111 338 253.320 253.320 253.320 0.2 253.320 0.2 7.737

Luxembourg (L) 20.559 +0.1455 362 -382 20.5330 20.5330 20.5330 0.2 20.5330 0.2 116.9

Netherlands (Nl) 10.0007 -0.0122 611 -731 10.227 10.227 10.227 0.0 10.227 -0.1 10.5716 0.9 105.1

Portugal (Ps) 250.112 -1.237 870 -254 260.254 245.511 261.142 0.2 252.202 -7.8 105.2

Spain (Ps) 204.111 -0.076 202 -206 204.388 203.733 204.425 0.2 205.207 0.2 107.789 -1.8 95.4

Sweden (Sk) 1.7154 -0.0773 405 -421 1.7122 1.7130 1.7130 0.1 1.7122 0.1 104.9

Switzerland (Fr) 2.0739 -0.0098 723 -749 2.0765 2.0591 2.0705 1.9 2.0631 2.1 120.2

UK (G) 1.2830 -0.0029 824 -835 1.2850 1.2793 1.283 0.0 1.2824 0.2 127.49 0.8 105.1

Euro 1.281783

■ DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Nov 28 Closing Change Bid/offers Day/over Spread High Low One month Rate %PA Three months Rate %PA One year Rate %PA J.P. Morgan Index

Europe

Austria (Sch) 11.0100 +0.0386 075 -125 11.0000 10.9970 11.0025 0.8 10.9885 0.9 104.5

Belgium (Sch) 32.1500 +0.039 450 -550 32.2480 32.1000 32.1325 0.7 32.0865 0.8 105.1

Denmark (DK) 55.2000 55.2000 55.2000 0.2 55.2000 0.1 116.9

Finland (F) 1.0120 +0.032 300 -320 1.0120 1.0120 1.0120 0.7 1.0120 0.7 105.2

France (Fr) 5.3800 +0.0321 600 -700 5.3200 5.3200 5.3200 0.2 5.3200 0.3 105.2

Germany (Dm) 1.5843 +0.0304 640 -645 1.5871 1.5871 1.5871 0.2 1.5861 0.2 107.1

Greece (Dr) 241.025 +0.0302 300 -320 241.025 240.089 241.025 0.2 240.075 -1.4 260.775 -1.1 105.5

Ireland (I) 1.5400 +0.0012 392 -420 1.5400 1.5330 1.5400 -0.2 1.5400 0.1 104.5

Italy (I) 161.70 +0.028 320 -340 161.70 161.70 161.70 0.2 161.70 0.2 105.1

Luxembourg (L) 32.0000 +0.028 450 -470 32.0000 31.9700 32.0000 0.2 31.9700 0.2 105.0

Netherlands (Nl) 1.7517 +0.0054 218 -230 1.7517 1.7517 1.7517 0.5 1.7495 0.7 105.2

Portugal (Ps) 160.000 +0.034 950 -950 160.050 159.770 160.075 -1.3 161.7 -4.3 105.2

Spain (Ps) 1.3075 +0.028 550 -570 1.3075 1.3075 1.3075 0.2 1.3075 -0.2 105.2

Sweden (Sk) 7.5175 +0.048 225 -250 7.5225 7.4450 7.5225 -1.8 7.5175 -1.8 105.1

Switzerland (Fr) 1.3267 +0.0001 264 -270 1.3267 1.3245 1.3245 0.2 1.3230 0.1 105.1

UK (G) 1.5625 +0.0001 628 -650 1.5630 1.5630 1.5630 0.2 1.5630 0.1 105.1

Euro 1.5625

■ POUND SPOT FORWARD AGAINST THE POUND

Nov 28 Closing Change Bid/offers Day/over Spread High Low One month Rate %PA Three months Rate %PA One year Rate %PA Eng. Index

Europe

Austria (Sch) 11.0100 +0.0386 075 -125 11.0000 10.9970 11.0025 0.8 10.9885 0.9 104.5

Belgium (Sch) 32.1500 +0.039 450 -550 32.2480 32.1000 32.1325 0.7 32.0865 0.8 105.1

Denmark (DK) 55.2000 55.2000 55.2000 0.2 55.2000 0.1 116.9

Finland (F) 1.0120 +0.032 300 -320 1.0120 1.0120 1.0120 0.7 1.0120 0.7 105.2

France (Fr) 5.3800 +0.0321 600 -645 5.3200 5.3200 5.3200 0.2 5.3200 0.3 105.2

Germany (Dm) 1.5843 +0.0304 640 -645 1.5871 1.5871 1.5871 0.2 1.5861 0.2 107.1

Greece (Dr) 241.025 +0.0302 300 -320 241.025 240.089 241.025 0.2 240.075 -1.4 260.775 -1.1 105.5

Ireland (I) 1.5400 +0.0012 392 -420 1.5400 1.5330 1.5400 -0.2 1.5400 0.1 104.5

Italy (I) 161.70 +0.028 320 -340 161.70 161.70 161.70 0.2 161.70 0.2 105.1

Luxembourg (L) 32.0000 +0.028 450 -470 32.0000 31.9700 32.0000 0.2 31.9700 0.2 105.0

Netherlands (Nl) 1.7517 +0.0054 218 -230 1.7517 1.7517 1.7517 0.5 1.7495 0.7 105.2

Portugal (Ps) 160.000 +0.034 950 -950 160.050 159.770 160.075 -1.3 161.7 -4.3 105.2

Spain (Ps) 1.3075 +0.028 550 -570 1.3075 1.3075 1.3075 0.2 1.3075 -0.2 105.2

Sweden (Sk) 7.5175 +0.048 225 -250 7.5225 7.4450 7.5225 -1.8 7.5175 -1.8 105.1

Switzerland (Fr) 1.3267 +0.0001 264 -270 1.3267 1.3245 1.3245 0.2 1.3230 0.1 105.1

UK (G) 1.5625 +0.0001 628 -650 1.5630 1.5630 1.5630 0.2 1.5630 0.1 105.1

Euro 1.5625

■ DOLLAR SPOT FORWARD AGAINST THE D

WORLD STOCK MARKETS

EUROPE										NORTH AMERICA										ASIA PACIFIC										
AUSTRALIA (Nov 26 / \$A)					NETHERLANDS (Nov 26 / Fr.)					JAPAN (Nov 26 / Yen)					CANADA (Nov 26 / Can \$)					HONG KONG (Nov 26 / HK\$)					MONTEVIDEO (Nov 26 / Can \$)					
High	Low	Yld	P/E	Div	High	Low	Yld	P/E	High	Low	Yld	P/E	High	Low	Yld	P/E	High	Low	Yld	Div	High	Low	Yld	P/E	High	Low	Yld	P/E		
Austria	1,045	1,045	2,200	1,250	2.0	1,070	1,070	1.2	200	9,600	9,600	0.2	24	1,060	1,060	1.2	1,070	1,070	1.2	1,070	1,070	1.2	1,070	1,070	1.2	1,070	1,070	1.2	1,070	1,070
Belgium	1,142	1,142	2,450	2,450	2.0	1,142	1,142	2.0	200	11,120	11,120	0.2	24	1,142	1,142	2.0	1,142	1,142	2.0	1,142	1,142	2.0	1,142	1,142	2.0	1,142	1,142	2.0	1,142	1,142
Denmark	982	982	1,287	1,287	2.0	982	982	2.0	200	1,270	1,270	0.2	24	982	982	2.0	982	982	2.0	982	982	2.0	982	982	2.0	982	982	2.0	982	982
Finland	923	923	1,050	1,050	2.0	923	923	2.0	200	1,040	1,040	0.2	24	923	923	2.0	923	923	2.0	923	923	2.0	923	923	2.0	923	923	2.0	923	923
France	1,075	1,075	1,780	1,780	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Germany	1,210	1,210	1,950	1,950	2.0	1,210	1,210	2.0	200	1,210	1,210	0.2	24	1,210	1,210	2.0	1,210	1,210	2.0	1,210	1,210	2.0	1,210	1,210	2.0	1,210	1,210	2.0	1,210	1,210
Ireland	2,416	2,416	3,441	3,441	2.0	2,416	2,416	2.0	200	1,210	1,210	0.2	24	2,416	2,416	2.0	2,416	2,416	2.0	2,416	2,416	2.0	2,416	2,416	2.0	2,416	2,416	2.0	2,416	2,416
Italy	1,075	1,075	1,780	1,780	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Netherlands	1,112	1,112	1,450	1,450	2.0	1,112	1,112	2.0	200	1,112	1,112	0.2	24	1,112	1,112	2.0	1,112	1,112	2.0	1,112	1,112	2.0	1,112	1,112	2.0	1,112	1,112	2.0	1,112	1,112
Portugal	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Spain	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Sweden	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Switzerland	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
United Kingdom	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Yugoslavia	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Finland	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Denmark	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Portugal	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Spain	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Switzerland	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
United Kingdom	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075
Yugoslavia	1,075	1,075	1,450	1,450	2.0	1,075	1,075	2.0	200	1,075	1,075	0.2	24	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075	2.0	1,075	1,075</td			

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close November 27

- L -		- M -		- N -		- O -		- P -		- Q -	
24	27	26	26	26	26	26	26	26	26	26	26
24	6	100	100	100	100	100	100	100	100	100	100
24	20	505	250	250	250	250	250	250	250	250	250
24	10	1122	125	125	125	125	125	125	125	125	125
24	13	151	175	175	175	175	175	175	175	175	175
24	23	145	175	175	175	175	175	175	175	175	175
24	11	11	214	214	214	214	214	214	214	214	214
4	220	54	54	54	54	54	54	54	54	54	54
5,7	23	76	50	50	50	50	50	50	50	50	50
25	340	25	25	25	25	25	25	25	25	25	25
0,5	30	800	21	21	21	21	21	21	21	21	21
0,1	41	21	21	21	21	21	21	21	21	21	21
1,7	24	807	125	125	125	125	125	125	125	125	125
1,1	61	76	55	55	55	55	55	55	55	55	55
1,2	15	75	75	75	75	75	75	75	75	75	75
3,2	100	140	12	12	12	12	12	12	12	12	12
1,3	13	35	35	35	35	35	35	35	35	35	35
2,5	15	25	25	25	25	25	25	25	25	25	25
2,1	10	234	21	21	21	21	21	21	21	21	21
1,3	23	1425	145	145	145	145	145	145	145	145	145
0,5	7	1024	125	125	125	125	125	125	125	125	125
0	2	35	12	12	12	12	12	12	12	12	12
1,7,8	2	200	20	20	20	20	20	20	20	20	20
2,4	8	32	2	2	2	2	2	2	2	2	2
4,2	36	300	25	25	25	25	25	25	25	25	25
0,9	3	26	25	25	25	25	25	25	25	25	25
1,0,2	2	2	2	2	2	2	2	2	2	2	2
2,1	16	1250	25	25	25	25	25	25	25	25	25
5,3,9	12	205	45	45	45	45	45	45	45	45	45
2,3	9	225	65	65	65	65	65	65	65	65	65
1,3,10	20	162	45	45	45	45	45	45	45	45	45
1,1,12	20	20	20	20	20	20	20	20	20	20	20
5	338	25	25	25	25	25	25	25	25	25	25
16,7	6	3200	105	105	105	105	105	105	105	105	105
5,8	13	247	35	35	35	35	35	35	35	35	35
2,2,6	35	247	25	25	25	25	25	25	25	25	25
1,5,12	261	65	65	65	65	65	65	65	65	65	65
7,12	2	25	25	25	25	25	25	25	25	25	25
2,4,6,8	267	45	45	45	45	45	45	45	45	45	45
1,3,5	27	4000	32	32	32	32	32	32	32	32	32
1,2,7	2555	105	105	105	105	105	105	105	105	105	105
2,5	25	45	45	45	45	45	45	45	45	45	45
2,5,17	729	51	51	51	51	51	51	51	51	51	51
2,0,15	123	22	22	22	22	22	22	22	22	22	22
3,7,10,15	361	21	21	21	21	21	21	21	21	21	21
1,3,23	22	35	35	35	35	35	35	35	35	35	35
2,8,13	193	25	25	25	25	25	25	25	25	25	25
2,8,13,19	2158	25	25	25	25	25	25	25	25	25	25
- M -		- N -		- O -		- P -		- Q -		- R -	
4,6	40	400	52	52	52	52	52	52	52	52	52
3,4	8	1210	50	50	50	50	50	50	50	50	50
4,5	11	365	35	35	35	35	35	35	35	35	35
5,6	1	200	55	55	55	55	55	55	55	55	55
5,7	5	280	55	55	55	55	55	55	55	55	55
6,2,12	17	125	25	25	25	25	25	25	25	25	25
3,4	20	300	55	55	55	55	55	55	55	55	55
7,8	5	2202	45	45	45	45	45	45	45	45	45
6,12	12	104	10	10	10	10	10	10	10	10	10
2,3,23	25	445	25	25	25	25	25	25	25	25	25
2,12	16	722	15	15	15	15	15	15	15	15	15
2,2,23	2450	152	152	152	152	152	152	152	152	152	152
0,1	175	14	13	13	13	13	13	13	13	13	13
4,13	12	225	25	25	25	25	25	25	25	25	25
4,14	22	22	22	22	22	22	22	22	22	22	22
0,2,3	20	307	25	25	25	25	25	25	25	25	25
0,4	36	3043	25	25	25	25	25	25	25	25	25
7,3	27	161	24	24	24	24	24	24	24	24	24
7,17	32	22	22	22	22	22	22	22	22	22	22
2,9,18	19	255	50	50	50	50	50	50	50	50	50
4,13,14	22	227	25	25	25	25	25	25	25	25	25
4,14	12	470	54	54	54	54	54	54	54	54	54
4,15	12	470	54	54	54	54	54	54	54	54	54
4,16	12	470	54	54	54	54	54	54	54	54	54
4,17	12	470	54	54	54	54	54	54	54	54	54
4,18	12	470	54	54	54	54	54	54	54	54	54
4,19	12	470	54	54	54	54	54	54	54	54	54
4,20	12	470	54	54	54	54	54	54	54	54	54
4,21	12	470	54	54	54	54	54	54	54	54	54
4,22	12	470	54	54	54	54	54	54	54	54	54
4,23	12	470	54	54	54	54	54	54	54	54	54
4,24	12	470	54	54	54	54	54	54	54	54	54
4,25	12	470	54	54	54	54	54	54	54	54	54
4,26	12	470	54	54	54	54	54	54	54	54	54
4,27	12	470	54	54	54	54	54	54	54	54	54
4,28	12	470	54	54	54	54	54	54	54	54	54
4,29	12	470	54	54	54	54	54	54	54	54	54
4,30	12	470	54	54	54	54	54	54	54	54	54
4,31	12	470	54	54	54	54	54	54	54	54	54
4,32	12	470	54	54	54	54	54	54	54	54	54
4,33	12	470	54	54	54	54	54	54	54	54	54
4,34	12	470	54	54	54	54	54	54	54	54	54
4,35	12	470	54	54	54	54	54	54	54	54	54
4,36	12	470	54	54	54	54	54	54	54	54	54
4,37	12	470	54	54	54	54	54	54	54	54	54
4,38	12	470	54	54	54	54	54	54	54	54	54
4,39	12	470	54	54	54	54	54	54	54	54	54
4,40	12	470	54	54	54	54	54	54	54	54	54
4,41	12	470	54	54	54	54	54	54	54	54	54
4,42	12	470	54	54	54	54	54	54	54	54	54
4,43	12	470	54	54	54	54	54	54	54	54	54
4,44	12	470	54	54	54	54	54	54	54	54	54
4,45	12	470	54	54	54	54	54	54	54	54	54
4,46	12	470	54	54	54	54	54	54	54	54	54
4,47	12	470	54	54	54	54	54	54	54	54	54
4,48	12	470	54	54	54	54	54	54	54	54	54
4,49	12	470	54	54	54	54	54	54	54	54	54
4,50	12	470	54	54	54	54	54	54	54	54	54
4,51	12	470	54	54	54	54	54	54	54	54	54
4,52	12	470	54	54	54	54	54	54	54	54	54
4,53	12	470	54	54	54	54	54	54	54	54	54
4,54	12	470	54	54	54	54	54	54	54	54	54
4,55	12	470	54	54	54	54	54	54	54	54	54
4,56	12	470	54	54	54	54	54	54	54	54	54
4,57	12	470	54	54	54	54	54	54	54	54	54
4,58	12	470	54	54	54	54	54	54	54	54	54
4,59	12	470	54	54	54	54	54	54	54	54	54
4,60	12	470	54	54	54	54	54	54	54	54	54
4,61	12	470	54	54	54	54	54	54	54	54	54
4,62	12	470	54	54	54	54	54	54	54	54	54
4,63	12	470	54	54	54	54	54	54	54	54	54
4,64	12	470	54	54	54	54	54	54	54	54	54
4,65	12	470	54	54	54	54	54	54	54	54	54
4,66	12	470	54	54	54	54	54	54	54	54	54
4,67	12	470	54	54	54	54	54	54	54	54	54
4,68	12	470	54	54	54	54	54	54	54	54	54
4,69	12	470	54	54	54	54	54	54	54	54	54
4,70	12	470	54	54	54	54	54	54	54	54	54
4,71	12	470	54	54	54	54	54	54	54	54	54
4,72	12	470	54	54	54	54	54	54	54	54	54
4,73	12	470	54	54	54	54					



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AMERICA

Retail stocks benefit from Thanksgiving

Wall Street

US share prices gained modestly yesterday morning as investors looked for good value amid the wreckage of last week's sell-off, writes Lisa Brunnen in New York.

By 1pm the Dow Jones Industrial Average was up 18.84 at 3,727.11. The more broadly based Standard & Poor's 500 rose 0.51 to 452.80, while the American Stock Exchange composite lost 0.46 at 434.23. The Nasdaq composite was up 1.77 at 744.29. Trading volume on the NYSE came to 150m shares.

The Dow fell more than 140 points in the first three days of last week and then posted a 33-point recovery on Friday in extremely low volumes. The market was closed Thursday for the Thanksgiving holiday.

Some analysts still believe there may be a traditional year-end rally but most are bearish about the longer term prospects for the market. Statistics released early in the morning showed sales of existing homes had increased 0.5 per cent in October, in spite of increasing interest rates, and many fear such data could prompt the Federal Reserve to raise interest again in the near term, thus depressing corporate earnings.

Prices of leading retailers were mixed with companies posting gains outpacing those showing losses after reports from shopping malls across the country of a busy Thanksgiving weekend.

Stores showing increases included Nordstrom 5% higher at \$46.46, Gap 5% at \$36, Ann Taylor 5% at \$39, Dillard Department Stores 5% at \$27.75, Dayton Hudson 3% at \$78.50, and May Department Stores 5% at \$36.50. JC Penney fell 1% at \$46.75 and Sears, Roebuck was

off 5% at \$47. Wal-Mart was unchanged at \$23.50.

Shares of RJR Nabisco Holdings fell 5% at \$6.50, in spite of news from the consumer products giant that it was developing a smokeless cigarette.

Campbell Soup shares were up 5% at \$43.50 after the company announced that it had agreed to buy Pace Foods, the salsa maker, for \$1.5bn. Campbell said that the deal would probably dilute earnings per-share in 1995 and 1996.

Canada

Toronto fell slightly in quiet midday trading as interest rate concerns and weakness in other markets sapped investors' confidence.

Declines in gold, financial services, and energy stocks outpaced gains led by conglomerates and forestry products.

The TSE 300 index eased 3.80 to 4095.40 in low volume of 19.1m shares.

Among active stocks, Steco class A topped the list, rising 6.3% to C\$77.4% while Federal Industries class A traded flat at C\$55.40.

Bank of Nova Scotia fell C\$1.00 to C\$27.75 ahead of fourth quarter results due later this week.

Brazil

Shares were off 1.3 per cent in São Paulo by mid-session although activity was slow. The Bovespa index was off 569 at 43,418 at 1pm in low turnover of R\$70m (\$31.7m).

Telesp Brasil was down 1.5 per cent at R\$26.35.

Venezuela

Shares fell in Caracas as the forthcoming share subscription from Electricidad de Caracas weighed on sentiment.

The Merinvest composite index was off 0.60 at 116.64.

S Africa pulls back from high

Johannesburg pulled back from early highs to finish little changed after worries resurfaced about the prospects for further declines on Wall Street later in the week.

Traders said golds were attracting interest at current levels, but needed a higher

billion price before a sustained rally could be expected.

The overall index collected 2.5 to close at 5,833.9, after an early peak of 5,850.9. Industrials rose 4.9 to 6,934.2 and golds put on 10.3 at 2,056.

De Beers finished 50 cents weaker at R93.50.

MARKETS IN PERSPECTIVE

	MARKETS IN PERSPECTIVE			
	% change in local currency †	% change starting †	% change starting in US \$ †	
	1 Week	4 Weeks	1 Year	Start of 1994
Austria	+0.74	+1.50	-4.87	-13.37
Belgium	-0.72	+2.01	-3.70	-8.90
Denmark	-0.69	+1.35	-3.22	-10.15
Finland	-4.18	-3.34	+25.14	+22.24
France	-0.71	+2.06	-6.87	-13.47
Germany	-2.14	+0.44	-2.88	-10.97
Ireland	-1.37	-0.85	+5.24	-1.59
Italy	-4.23	-2.57	+16.21	+1.12
Netherlands	-1.04	-1.76	+1.00	-5.38
Norway	-0.54	-0.95	+5.00	-1.66
Spain	+0.45	+3.24	-0.01	-7.32
Sweden	-1.19	+1.44	+1.49	-0.41
Switzerland	-1.09	-3.49	-3.73	-1.04
UK	-3.07	-1.47	-1.67	-10.87
EUROPE	-1.80	+0.02	-0.57	-4.31
Australia	+0.40	-4.82	-4.72	-10.31
Hong Kong	-8.80	-8.81	-8.37	-29.04
Japan	-2.41	-5.14	+0.28	+2.71
Malaysia	-4.38	-8.71	+6.08	-19.94
New Zealand	-3.46	-5.70	+1.29	-4.08
Singapore	-5.78	-6.82	+9.65	-7.98
Canada	-0.74	-4.80	-0.70	-2.38
USA	-1.90	-4.25	-1.59	-2.51
Mexico	+2.25	-4.18	+12.18	-5.67
South Africa	-1.41	+1.85	+41.02	+19.68
WORLD INDEX	-2.17	-3.96	-0.81	-3.95

† Based on November 25, 1994. Copyright, The Financial Times Limited, Goldman, Sachs & Co., and NetWest Securities Limited.

FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS
Figures in parentheses show number of firms of stock

US Dollar Index % Day's change % Pound Sterling Index % Yen Index % DM Index % Currency % chg on day

Australia (59) 187.98 1.4 108.94 104.81 135.80 148.66

Austria (16) 178.08 0.5 169.90 111.16 144.31 144.28

Belgium (35) 167.03 0.2 158.49 104.31 135.41 132.10

Brasil (35) 163.35 0.3 154.93 101.98 132.39 268.28

Canada (103) 127.83 0.1 120.97 78.02 103.85 127.08

Denmark (29) 151.93 0.4 152.23 104.00 135.00 127.00

Finland (24) 157.87 0.4 152.23 104.00 135.05 141.03

France (59) 139.08 0.2 131.93 86.83 112.72 112.72

Germany (59) 137.04 0.2 129.16 216.96 281.27 244.49

Ireland (14) 199.35 -0.2 189.10 124.46 161.57 192.00

Italy (55) 73.40 -1.4 66.82 45.82 58.49 66.67

Japan (469) 151.03 0.4 143.35 94.29 122.45 94.45

Mexico (16) 202.67 2.0 193.35 20.20 164.03 784.65

Netherlands (19) 202.69 0.1 193.80 130.84 182.88 167.04

New Zealand (14) 72.23 0.0 68.51 45.09 56.54 61.83

Norway (23) 194.61 0.1 184.80 120.46 157.72 182.52

Portugal (44) 371.40 0.3 352.20 231.97 301.01 250.81

South Africa (59) 327.97 -1.1 311.05 265.75 281.27 268.78

Spain (26) 141.52 0.3 134.23 86.35 114.69 139.54

Sweden (36) 234.55 0.8 222.26 146.45 180.12 207.47

Switzerland (47) 160.28 0.1 150.00 100.00 131.22 151.98

Thailand (46) 165.45 0.1 146.05 100.00 125.79 151.98

United Kingdom (204) 182.94 0.1 182.92 120.39 152.92 182.92

USA (513) 195.16 0.6 175.83 115.59 150.05 165.15

America (620) 172.95 0.5 164.06 107.98 140.17 148.95

Europe (708) 157.42 -0.1 168.61 104.82 135.81 135.70

Nordic (116) 223.10 -0.1 211.92 128.81 210.63 210.63

Pacific Basin (703) 154.51 0.4 152.88 98.65 129.36 104.10

Euro-Pacific (504) 162.81 0.1 154.43 101.84 131.85 122.01

North America (16) 161.59 0.5 172.24 113.36 147.19 161.16

Europe Ex. UK (504) 150.07 0.1 142.35 92.33 121.65 122.85

Europe Ex. Japan (229) 243.55 0.6 231.02 152.05 197.26 214.71

World Ex. US (1704) 184.92 0.1 168.15 102.77 133.42 125.88

World Ex. UK (2018) 188.25 0.1 159.55 105.04 136.26 127.02

World Ex. Japan (229) 182.62 0.3 173.13 113.35 147.83 174.46

The World Index (2222) 170.42 0.1 151.95 105.99 138.12 143.93

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Last prices were unavailable for this edition.

EUROPE

Bourses search for inspiration amid dull trading

The Continent's bourses mostly started the week with little desire to move ahead.

FRANKFURT struggled to make progress and the DAX index closed the official session a scant 0.63 higher at 2,058.45, losing this in the ibis session to settle at 2,050.82. Turnover came to DM4bn.

In chemicals, Bayer, up DM4.30 at DM344.30, led the way after reporting a third-quarter profits rise of more than 30 per cent compared with the same period in 1993.

The company said that it expected to see a continuation of performance throughout the rest of the year and might lift the dividend payment from the DM11 level of 1993 in the common to DM12.50 in 1994. Carrefour, which benefited earlier in the session from an upgraded opinion from Merrill Lynch, closed the day just FFr1 higher at FFr2,150. Mr Charles Allen, European retail analyst at Merrill, said that he had been positive on the company for some time, given its strong exposure to developing markets and the prospect of 20 per cent growth over the next five years.

MILAN staged a broad advance, making the most of the calmer political situation, but Credito Italiano was a heavy loser as speculation grew that it was about to raise its bid for Credito Romagnolo. The Comit index finished 4.04 higher at 627.21.

The FTSE 30 futures index made a reserved debut, as Deutsche Bank downgraded its 1994 earnings per share forecast to 40.90 in low volume of 19.1m shares.

Arbitrage buying and purchases by public funds pushed share prices higher, and the Nikkei 225 average snapped out of weakness following five consecutive sessions of declines in Tokyo.

The index ended 144.43 firmer at the day's best of 18,118.36 after opening at a low of 18,127.75. Activity, however, was slow and volume total